

## **2015 Rate Design Application**

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**October 7, 2014 Workshop No. 4**

**Cost of Service (COS) Methodology**

**BC Hydro Summary and Consideration of  
Participant Feedback**

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## List of Attachments

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- Attachment 1 Workshop No. 4 Notes
- Attachment 2 Feedback Forms and Written Comments
- Attachment 3 IPP Capital Lease Costs Functionalization
- Attachment 4 BC Hydro Response to Marginal COS Issue Raised by  
COPE 378

1 This memo documents customer stakeholder feedback concerning BC Hydro's  
2 October 7, 2014 Workshop No. 4 (the second COS methodology workshop) and  
3 BC Hydro's consideration of this input. Workshop No. 4 was held in Vancouver, B.C.  
4 with customers also being provided an opportunity to listen into the discussions  
5 remotely through a webinar. A Copy of the Workshop No. 4 presentation slides can  
6 be found on the BC Hydro regulatory website at  
7 [http://www.bchydro.com/about/planning\\_regulatory/2015-rate-design.html](http://www.bchydro.com/about/planning_regulatory/2015-rate-design.html). Customer  
8 input was received during the workshop as well as through feedback forms and  
9 written comments submitted during a subsequent 30-day comment period, which  
10 began with the posting of draft Workshop No. 4 notes on October 17, 2014.

11 The memo is structured as follows:

12 The main body, consisting of:

- 13 • Part 1, which summarizes those COS methodology items which BC Hydro  
14 believes are the subject of a fair degree of consensus
- 15 • Part 2, which addresses the five COS methodology items on which BC Hydro  
16 believes the parties have not reached a fair degree of consensus: Heritage  
17 hydro classification; Heritage thermal classification; Smart Meter Infrastructure  
18 (**SMI**) regulatory account cost classification and allocation; aspects of  
19 Distribution classification and allocation; and Customer Care cost allocation.  
20 Part 2 provides a summary of comments, grouped with respect to these five  
21 items, along with BC Hydro's consideration of input.

22 **Attachment 1** includes the Workshop No. 4 notes which provide a more detailed  
23 description of issues (including questions and answers).

24 **Attachment 2** contains the feedback forms received during the written comment  
25 period.

- 1   **Attachment 3** presents an Independent Power Producer (**IPP**) cost of energy  
2   functionalization issue that has arisen as a result of BC Hydro responding to a  
3   comment raised by British Columbia Utilities Commission (**Commission, BCUC**)  
4   staff concerning the treatment of IPP costs deemed to be capital related under  
5   International Financial Reporting Standards (**IFRS**). For F2016, these IPP-related  
6   amounts (amortization, tax and finance charges) have been functionalized as  
7   Generation. The F2016 impact of this adjustment on Revenue to Cost ratios (**R/C**)  
8   ratios compared to perpetuating the prior treatment is detailed in Attachment 3.
- 9   **Attachment 4** provides BC Hydro's response to marginal COS issues raised by  
10   Canadian Office and Professional Employees Union Local 378 (**COPE 378**) in its  
11   written comments provided on November 11, 2014.

12   **1           COS Methodology Items With Fair Degree of**  
13   **Consensus**

- 14   Based on input concerning the two COS methodology workshops (Workshop No. 2  
15   and Workshop No. 4), BC Hydro believes that there is a fair degree of consensus on  
16   the following COS methodology items:

COS Methodology Item	BC Hydro Observation
Embedded COS Approach	With the exception of COPE 378, all stakeholders commenting on COS issues supported BC Hydro continuing with the embedded COS approach. COPE 378 advocates for a marginal COS approach. BC Hydro rejects a marginal COS approach for the reasons set out in Part 1 of BC Hydro's consideration memo concerning Workshop No. 2 ( <b>Workshop 2 Consideration Memo</b> ) and in Attachment 4 to this consideration memo.

COS Methodology Item	BC Hydro Observation
Demand Side Management (DSM) Functionalization	<p>With the exception of British Columbia Old Age Pensioners Organization (<b>BCOAPO</b>), stakeholders providing Workshop No. 4-related written comments agreed with BC Hydro's proposal to modify Commission 2007 Rate Design Application (<b>RDA</b>) Direction 6 from functionalizing DSM-related costs as 90 per cent Generation and 10 per cent Transmission to functionalizing DSM-related costs as 90 per cent Generation, 5 per cent Transmission and 5 per cent Distribution.</p> <p>While BCOAPO agreed that functionalizing DSM costs between Generation, Transmission and Distribution using benefits accruing makes sense, it asked for more explanation regarding BC Hydro's proposed functionalization. BC Hydro provides this in section <a href="#">1.1</a>.</p>
IPP Contracts Classification	<p>Most stakeholders providing Workshop No. 4-related written comments agreed with BC Hydro's preferred Option 2 (value of capacity) to classify IPP costs.</p> <p>It is not clear to BC Hydro whether Commercial Energy Consumers Association of British Columbia (<b>CEC</b>) opposes Option 2, and if so, what CEC is proposing as an alternative. CEC states that it expects that the Alcan, Island Generation and biomass IPP contracts, which in contrast to most IPP contracts are not for intermittent resources and provide dependable capacity, "may be treated differently". As described in section 5.3 and Attachment 4 of the Workshop No. 2 Consideration Memo, BC Hydro took into account the nature of the Alcan, Island Generation and biomass contracts in arriving at its preference for Option 2.</p> <p>BC Hydro rejected Option 3 (contract structure) as an IPP classification method because it does not yield reasonable results.</p> <p>CEC also states that it expects "to link the IPP issue to BC Hydro capacity at its Mica and Revelstoke plants for a balance of equitable treatment". BC Hydro does not understand this comment. BC Hydro remains of the view that IPPs should be classified separately from BC Hydro Heritage hydroelectric assets such as Mica and Revelstoke Generating Stations because most IPP contracts provide a different product as they are for intermittent resources. This is the</p>

COS Methodology Item	BC Hydro Observation
	<p>reason BC Hydro rejected Option 5 (applying the load factor approach to IPPs). BCOAPO notes that Option 2 mixes marginal and embedded costs. BCOAPO observes that while the choice of using embedded or marginal values for IPP classification purposes does not materially impact the energy/demand split, BCOAPO is concerned that this could change if substantially more IPPs are added to the system. BC Hydro addresses this concern in section <a href="#">1.2</a> of this memo.</p>
Transmission Classification	<p>With the exception of COPE 378, all stakeholders providing Workshop No. 2 and/or Workshop No. 4-related written comments on this topic thought reasonable BC Hydro's proposal to continue with the 2007 RDA decision approach that Transmission should be classified as 100 per cent demand-related because serving peak loads remains the primary planning consideration for capital expenditures on the transmission system.</p> <p>With the exception of CEC, those stakeholders that provided Workshop No. 4-related written comments agreed that radial lines should be treated the same as the overall transmission system. CEC maintains that radial lines that bring generation to loads may be candidates for different treatment. In response to CEC's comment, BC Hydro notes that the Revenue Requirement Application (<b>RRA</b>) includes an adjustment that functionalizes Generation Related Transmission Assets (<b>GRTA</b>) from Transmission into Generation. With the exception of GRTA functionalized to Generation in the RRA, BC Hydro agrees with the reasoning of BCOAPO (treat radial lines similar to overall Transmission given their small value).</p>

COS Methodology Item	BC Hydro Observation
Customer Care Classification	With the exception of COPE 378, all stakeholders providing Workshop No. 2 and/or Workshop No. 4-related written comments on this topic agreed with BC Hydro's proposal to classify Customer Care costs 100 per cent as customer-related rather than the current 65 per cent demand/35 per cent customer classification mandated by Commission 2007 RDA Direction 4. Customer Care costs do not vary with demand, and a 100 per cent customer classification is consistent with how other utilities treat Customer Care costs.
Allocation of BC Hydro Generation and IPP Demand-related Costs and Transmission Costs	Parties providing Workshop No. 4-related written comments on this topic agreed with BC Hydro's proposal to continue with 2007 RDA Direction 3, which mandates a 4 Coincident Peak ( <b>CP</b> ) allocation of Generation demand-related and Transmission costs on the basis that winter peak occurred in each of the months from November through January in recent years and that the February peak is often close to the annual peak.  While BC Hydro provided sensitivities at Workshop No. 4 (3CP, variations on 4CP), the results indicate little change from the current 4CP approach. BC Hydro agrees with BC Sustainable Energy Association and Sierra Club British Columbia's ( <b>BCSEA</b> ) point that simplicity favours the status quo.

1      **1.1            BCOAPO Request Regarding Further Proposed DSM**  
2      **Functionalization Explanation**

3      BC Hydro's rationale for its proposal starts with 2007 RDA Direction 6 functionalizing  
4      DSM-related costs as 90 per cent Generation and 10 per cent Transmission. The  
5      Commission in the 2007 RDA decision cited the BC Hydro, BCOAPO, CEC and  
6      Association of Major Power Consumers of British Columbia (then called Joint  
7      Industry Electricity Steering Committee) final arguments which agreed that DSM  
8      costs should be functionalized 90 per cent Generation and 10 per cent

1 Transmission, and found that DSM-capital related and operating costs are incurred  
2 to serve load and that these savings occur primarily in Generation.<sup>1</sup>

3 BC Hydro sees no compelling reason to propose discontinuance of that part of  
4 2007 RDA Direction 6 functionalizing DSM-related costs as 90 per cent Generation.  
5 BC Hydro DSM initiatives are primarily energy-focused and are primarily undertaken  
6 to defer Generation resources. The DSM target, set in the 2013 Integrated Resource  
7 Plan (**IRP**), anticipates 7,800 gigawatt hours per year (**GWh/year**) of energy savings  
8 and 1,400 megawatts (**MW**) of associated capacity savings. These targeted energy  
9 and capacity savings are included in BC Hydro's load-resource balances with the  
10 result that BC Hydro avoids entering into new or renewing existing contracts for  
11 energy resources, and undertaking capacity-based Resource Smart additions to  
12 existing BC Hydro generating stations and/or entering into new contracts for capacity  
13 generation resources. In the 2013 IRP, BC Hydro states that prior to pursuing the  
14 DSM target it would require energy and capacity generation resources in F2016;  
15 after implementation of the DSM target BC Hydro anticipates requiring energy  
16 generation resources in F2022 and capacity generation resources in F2018.<sup>2</sup>

17 BC Hydro also notes that most surveyed jurisdictions functionalize DSM as primarily  
18 Generation (including functionalizing DSM as 100 per cent Generation).

19 BC Hydro is of the view that DSM initiatives have some Transmission and  
20 Distribution deferral benefits and observes the following:

21 1. Generation, Transmission, and Distribution deferral benefits are included in  
22 DSM cost-effectiveness tests such as the Total Resource Cost test.

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<sup>1</sup> *In the Matter of British Columbia Hydro and Power Authority: 2007 Rate Design Application, Phase-1*, Decision, October 26, 2007 (**2007 RDA Decision**), page 93. BCOAPO noted in its 2007 RDA final argument that BC Hydro had, in its 1998 COS study, functionalized DSM as 90 per cent generation; refer to page 11 of BCOAPO's August 17, 2007 final argument.

<sup>2</sup> This is based on the no liquefied natural gas (**LNG**) scenario. Refer to Appendix 9A, Tables 1 and 2 of the 2013 IRP; copy available at [https://www.bchydro.com/energy-in-bc/meeting\\_demand\\_growth/irp/document\\_centre/reports/november-2013-irp.html](https://www.bchydro.com/energy-in-bc/meeting_demand_growth/irp/document_centre/reports/november-2013-irp.html).

- 1      2. Several years ago, BC Hydro undertook preliminary high-level analysis on  
2      Transmission and Distribution DSM benefits and concluded the benefits are  
3      primarily found at a regional transmission and substation level (around \$10 per  
4      kilowatt year (**/kW-year**)). These benefits are described in the DSM Expenditure  
5      Plan, which was filed as Appendix II<sup>3</sup> in BC Hydro's F2012 to F2014 Revenue  
6      Requirements Application (**F12-F14 RRA**). Qualitatively, BC Hydro believes  
7      there are some Transmission and Distribution benefits from DSM but  
8      acknowledges that it has more confidence in Generation capacity deferral  
9      benefits (around \$55/kW-year based on Revelstoke Unit 6).
- 10     3. Updating the previous assessment of Transmission and Distribution benefits  
11    would be laborious and likely have no accuracy gain because of the number of  
12    assumptions required (i.e., savings from DSM initiatives would need to be  
13    disaggregated to individual substations or lines and an assessment of deferral  
14    potential would need to be made for each asset). Since there are more than  
15    100 regional transmission lines, 200 distribution substations and  
16    1500 distribution feeders this would be a significant undertaking yielding  
17    uncertain benefits.
- 18    Given the above observations, BC Hydro continues to believe a portion of DSM  
19    should be functionalized as Transmission- and Distribution- related but notes that  
20    allocation of the final 10 per cent wholly to Generation, wholly to Transmission, or as  
21    between Transmission and Distribution, will not materially impact the allocation of  
22    cost to rate classes; refer to section 2 of the Workshop No. 4 Discussion Guide.

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<sup>3</sup> Refer to Attachment 6, Page 1 at:  
[http://www.bcu.com/Documents/Proceedings/2012/DOC\\_29900\\_B-1-3B\\_BCH-APPX-II.pdf](http://www.bcu.com/Documents/Proceedings/2012/DOC_29900_B-1-3B_BCH-APPX-II.pdf).

**1.2 BCOAPO and IPP Classification Option 2**

2 BCOAPO is correct that BC Hydro's preferred Option 2 for classifying IPP costs is  
3 based on the 2013 IRP's Long-Run Marginal Cost (**LRMC**) for energy (upper end of  
4 \$100 per megawatt hour (**/MWh**)) and for Generation-related capacity (\$55/kW-year)  
5 in \$2013. BC Hydro considered using embedded costs for valuing IPP energy and  
6 capacity contributions, but determined it is not possible to estimate the embedded  
7 cost of IPP capacity as both capacity and energy are combined within a single IPP  
8 price. As set out in BC Hydro's response to COS consultants' recommendation #4 in  
9 the Workshop No. 1 Discussion Guide, BC Hydro considered an additional  
10 sensitivity that was based on the 2009/2010 Clean Power Call (**CPC**) - \$34/kW-year  
11 (based on Mica Unit 5) and \$124/MWh (\$2009) for capacity and energy respectively.

12 BCOAPO notes that the choice of using the 2013 IRP values or the CPC/Mica Unit 5  
13 based values does not materially impact the energy/demand split. However,  
14 BCOAPO is concerned that this could change if substantially more IPPs are added  
15 to the system. BC Hydro does not foresee adding substantially more green-field  
16 IPPs to the system over the next ten years. The 2013 IRP recommends reliance on  
17 the DSM target, renewal of existing IPP contracts and external markets as a  
18 capacity-based bridging mechanism to meet the forecasted need for energy and  
19 capacity until Site C's earliest in-service date in F2024.<sup>4</sup> DSM and renewals of  
20 existing IPP contracts have unit energy costs significantly below green-field IPPs,<sup>5</sup>  
21 and result in the energy LRMC range for the next ten years of between \$85/MWh to  
22 \$100/MWh set out in the 2013 IRP.

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<sup>4</sup> *Supra*, note 2, Chapter 9, Recommended Actions Nos 1, 4 and 7.

<sup>5</sup> For example, BC Hydro's first IPP contract renewal after approval of the 2013 IRP was for \$43.89/MWh (\$2013) on a leveled basis for 166 GWh/year of firm energy for a term of just over 11 years; refer to Commission Order No. E-19-14, Appendix A, page 8 of 18 concerning Covanta Burnaby Renewable Energy, ULC's SEEGEN municipal solid waste incineration plant.

1           **2       Five COS Methodology Items Which Do Not Have a**  
2       **Fair Degree of Consensus**

3           **2.1      BC Hydro Hydroelectric Generation Classification**

4           **2.1.1     Participant Comments**

5       Stakeholders had different views on Heritage hydroelectric generation classification:

- 6       • Progress Energy Canada Ltd. (**PECL**) and Canadian Association of Petroleum  
7       Producers (**CAPP**) supported a capacity factor based approach weighted by  
8       book value (Option 3). PECL suggested that a load factor approach (Option 1)  
9       would disincent customers from maintaining a high load factor while CAPP  
10      stated the method would disincent participation in Time of Use (**ToU**) rates.  
11      Both PECL and CAPP suggested that a load factor method would  
12      inappropriately classify too much of the cost from new capacity units (i.e., Mica  
13      Units 5 and 6, and Revelstoke Unit 5) as energy rather than demand-related.
- 14      • BCSEA supported the load factor based approach proposed by BC Hydro  
15      (Option 1B). BCOAPO stated that a load factor approach makes sense, but  
16      raised concern with Option 1B to the extent there is a mismatch between  
17      customer load and IPP generation that may include reserves.
- 18      • CEC appears to favour a capacity factor approach, although it states that a load  
19      factor approach will continue to be of interest along with different capacity factor  
20      approaches that either include or exclude plant book values.

21           **2.1.2     BC Hydro Consideration**

22       The classification of BC Hydro's Heritage hydroelectric facilities is an important  
23       methodology within the COS study as the associated costs (capital costs and share  
24       of operation and maintenance (**O&M**), and taxes) exceed \$1 billion or 25 per cent of  
25       BC Hydro's F2016 revenue requirement.

1 While BC Hydro continues to believe that Option 1B remains the best choice for  
2 reasons discussed in the Workshop No. 4 Discussion Guide, BC Hydro also believes  
3 that both the load factor and capacity factor approach have merit. For example,  
4 CAPP and PECL are correct in noting that Mica Units 5 and 6, Resource Smart  
5 upgrades to BC Hydro's Mica Generating Station with F2016-related costs, result in  
6 significant dependable capacity additions to BC Hydro's system (approximately  
7 500 MW each) with virtually no energy gains. BC Hydro's next two largest Resource  
8 Smart upgrade opportunities – Revelstoke Unit 6 and G.M. Shrum Units 1 to 5  
9 Capacity Increase - would also result in significant dependable capacity additions to  
10 BC Hydro's system (488 MW and 220 MW, respectively) with virtually no energy  
11 gains.<sup>6</sup> In addition, a capacity factor approach is used in other jurisdictions, although  
12 these jurisdictions are thermal as opposed to hydroelectric based.

13 As a result, BC Hydro will:

- 14 • Use Option 1B (55 per cent energy/45 per cent demand) in its F2016 COS  
15 study; but
- 16 • Will bring forward two sensitivities: Option 3 (45 per cent energy/55 per cent  
17 demand); and a 50 per cent energy/50 per cent demand split based on  
18 BC Hydro's historic classification of Heritage hydroelectric facilities. A  
19 50 per cent energy/50 per cent demand split is a compromise approach that  
20 recognizes the limitations of both the load factor and capacity factor  
21 approaches and roughly represents an average of the Option 1B and Option 3  
22 results.

23 In its 2015 RDA, BC Hydro will state that it does not oppose adoption of any of the  
24 Option 1B, Option 3 and 50 per cent energy/50 per cent demand approaches.

25 In response to PECL, BC Hydro believes that a load factor approach is a reasonable  
26 classification method because the existing Heritage hydroelectric system primarily

<sup>6</sup> Refer to section 3.4.2.3 of the 2013 IRP, *supra*, note 2.

1 serves system load. Although Option 1B increases the proportion of cost classified  
2 as energy relative to 2007 RDA Direction 5 (45 per cent energy/55 per cent  
3 demand), BC Hydro disagrees that this would provide a significant disincentive for  
4 high load factor customers to maintain their high load factors. Customer usage  
5 decisions are largely based on non COS factors such as rate design and overall  
6 energy costs relative to alternatives available.

7 CAPP indicated there may be conflicts between the system load factor approach  
8 and ToU rates. BC Hydro does not believe there is a conflict because: 1) no  
9 industrial customers have chosen BC Hydro's existing voluntary industrial ToU rate  
10 (Rate Schedule (**RS**) 1825), and to date industrial customer feedback has been that  
11 BC Hydro should pursue a load curtailment program as opposed to a revamped  
12 RS 1825; 2) industrial customers already have a relatively flat load profile so any  
13 savings associated with a reduction in industrial 4CP demand from a ToU rate is  
14 likely to be marginal relative to potential savings from other customer classes with  
15 lower load factors; and 3) B.C. Government policy prohibits BC Hydro from pursuing  
16 mandatory ToU rates for its residential and commercial customers. The impact of  
17 voluntary ToU rates for residential and commercial customers on the system load  
18 factor is highly questionable. Stakeholders agreed with BC Hydro that a voluntary  
19 ToU rate for residential customers should not be pursued (refer to BC Hydro's  
20 consideration memo concerning Workshop No. 3 and the reasons BC Hydro  
21 provides for not pursuing a voluntary ToU rate for its residential customers).  
22 BC Hydro does not favour adopting a voluntary ToU rate for commercial customers  
23 for similar reasons but will explore this option at its upcoming Large General Service  
24 (**LGS**)/Medium General Service (**MGS**)/Small General Service (**SGS**) workshop on  
25 January 21, 2015.

26 BC Hydro acknowledges CAPP's concern with respect to potential LNG plants  
27 influencing the system load factor but notes that no LNG loads are included in the  
28 F2016 load forecast used to develop the COS study. According to the 2013 IRP,

1 LNG load is not expected before F2020. In BC Hydro's view the impact of LNG is an  
2 issue that should be considered in future COS work.

3 With respect to BCOAPO's comments regarding Option 1B, BC Hydro notes that  
4 IPP supply is almost entirely used to meet domestic "customer load". During  
5 operations, BC Hydro relies upon Heritage resources to provide operating reserves  
6 because IPP supply is mostly intermittent with availability determined by  
7 environmental conditions such as river flow and wind speeds. A few IPP projects  
8 such as Island Generation are dispatchable but they are not set up for sufficiently  
9 fast acting dispatch that meets operating reserve requirements.

10 It is not clear what additional information CEC requires to form an opinion of the  
11 various options and methodologies suggested by BC Hydro. CEC appears not to  
12 favour the load factor approach; instead some form of capacity factor approach  
13 appears to be supported. CEC states that it "will look for capacity factor approaches  
14 which are not based on plant book values". In Workshop No. 2, BC Hydro explored a  
15 capacity factor approach which is not weighted by book value and uses an average  
16 capacity factor for the entire Heritage hydroelectric system (Option 2) in addition to a  
17 capacity factor approach that is weighted by book value (Option 3); refer to section 4  
18 of the Workshop No. 2 Discussion Guide. As stated in the Workshop No. 2  
19 Consideration Memo, BC Hydro is of the view that Option 3 is preferable to Option 2  
20 because the value of each generating facility is an important driver of cost as  
21 facilities with higher book values will incur higher capital-related costs such as  
22 financing charges, depreciation and return on equity relative to facilities with lower  
23 book value. In any event, BC Hydro is of the view that the two COS study Heritage  
24 hydroelectric generation classification sensitivities (Option 3 and a 50 per cent  
25 energy/50 per cent demand split) provide a reasonable range in relation to  
26 BC Hydro's preferred Option 1B.

1    **2.2        BC Hydro Thermal Generation Classification**2    **2.2.1      Participant Comments**

3    PECL stated there should be consistency between hydroelectric and thermal  
4    classification methods. CAPP suggested a capacity factor approach and noted this  
5    is consistent with its views on Heritage hydroelectric classification. BCOAPO and  
6    BCSEA supported BC Hydro's proposed treatment for the three Heritage thermal  
7    facilities, while CEC did not take a position and expressed interest in exploring how  
8    trade considerations may impact the choice of a classification method.

9    **2.2.2      BC Hydro Consideration**

10   BC Hydro agrees that consistency between Heritage hydroelectric and thermal  
11   classification methods is desirable where possible. However, BC Hydro has  
12   concerns with applying capacity factor approaches to the three Heritage thermal  
13   plants and these are discussed between pages 8 and 10 of the Workshop No. 4  
14   Discussion Guide. In the case of Fort Nelson Generating Station (**FNG**), these  
15   concerns include the fact that there is a relationship between trade and the capacity  
16   factor calculation, which addresses CEC's comment. Using a capacity factor  
17   approach, surplus FNG generating capacity would effectively be classified as  
18   100 per cent demand even though it may be used for trade purposes throughout the  
19   year. There will be no relationship between Burrard Thermal Generating Station  
20   (**Burrard**) and trade given that Burrard's generating capability will be retired.  
  
21   In any event, BC Hydro notes that the classification method selected for three  
22   Heritage thermal plants does not change COS R/C ratios when reported to  
23   one decimal place.

1    **2.3        SMI Classification and Allocation**2    **2.3.1      Participant Comments**

3    Stakeholders continue to have diverse opinions on the treatment of SMI-related  
4    regulatory account costs. PECL and CEC agreed with BC Hydro's proposed  
5    classification of SMI-related costs as 100 per cent customer. COPE 378 advanced  
6    that SMI was justified by system benefits such as outage detection and theft  
7    reduction rather than improvements or savings in metering or customers'  
8    consumption. BCOAPO noted that a 100 per cent customer classification (Option 1)  
9    is consistent with industry practice but felt that a 70 per cent customer/30 per cent  
10   energy classification (Option 3) reflects the rationale for implementing SMI and cost  
11   causality. BCOAPO also suggested a weighted metering allocator be used given  
12   that the difference in costs between the legacy meters is not likely the same as the  
13   difference in costs for the smart meters. BCSEA requested clarification on the  
14   distinction between SMI-related costs, SMI regulatory account amortization and SMI  
15   capital costs.

16   **2.3.2      BC Hydro Consideration**17   *Clarification of terminology*

18   In response to BCSEA's request for clarification of SMI-related cost terminology,  
19   BC Hydro provides the following.

20   "SMI-related costs" include both:

- 21   • The operating costs deferred to the SMI regulatory account (as established in  
22   Commission Order No. G-64-09 and continued by Order Nos. G-115-11,  
23   G-77-12A, and G-166-13)
- 24   • "SMI capital costs", which are the non-deferred costs associated with financing,  
25   depreciation and return on equity charges for SMI capitalized assets (i.e.,

1       meters, communication equipment and associated software) that are included  
2       in BC Hydro's rate base.

3       “SMI regulatory account amortization” refers to the portion of the SMI regulatory  
4       account balance that is included in the current revenue requirement. The portion of  
5       costs related to SMI-related regulatory account recoveries is \$31.3 million in F2016.  
6       This amount is the subject of the classification discussion that follows.

7       *Classification: Preferred Option and COS Study Sensitivity*

8       BC Hydro continues to believe that a 100 per cent customer classification is  
9       appropriate for SMI-related regulatory account costs for the reasons set out in the  
10      Workshop No. 4 Discussion Guide.

11      BC Hydro undertook additional jurisdictional analysis as part of developing this  
12      consideration memo with respect to SMI classification and allocation. BC Hydro  
13      contacted Georgia Power Company to better understand its rationale for classifying  
14      SMI costs as 100 per cent customer. Georgia Power Company stated that it did so  
15      because SMI meters are like any meter in that costs do not vary based on  
16      kilowatt (**kW**) or kilowatt hour (**kWh**) usage of a customer; rather, it is driven by the  
17      fact that each customer requires a meter. BC Hydro finds this reasoning persuasive.  
18      Although BC Hydro expects there to be loss reduction-related energy savings from  
19      SMI in F2016, these savings are estimates at the present time (line losses cannot be  
20      measured directly until BC Hydro has fully deployed system metering, anticipated to  
21      be December 2015). BC Hydro believes it would be prudent to wait three years  
22      before considering whether energy-related benefits from SMI should be incorporated  
23      in the COS classification methodology.

1 In response to BCOAPO and COPE 378's comments, BC Hydro provides the  
2 following options analysis:

- 3 • Under the **status quo**, the annual recovery of deferred SMI costs would be  
4 treated the same as any Distribution O&M cost. These costs would be classified  
5 as around 79 per cent demand-related and 21 per cent customer-related under  
6 the proposed COS methodology for classifying Distribution costs in F2016.  
7 BC Hydro does not believe it is reasonable to classify such a high portion of  
8 SMI costs as demand-related.
- 9 • **Option 1 (preferred):** The classification of meter-related costs as 100 per cent  
10 customer-related is simple and defendable from a historical cost allocation  
11 perspective, and has overwhelming jurisdictional support.
- 12 • **Option 2** was rejected by BC Hydro because 100 per cent classification to  
13 energy is unreasonable. This was discussed during Workshop No. 4.
- 14 • **Option 3 (Workshop No. 4):** The 70 per cent customer/30 per cent energy split  
15 previously proposed is based on F2016 data and so it would likely change  
16 considerably year over year. This method would assign an additional  
17 \$2.5 million in costs to Transmission service customers, which in BC Hydro's  
18 view is not reasonable. However, given BCOAPO's and COPE 378's  
19 comments, BC Hydro developed two additional options (Options 4 and 5).
- 20 • **Option 4:** To account for the energy benefit associated with SMI, functionalize  
21 5 per cent of the total cost as Generation, which is then classified as both  
22 energy and demand. This amount is notional but acknowledges that there is  
23 some amount of SMI cost that can be attributed to avoided Generation costs.  
24 While the impact is minimal, Option 4 takes a step towards addressing  
25 BCOAPO's and COPE 378's comments that the classification of SMI regulatory  
26 account costs should be aligned with what they characterized as the rationale  
27 for SMI.

- **Option 5:** Instead of functionalizing a portion as Generation, functionalize as 100 per cent Distribution and then classify as 95 per cent customer and 5 per cent energy. Although this ignores the minor capacity savings associated with the loss-reduction energy savings attributable to SMI, it is simpler than Option 4 calculation-wise and yields a similar allocation to rate classes.

6 BC Hydro will base its COS study on Option 1 while bringing forward Option 5 as a  
7 sensitivity. [Table 1](#) demonstrates that SMI does not have a significant impact on  
8 COS results as Options 1, 3, 4, and 5 all lead to similar R/C ratios.

**Table 1 SMI Classification Sensitivities – R/C Ratio Change from Status Quo**

Rate Class	Status Quo (%)	Option 1 (%)	Option 3 (%)	Option 4 (%)	Option 5 (%)
Residential	91.8	91.5	91.7	91.5	91.5
SGS < 35 kW	118.5	118.6	118.6	118.6	118.6
MGS < 150 kW	124.3	125.0	124.7	124.9	124.9
LGS > 150 kW	98.1	98.7	98.5	98.7	98.7
Irrigation	93.0	93.8	93.8	93.8	93.8
Street Lighting	124.6	124.8	124.8	124.8	124.8
Transmission	105.4	105.4	105.1	105.4	105.4

## *Allocation*

12 BC Hydro agrees with BCOAPO that customer related SMI costs should be  
13 allocated using a weighted customer allocation factor and proposes to use the  
14 weighted metering costs discussed in section [2.4.2](#) of this consideration memo.  
15 BC Hydro's jurisdictional review of Georgia Power Company and Florida Power &  
16 Light Company's SMI COS approach shows: (1) Georgia Power Company allocates  
17 SMI costs by the number of customers in the relevant rate classes;<sup>7</sup> and (2) Florida

<sup>7</sup> Georgia Power Service Commission Docket 36989: Georgia Power Company's 2013 rate case (<http://www.psc.state.ga.us/factsv2/Docket.aspx?docketNumber=36989>), direct testimony of Mr. Michael T. O'Sheasy, page 11 of 22 on COS allocators.

1 Light & Power Company allocates SMI costs to rate classes based on the fully  
2 loaded costs of the meters in service for each rate class.<sup>8</sup>

3 **2.4 Distribution Classification and Allocation**

4 **2.4.1 Participant Comments**

5 Generally, BCSEA expressed support for BC Hydro's proposed classification and  
6 allocation methods for the Distribution system. BCSEA indicated it was unclear on  
7 the merits of using customer weights to allocate service and meter related costs.  
8 CEC expressed interest in understanding BC Hydro's proposals in more detail, but  
9 made no specific requests for further information and did not suggest any alternative  
10 approaches. BCOAPO agreed with BC Hydro's proposal to classify substations as  
11 100 per cent demand and meters as 100 per cent customer, but requested further  
12 clarification on the other classification and allocation proposals. BCOAPO's specific  
13 questions and BC Hydro's responses are shown in section [2.4.2](#).

14 **2.4.2 BC Hydro Consideration**

15 In response to CEC, BC Hydro notes that its proposal to sub-functionalize the  
16 Distribution system into: substations; primary system; transformers;  
17 secondary/services; and meters is based on the advice of its COS consultants and  
18 in response to the Commission's comment in the 2007 RDA that BC Hydro should  
19 update its study of its Distribution system.<sup>9</sup> The COS consultants suggested that as  
20 an alternative to the flawed minimum system and zero intercept classification  
21 methods, BC Hydro should consider sub-functionalizing its Distribution system costs  
22 and then use professional judgment to separate demand-related and  
23 customer-related Distribution costs. This type of methodology is widespread among  
24 U.S. electric utilities and distinguishes between plant in service that (1) provides  
25 service only to individual customers or customer-related plant in-service from (2)

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<sup>8</sup> Florida Public Service Commission Docket 12005-EI: Florida Light & Power Company's 2012 application to increase rates (<http://www.psc.state.fl.us/dockets/cms/docketdetails2.aspx?docket=120015>), direct testimony of Mr. Joseph Ender, page 23 on COS methodology for distribution plant.

<sup>9</sup> 2007 RDA Decision, *supra* note 1, page 88.

1 plant in-service that is part of the interconnected distribution network or  
2 demand-related plant in-service. (Refer to section 8 of the Workshop No. 4  
3 Discussion Guide for more discussion of this methodology). BC Hydro agrees with  
4 the COS consultants recommendation. The result is the Distribution classification  
5 and allocation summary found at slide 54 of the Workshop No. 4 presentation slide  
6 deck. BC Hydro is open to meeting with CEC so that CEC can elaborate on what  
7 further details it is looking for.

8 In response to BCSEA, since the October 7, 2014 COS workshop BC Hydro has  
9 explored using weighted customer allocators for both services and meters as  
10 follows.

11 Services – BC Hydro believes that it will be difficult to develop a weighted allocator  
12 with any precision because BC Hydro records the combined asset value of  
13 secondary and services in the same asset category and there is risk that the  
14 services portion will be over or understated. Refer to BC Hydro' response to  
15 BCOAPO's comments (sub bullet (d) below). BC Hydro questions the  
16 appropriateness of a weighted allocator for service connections as it would skew  
17 COS results if the relative costs between different types/sizes of service connections  
18 have changed over time.

19 BC Hydro considered whether service related costs should be allocated among all  
20 distribution customers or only customers whose service connections have been fully  
21 or partially paid for by BC Hydro. BC Hydro reviewed its past practices and  
22 determined that:

- 23     • three-phase customers have typically paid for their service connections  
24     • prior to the late 1990s, most single phase customers were charged a flat  
25       \$10 connection fee while BC Hydro paid the balance of service connection  
26       costs

- 1       • since the late 1990s, single phase customers have paid standard charges  
2                  related to their service connections.
- 3       These observations suggest that BC Hydro's service related rate base is primarily  
4                  made up of single phase service connection costs. However, BC Hydro is  
5                  responsible for maintaining and replacing three phase service connections and  
6                  these costs are often capitalized and included in rate base. As a result, the  
7                  service-related rate base likely includes a mixture of single phase and three phase  
8                  related costs and BC Hydro does not have the data to accurately determine the  
9                  relative proportion of each.
- 10       Based on these facts, BC Hydro proposes to allocate service related costs to all  
11                  distribution customers regardless of the phase level of their service connections. At  
12                  this time, BC Hydro believes that allocation based on the number of service  
13                  connections, by rate class and un-weighted by costs, is most appropriate.
- 14       *Meters* - Since Workshop No. 4, BC Hydro developed a weighted metering allocator  
15                  by mapping rate classes to different types of metering and estimating the total  
16                  installation cost (material, labor, vehicle, testing time). In the case of metering, the  
17                  use of replacement costs to develop weighting factors is not a significant issue  
18                  because smart meters were recently installed and the replacement costs will be  
19                  close to the embedded, book value costs. BC Hydro will continue refining this  
20                  analysis but currently estimates the following weighting factors by rate class:

Rate class	Residential	SGS	MGS	LGS	Irrigation
Weighting factor	1	2	6	6	2

- 1 BC Hydro's responses to specific questions posed by BCOAPO follow below.
- 2 (a) *Can BC Hydro provide additional rationale for proposed 100 per cent demand*  
3 *for primary system and 50 per cent/50 per cent classification of transformers?*
- 4 Of the three major functional areas within the COS (Generation, Transmission and  
5 Distribution), the distribution system is the most complex. There are many different  
6 types of assets on the distribution system that serve different purposes and have  
7 different cost drivers. Other than minimum system/zero intercept methods, which  
8 BC Hydro does not favour because they are labour intensive, and are deemed by  
9 the COS consultants to be difficult to complete because of issues in collecting the  
10 data necessary and the complexity of the studies themselves, BC Hydro is unaware  
11 of any technical, quantitative methods to classify Distribution costs. As described  
12 above in response to CEC, the COS consultants report that more U.S. electric  
13 utilities use professional judgment and are moving towards classifying distribution  
14 cost categories as either entirely demand-related or entirely customer-related rather  
15 than 'guessing' at appropriate splits between the demand and customer  
16 classification.
- 17 BCOAPO is correct that in contrast to substations where the overwhelming  
18 jurisdictional approach is to classify 100 per cent demand, utilities classify their  
19 distribution primary systems using different mixes of demand- and customer-related  
20 costs. BC Hydro's review of SaskPower's consultant Elenchus' 2013 survey of COS  
21 approaches suggests a significant presence of demand-related costs which exceeds  
22 in value any customer-related investment in primary systems. While the Elenchus  
23 survey notes that jurisdictions range from 45 per cent to 100 per cent in classification  
24 of primary lines as demand-related, the largest number of responding utilities  
25 classify primary lines as 90-100 per cent demand-related.<sup>10</sup> In any event, BC Hydro

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<sup>10</sup> Elenchus survey conducted on behalf of SaskPower in January 2013 entitled "Review of Cost Allocation and Rate Design Methodologies: A Report Prepared by Elenchus Research Associated Inc.", page 22. Refer to Nova Scotia Power Inc.'s 2013 Cost of Service Study - Application (Exhibit N-1, Appendix 13.4 ([http://www.hydro.mb.ca/regulatory\\_affairs/electric/gra\\_2012\\_2013/appendix\\_13\\_4.pdf](http://www.hydro.mb.ca/regulatory_affairs/electric/gra_2012_2013/appendix_13_4.pdf)) for the reference.

1 agrees with its COS consultants that the U.S. electric utility approach is the best way  
2 to inform professional judgment. Adoption of this approach results in classifying the  
3 primary system as 100 per cent demand because BC Hydro plans the primary  
4 system to meet expected peak demand.

5 BC Hydro proposes to directly assign transformer costs and confirms that it is  
6 adopting a 50 per cent demand/50 per cent customer classification solely for rate  
7 design purposes; to use BCOAPO's words, the 50 per cent demand/50 per cent  
8 customer classification should not impact the total costs allocated to each rate class  
9 because the direct assignment approach will be used for purposes of assigning  
10 costs among the rate classes. BC Hydro acknowledges that the classification is  
11 somewhat arbitrary but is within the range of classification splits adopted by  
12 surveyed electric utilities as reported in the Elenchus 2013 survey of COS  
13 approaches (with the largest number of responding utilities classify transformers as  
14 90-100 per cent demand).

15 (b) *How has BC Hydro dealt with unmetered loads or street lighting in its  
16 transformer analysis?*

17 In the past BC Hydro examined the total load on a given transformer and determined  
18 that, on average, about 1 per cent of load could not be accounted for and was likely  
19 related to street lighting or other unmetered loads. Based on this, BC Hydro  
20 proposes to directly assign 1 per cent of transformer-related costs to street lighting  
21 while the other 99 per cent of cost will be directly assigned to the other distribution  
22 rate classes using BC Hydro's proposed Option 1.

23 (c) *What are the cost differences between 1 and 3 phase transformers?*

24 Since Workshop No. 4, BC Hydro examined this issue in more detail and determined  
25 that its draft transformer analysis is appropriate and that there is no need to  
26 specifically account for the number or cost of three phase transformers. For  
27 example, BC Hydro's analysis shows that the total cost of 50 kilovolt ampere (**kVA**)

1 single phase overhead transformers is about \$3,300 (materials + labor) while the  
2 cost of a 150 kVA three phase overhead transformer is about \$9,400 (materials +  
3 labor). Since the cost per kVA of a three phase transformer is approximately the  
4 same as the cost per kVA of a single phase unit, BC Hydro believes there is no  
5 issue with continuing to assume single phase costs for transformers less than  
6 100 kW in its direct assignment analysis.

7 Since Workshop No. 4, BC Hydro determined that its transformer Geographic  
8 Information System data is reasonably accurate and notes that the data is relied  
9 upon for important applications such as outage management.

10 (d) *Are the kilometers (km) of secondary/services roughly the same and could that  
11 inform the proposed split between these cost categories?*

12 [Table 2](#) shows the km length of overhead and underground secondary and services.

13                   **Table 2              Overhead and Underground Secondary**  
14                   **and Services**

	Overhead (km)	Underground (km)
Secondary	15,087	3,680
Services	14,321	6,291

15 In preparation for Workshop No. 4, BC Hydro developed its 50 per cent  
16 secondary/50 per cent services sub-functionalization of this asset category based, in  
17 part, by the fact that km shown in [Table 2](#) are roughly equal between secondary and  
18 services. Since most customers make Contribution in Aid of Construction-type  
19 payments for their service connections and \$/km embedded costs for secondary  
20 costs are likely higher than services, the 50/50 split may underestimate the secondary  
21 component. However, this is offset by the fact that services are being added to the  
22 BC Hydro system at a faster rate than secondary. In recent years, for every km of  
23 secondary added approximately 1.8 to 2 km of services has been added.  
24 Unfortunately, unless BC Hydro used replacement costs on a \$/km basis there is no

1 quantitative method to split this asset category. BC Hydro and the COS consultants  
2 have concerns with using replacement costs in an embedded COS study. Given the  
3 above issues, BC Hydro continues to believe that a 50 per cent  
4 secondary/50 per cent services split remains the best option.

5 (e) *What is included in Meters and, where is the cost of the communication  
6 infrastructure reflected?*

7 In Question 7 of the Workshop No. 4 summary notes, found at Attachment 1 to this  
8 consideration memo, BC Hydro was asked to clarify the SMI meter-related costs,  
9 and in particular whether SMI-related telecommunication software is captured in  
10 meter costs or SMI regulatory costs. BC Hydro responded that these types of costs  
11 are capitalized as part of BC Hydro's rate base rather than deferred in the SMI  
12 regulatory account. BC Hydro confirms that communication infrastructure and the  
13 associated telecommunication software are not included in the SMI regulatory  
14 account and are instead capitalized as part of BC Hydro's rate base.

15 (f) *Has BC Hydro considered a modified Non Coincident Peak (**NCP**) allocator for  
16 demand-related distribution categories?*

17 The current methodology for assigning Distribution demand-related costs is based  
18 on rate class load profiles for a single year. Each rate class is assigned a  
19 1NCP per centage allocator based on its annual peak load as a proportion of the  
20 sum of all the rate classes' annual peak load, which is in line with industry practice.  
21 [Table 3](#) provides the 1NCP calculated allocators with the month the peak occurred  
22 for each rate class for the last five years.

1  
2**Table 3**      **1NCP Calculated Allocators,  
F2010 to F2014**

<b>Annual Peak Load</b>	<b>F2010 (%)</b>	<b>F2011 (%)</b>	<b>F2012 (%)</b>	<b>F2013 (%)</b>	<b>F2014 (%)</b>
Residential	57.58	55.78	57.70	54.50	57.20
Month of peak	December	November	January	January	December
SGS	10.45	11.17	10.92	10.37	10.15
Month of peak	December	January	January	January	February
MGS	7.98	8.62	9.02	9.13	8.04
Month of peak	December	February	January	January	February
LGS	22.82	23.31	21.35	24.84	23.37
Month of peak	July	January	January	August	December
Lighting	0.65	0.68	0.65	0.71	0.84
Month of peak	January	January	January	January	January
Irrigation	0.52	0.45	0.36	0.44	0.39
Month of peak	July	July	July	July	July

3      For F2016, BC Hydro proposes to create five-year averages for its load-profile  
4      based allocators which would smooth annual weather-related variances. Using the  
5      1NCP method, the five-year average allocators are set out in [Table 4](#).

6

**Table 4**      **Five-Year Average 1NCP, F2010 to F2014**

<b>Five-Year Average 1NCP</b>	<b>F2010 to F2014 (%)</b>
Residential	56.59
SGS	10.62
MGS	8.55
LGS	23.11
Lighting	0.71
Irrigation	0.43

7      In response to BCOAPO's inquiry regarding consideration of possible modifications  
8      of the NCP allocator, BC Hydro calculated a 3NCP allocator,<sup>11</sup> both annually and a  
9      five-year average, for the F2010-F2014 period as set out in [Table 5](#).

<sup>11</sup> The 3NCP was calculated for each rate class by adding the three highest monthly peak demands and dividing by the sum of the three highest monthly peak demands across all rate classes.

- 
- 1 BC Hydro prefers 3NCP over 4NCP because the Irrigation rate class season is  
2 typically three months.

3 **Table 5**      **3NCP Calculated Allocators,**  
4 **F2010 to F2014**

<b>3NCP Load</b>	<b>F2010 (%)</b>	<b>F2011 (%)</b>	<b>F2012 (%)</b>	<b>F2013 (%)</b>	<b>F2014 (%)</b>
Residential Months of peaks	54.40 December January November	54.80 November December January	55.51 January November December	53.52 January December November	55.90 December February November
SGS Months of peaks	11.02 December January April	11.44 January November February	11.34 January March February	10.69 January February December	10.28 February December November
MGS Months of peaks	8.46 December June July	8.84 February November July	9.20 January December September	9.24 January December November	8.21 February December January
LGS Months of peaks	24.83 July June December	23.75 January November February	22.86 January September December	25.35 August September December	24.35 December February September
Lighting Months of peaks	0.71 January December February	0.70 January December February	0.70 January December February	0.74 January December February	0.86 January December February
Irrigation Months of peaks	0.57 July June August	0.47 July June August	0.39 July June August	0.45 July June August	0.40 July June August

- 5 Using the 3NCP method, the five-year average allocators are set out in [Table 6](#).

1

**Table 6 Five-Year Average 3NCP, F2010 to F2014**

Five-Year Average 3NCP	F2010 to F2014 (%)
Residential	54.85
SGS	10.96
MGS	8.79
LGS	24.21
Lighting	0.74
Irrigation	0.46

- 2 To evaluate different NCP approaches, BC Hydro used “bottom up” analysis, which  
3 was previously done as part of the Workshop No. 4 presentation (refer to slides 33  
4 to 44) where BC Hydro explained why it was not feasible to directly allocate primary  
5 system costs to distribution rate classes. The bottom up analysis involves estimating  
6 a rate class’s share of feeder peak load for each of the ~1500 distribution feeders.  
7 To date, this data does not include the Street Lighting rate class; however, it  
8 provides a view of NCP load, by rate class and by feeder, to compare to BC Hydro’s  
9 proposed rate class allocator. A calculation is provided in [Table 7](#) which adjusts for  
10 the Street Lighting rate class data, assuming a five-year 1NCP allocation for that  
11 rate class only.

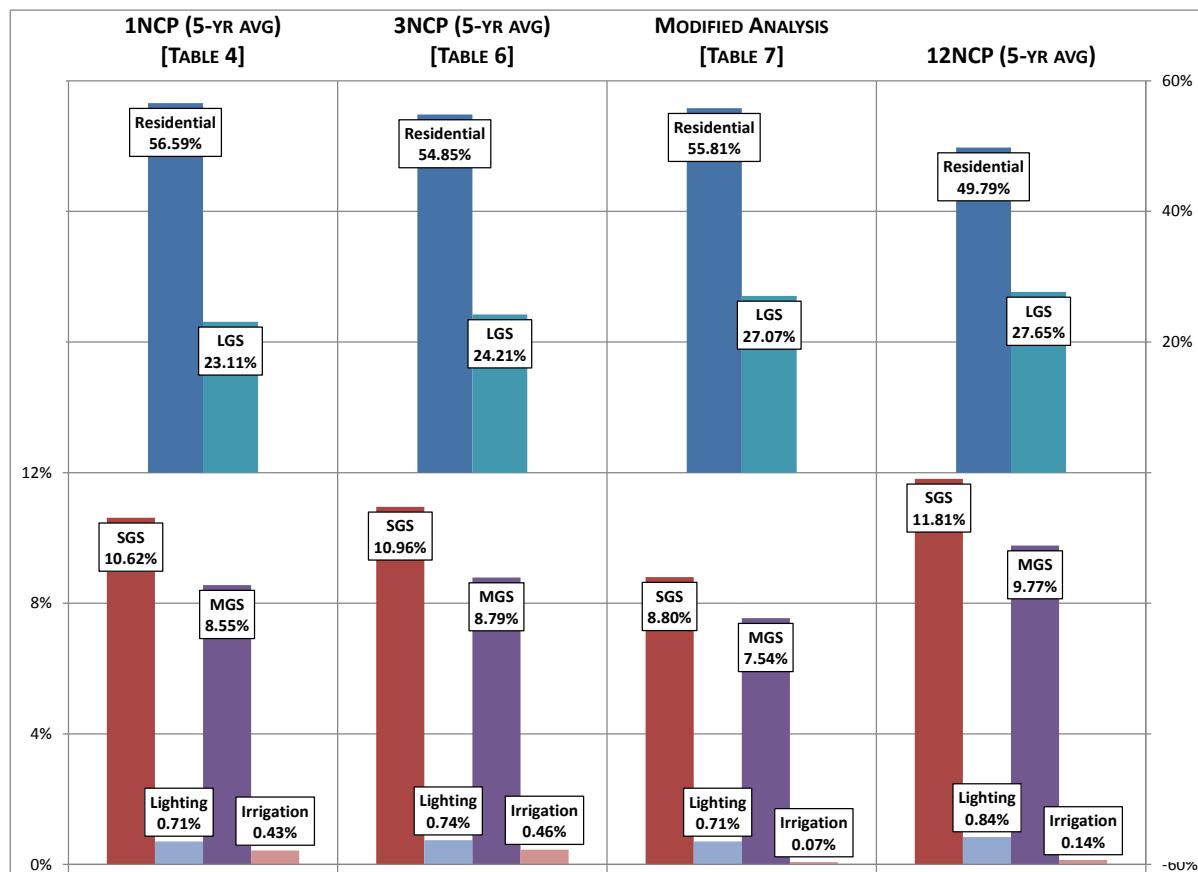
12  
13  
14**Table 7 Share of Feeder Peak Loads Across the  
~1500 Distribution Feeders, by Rate  
Class**

Rate Class	Unadjusted Analysis (%)	Modified Analysis (%)
Residential	56.21	55.81
SGS	8.86	8.80
MGS	7.60	7.54
LGS	27.26	27.07
Street Lighting		0.71
Irrigation	0.08	0.07

- 15 The results are summarized in [Figure 1](#). 12NCP has been included as a comparison  
16 to the load analysis results, which could be interpreted to suggest that a rate class

- 1 with a flatter load profile (LGS) may be under-allocated costs using a 1NCP  
 2 allocation.

3 **Figure 1 1NCP, 3NCP and 12NCP Comparison**



- 4 BC Hydro proposes to continue with a 1NCP allocator as this most closely  
 5 approximates BC Hydro's planning criteria used for the design and construction of  
 6 Distribution facilities. The 1NCP allocator provides the best representation of  
 7 diversified class loads on the Distribution system. In BC Hydro's view use of a 3NCP  
 8 (or a 12NCP) allocator results in averaging which is inconsistent with how BC Hydro  
 9 plans its Distribution system and would dilute this estimate away from class peak  
 10 demand levels. Furthermore, a 1 NCP approach produces results reasonably close  
 11 to the bottom up analysis conducted across the ~1500 distribution feeders.

1    **2.5            Customer Care Allocation**

2    **2.5.1        Participant Comments**

3    BCOAPO asked BC Hydro to confirm whether the meter reading costs shown in  
4    Figure 1 of the Workshop No. 4 Discussion Guide were based on all meters or only  
5    those without a functioning smart meter. CAPP had reservations with BC Hydro's  
6    approach and argued that the 10 per cent weighting with a revenue allocator will  
7    over assign Customer Care costs to Transmission service customers. CEC stated  
8    that Customer Care costs should be split on the basis of different service provided to  
9    customers and suggested the 90 per cent/10 per cent weighting between number of  
10   customers and revenue should be refined if possible. BCSEA asked for clarification  
11   on why the 90 per cent/10 per cent weighting should be maintained.

12   **2.5.2        BC Hydro Consideration**

13   Concerning BCOAPO's question, the meter reading costs shown in Figure 1 of the  
14   Workshop No. 4 Discussion Guide are related to non-communicating meters that  
15   require manual meter reading. These do not include meter reading costs associated  
16   with the Meter Choices program as those costs (net of the meter reading revenues  
17   received from the Meter Choices program) are included in the SMI regulatory  
18   account.

19   BC Hydro provided a rationale for the 90 per cent/10 per cent allocator through the  
20   'bottom up' analysis shown in Figure 1 of the Workshop No. 4 Discussion Guide. In  
21   response to CAPP, BC Hydro incurs costs specific to Transmission service  
22   customers for Key Account management, billing and management of hourly interval  
23   consumption data (Information Technology infrastructure, etc). The 10 per cent  
24   allocator assigns approximately \$2 million Customer Care costs to Transmission  
25   service customers, which aligns with the bottom up analysis of Customer Care cost  
26   (\$2.26 million) shown in [Table 8](#) of the Workshop No. 4 Discussion Guide.

### 3 COS Methodology Conclusions

Based on adoption of recommendations from BC Hydro's COS consultants, Cuthbert Consulting, Inc. and NewGen Strategies and Solutions, LLC<sup>12</sup> contained in the 20 December 2013 *Final Report: Cost of Service Methodology Review* (a copy of which was circulated to Workshop No. 2 participants), BC Hydro's jurisdictional assessment and the 2015 RDA stakeholder engagement process, BC Hydro proposes methodology changes to certain directives from the 2007 RDA Decision relating to DSM functionalization, BC Hydro Heritage hydroelectric Generation classification, IPP contract classification, Distribution classification and allocation, and Customer Care classification. Refer to [Table 8](#).

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<sup>12</sup> BC Hydro retained SAIC Energy, Environment & Infrastructure in October 2012 (**SAIC**); SAIC became Leidos Engineering in September 2013; and the two primary Leidos Engineering consultants became Cuthbert Consulting, Inc. and NewGen Strategies and Solutions, LLC after the COS Methodology Review was finalized in December 2013.

1

**Table 8      Summary of COS Methodology Changes**

<b>2007 RDA Direction</b>	<b>Proposed COS Methodology Change</b>
Direction 6 – Functionalize DSM 90% to Generation and 10% to Transmission	Functionalize DSM to 90% Generation, 5% Transmission and 5% Distribution on the basis that while DSM initiatives are primarily undertaken to defer Generation resources, they have some Transmission and Distribution deferral benefits
Direction 5 – Classify Heritage hydroelectric Generation 45% energy/55% demand on the basis that future Resource Smart additions at Revelstoke and Mica Generating Stations are predominantly capacity-related	Use BC Hydro's integrated system Load Factor calculation based on loads almost entirely served by Heritage hydroelectric supply (the impact of IPPs serving load is removed) resulting in a 55% energy/45% demand split
Direction 8 – Classify IPP purchases 100% energy. BC Hydro is directed to prepare a study for its next RDA that examines and quantifies the capacity benefits associated with IPP contracts	Use an approach where the relative portion of IPP costs allocated to demand is based on the relative portion of capacity benefits from the IPP contract portfolio over IPP costs, resulting in a 93% energy/7% demand split
Direction 4 – Classify Distribution costs 65% demand/35% customer. BC Hydro is directed to conduct a minimum system and zero intercept analysis for inclusion in its next RDA	Sub-functionalize the Distribution system: (1) classify substations and the primary system as 100% demand using NCP allocator; (2) direct assign transformers, with 50% demand/50% customer classification for rate design purposes; (3) classify the secondary system as 100% demand and services as 100% customer and use appropriate allocators; and (4) classify meters as 100% customer and allocate on a weighted customer basis. (The result is about 76% demand and 24% customer split). BC Hydro conducted a minimum study and zero intercept analysis, but has not used the results given the shortcomings outlined at Workshop No. 2 and Workshop No. 4
Direction 4 – Classify Customer Care costs 65% demand/35% customer	Classify Customer Care costs 100% customer as such costs do not vary with demand levels (or energy usage) but only in proportion to the number of customers on the BC Hydro system

- 2 There are also two main methodology changes that do not relate to the 2007 RDA
- 3 COS-related directions referenced above:
- 4 • IPP capital leases - these costs are currently spread across multiple business groups. For COS purposes, they should be considered entirely Generation related. Refer to Attachment 3 to this memo.

- 1     • Information Technology (IT) cost functionalization - 100 per cent of IT costs  
2                were functionalized to Generation. These costs are now functionalized across  
3                all business groups.

4     At this time, the preferred COS methodology produces the following R/C ratios by  
5                rate class:

**Table 9 R/C Ratio Comparison**

	R/C Ratios		
	DRAFT F2016 COS Results (%)		F2013 COS (%)
Rate Class	Using BC Hydro Proposed Methodology <sup>13</sup>	Using 2007 RDA Methodology <sup>13</sup>	Using the 2007 RDA Methodology; Filed on February 8, 2014 with the Commission
Residential	93.2	91.8	89.8
SGS	113.3	118.5	126.7
MGS	123.0	124.3	120.8
LGS	100.4	98.1	102.1
Irrigation	90.2	93.0	86.6
Street Lighting	127.2	124.6	115.7
Transmission	101.6	105.4	104.4

7 BC Hydro anticipates posting the F2016 COS study model in the last week of  
8 January 2015 for comment.

<sup>13</sup> Using F2016 financial and load information consistent with the RRA Plan.

## **2015 Rate Design Application**

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**October 7, 2014 Workshop No. 4  
Cost of Service (COS) Methodology**

**BC Hydro Summary and Consideration of  
Participant Feedback**

**Attachment 1**

**Workshop No. 4 Notes**

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# BC Hydro Rate Design Workshop

**SUMMARY**

7 OCTOBER 2014

9 AM TO 11:30 AM

BC Utilities Commission  
1125 Howe Street, Vancouver, 12<sup>th</sup> Floor

<b>TYPE OF MEETING</b>	2015 RDA Workshop No. 4, October 7, 2014
<b>FACILITATOR</b>	Anne Wilson, BC Hydro
<b>PARTICIPANTS</b>	ARC Resources Ltd., Association of Major Power Consumers of British Columbia (AMPC), B.C. Ministry of Energy and Mines, BC Sustainable Energy Association and Sierra Club of Canada BC Chapter (BCSEA), British Columbia Old Age Pensioners' Organization (BCOAPO), British Columbia Rapid Transit Company Ltd., British Columbia Utilities Commission (BCUC) staff, Canadian Association of Petroleum Producers (CAPP), Canadian Natural Resources Ltd., Canadian Office and Professional Employees Local Union 378 (COPE 378), City of Vancouver, Clean Energy Association of BC, CLEAResult Consulting, Consumers Association of British Columbia (CEC), Encana Corporation, FortisBC Inc., Linda Dong Associates, Manitoba Hydro, Midgard Consulting Inc., Teck Resources Limited, University of British Columbia, Valard, Weisberg Law Corporation, West Fraser Mills
<b>BC HYDRO ATTENDEES</b>	Gordon Doyle, Justin Miedema, Dani Ryan, Janet Fraser, Craig Godsoe, Bryan Hobkirk Richard Cuthbert of Cuthbert Consulting, Inc.
<b>AGENDA</b>	<ol style="list-style-type: none"> <li>1. Introduction</li> <li>2. Background</li> <li>3. Issues Previously Canvassed at 19 June COS workshop – Functionalization</li> <li>4. Issues Previously Canvassed at 19 June COS workshop – Classification</li> <li>5. Issues Previously Canvassed at 19 June COS workshop – Allocation</li> <li>6. Distribution Classification and Allocation</li> <li>7. Closing comments (next steps) &amp; workshop adjourned</li> </ol>

<b>MEETING MINUTES</b>	
<b>ABBREVIATIONS</b>	<p>AMPC.....Association of Major Power Consumers of BC  BCH.....BC Hydro  BCOAPO ..... BC Old Age Pensioners Organization  BCSEA BC Sustainable Energy Association and Sierra Club of Canada BC Chapter  BCUC.....BC Utilities Commission  CAPP ..... Canadian Association of Petroleum Producers  CEC ..... Commercial Energy Consumers Association of BC  COS.....Cost of Service  CP ..... Coincident Peak</p> <p>DSM.....Demand Side Management  IPP ..... Independent Power Producer  IRP ..... Integrated Resource Plan  LRMC ..... Long-Run Marginal Cost  MW ..... Megawatt  NCP ..... Non Coincident Peak  R/C ratios.....Revenue-to-Cost ratios  RDA.....Rate Design Application  SMI.....Smart meter Infrastructure  SOP ..... Standing Offer program</p>

**1. Introduction**

**Gordon Doyle** opened the meeting by canvassing the stakeholder feed-back received as part of the June 19, 2014 COS workshop (Workshop No. 2). He referenced the three documents for the October 7, 2014 workshop (Workshop No. 4): the Consideration Memo concerning Workshop No. 2; the Discussion Guide entitled "Preferred Options and Sensitivity Analysis"; and the slide deck presentation. The central idea behind Workshop No. 4 is to identify BCH's preferred option for each of the main COS elements, together with other options brought forward for sensitivity analysis.

Gord outlined the two main remaining steps in terms of stakeholder feed-back with respect to COS issues: (1) Workshop No. 4 subject matter, whether at the workshop itself or as part of the 30 day written comment period starting with the posting of Workshop No. 4 meeting notes sometime the week of 13 October; and (2) Draft COS study, which BCH anticipates posting to the RDA website sometime during the late November-early December period. Stakeholders would be notified when the draft COS study is posted for comment.

**2. Presentation: Issues Previously Canvassed at 19 June COS workshop – DSM Functionalization**

**Dani Ryan** outlined BC Hydro's preferred option where DSM is functionalized 90% generation, 5% transmission and 5% distribution. The alternative of directly assigning DSM costs to customer classes was reviewed. BCH is concerned that direct assignment results in a significant mismatch between benefits and costs if there was to be direct allocation.

# BC Hydro Rate Design Workshop

## SUMMARY

7 OCTOBER 2014

9 AM TO 11:30 AM

BC Utilities Commission  
1125 Howe Street, Vancouver, 12<sup>th</sup> Floor

FEEDBACK	RESPONSE
1. <b>AMPC</b> asked if the DSM costs are for a particular year. AMPC also asked if the benefits and costs are calculated using a Total Resource Cost test-type methodology.	The costs are a Present Value calculation for the period F2008-F2016. Similar to the Total Resource Cost test the benefits are the avoided cost of energy and capacity supply using BC Hydro's energy and capacity LRMCs set out in the 2013 IRP, while the costs are those paid by the utility.

### ***3. Presentation: Issues Previously Canvassed at 19 June COS workshop – Heritage Hydro Classification***

**Dani Ryan** identified BCH's preferred option for classifying BCH Heritage hydro resource costs as using load factor excluding IPPs (Option 1B) resulting in a 55% energy/45 % demand split. Two other options – BCH Integrated system wide load factor including IPPs resulting in a 61% energy/39% demand split (Option 1A) and capacity factor adjusted for book value resulting a 45% energy/55% demand split, were also discussed.

FEEDBACK	RESPONSE
1. <b>CEC</b> asked why a capacity factor approach is valid.	BCH's COS consultants, on the basis of jurisdictional assessment, suggested capacity factor as one approach to examine. The capacity factor approach is typically used by utilities whose systems are not hydro-based. The COS consultants recommend a load factor approach for the reasons set out in the slide deck and the Discussion Guide.
2. <b>BCUC staff</b> commented that the capacity factors on slide 12 for Revelstoke and Mica Generating Stations look low.	The capacity factors for Revelstoke and Mica Generating Stations reflect the additions of Revelstoke Unit 5 at about 500 MW and of Mica Units 5 and 6 at about 1000 MW. The size of these additions lowers the capacity factor as these additions come with little energy.
3. <b>BCOAPO</b> asked if Fort Nelson Generating Station is excluded from the system load factor.	Yes, Fort Nelson Generating Station is excluded from the system load factor because the Fort Nelson service area is not part of BCH's Integrated system.

### ***4. Presentation: Issues Previously Canvassed at 19 June COS workshop – IPP Classification***

**Justin Miedema** set out BCH's preferred option for classifying IPP costs using IPP costs net of the value of capacity (Option 2). Option 1 (value of energy) and Option 5 (load factor) were discussed. Option 1 and 2 produce virtually identical energy/demand splits (94%/6% and 93%/7% respectively). Option 5 results in a 60% energy/40% demand split which is not reasonable for the many IPP resources that are intermittent and provide little or no dependable capacity.

FEEDBACK	RESPONSE
1. <b>West Fraser</b> asked if SOP-related contracts are included in the IPP Cost of Energy.	<i>Revised Response:</i> Yes, the SOP contracts are included in the IPP Cost of Energy.
2. <b>CEC</b> and <b>AMPC</b> questioned how Island Generation is operated vs. how BCH uses it for planning purposes.	<i>Revised Response:</i> Island Generation is a 275 MW combined cycle gas-turbine facility and is treated as a base-load facility for planning purposes (e.g., planning to operate Island Generation at a 90% capacity factor if needed). Island Generation is dispatchable and is displaced if the market is available and economic.

### ***5. Presentation: Issues Previously Canvassed at 19 June COS workshop – SMI Classification***

**Dani Ryan** presented BCH's preferred option of classifying SMI regulatory account costs as 100% customer-related as this is consistent with other jurisdictions and with how meters generally are classified. Dani explained why BCH rejects Options 2 (100% energy), and outlined another option – Option 3 – consisting of a 30% energy/70% customer split.

# BC Hydro Rate Design Workshop

## SUMMARY

7 OCTOBER 2014

9 AM TO 11:30 AM

BC Utilities Commission  
1125 Howe Street, Vancouver, 12<sup>th</sup> Floor

FEEDBACK		RESPONSE
1. <b>COPE 378</b> reiterated its opposition to Option 1 on the basis that it does not reflect the rationale for SMI.		BCH commits to carrying forward Option 3 for sensitivity analysis.  <b>Option 3's</b> 30%/70% alternative was developed by comparing F2016 SMI energy related benefits of about \$40 million with total F2016 SMI costs of about \$130 million. The primary source of energy benefits is incremental revenue from customers switching to paid service (i.e. reduction in theft). The total estimated costs include depreciation, financing charges and return on equity on SMI related assets along with recoveries from the SMI regulatory account.
2. <b>AMPC</b> reiterated its view that Option 1 is the appropriate way to classify SMI costs as there is nothing conceptual different between SMI and meters generally.		
3. <b>BCUC staff</b> requested clear identification of the SMI regulatory account items. BCUC staff remarked that <b>Option 3 is still a 'live issue'</b> .		The SMI regulatory account was established pursuant to BCUC Order G-64-09 for the purpose of deferring SMI-related operating costs. <b>Attachment 1</b> sets out the major components of the account along with estimated F2016 balances.

### ***6. Presentation: Issues Previously Canvassed at 19 June COS workshop – Allocation of Generation Demand and Transmission***

**Dani Ryan** outlined that there was good agreement on use of 4CP to allocate Generation demand and Transmission costs, but that there were requests from COPE 378, AMPC and CEC for 4CP sensitivities. **Dani presented** BCH's preferred option – continue with the BCUC 2007 RDA decision's 4CP, and described two 4CP sensitivities and use of 3CP.

FEEDBACK		RESPONSE
1. <b>CEC</b> asked why only 5 years data were used for the slide presentation.		BCH has relied on 30 years of data as set out in Workshop No. 2 consideration memo. BCH used 5 years for presentation purposes, and 5 years is representative.

### ***7. Presentation: Distribution: General, Substations and Meters***

**Justin Miedema** introduced **BCH's approach to Distribution**. Consistent with the COS consultants' recommendation, BCH sub-functionalized its Distribution system into: substations; primary system; transformers; secondary system and services; and meters.

Consistent with other jurisdictions and the COS consultants recommendations, BCH proposes to classify substations as 100% demand and allocate costs using NCP; and classify meters as 100% customer and allocate costs on a weighted customer basis.

FEEDBACK		RESPONSE
1. <b>BCOAPO</b> asked what type of NCP is used to allocate the Distribution demand costs.		Similar to other electric utilities, BCH uses an annual NCP for its COS.
2. <b>BCOAPO</b> asked BCH to clarify what makes-up meter costs, and in particular whether SMI-related telecommunication software is captured in meter costs or SMI regulatory costs.		These types of costs have been categorized as meter <b>related and are capitalized as part of BC Hydro's rate base</b> rather than deferred in the SMI regulatory account.

### ***8. Presentation: Distribution – Primary System***

**Justin Miedema** described how the primary system accounts for 49% of Distribution costs and thus was a focus for BCH. BCH proposed to classify the primary system as 100% demand as the primary system is sized to meet the peak demand of customers.

BCH examined two options for allocating Distribution primary system costs: Option 1 – direct assignment; and Option 2 – use of NCP. **Justin discussed** BCH's concerns with Option 1, and in particular the problems with using replacement costs to value individual primary system feeders. BCH prefers Option 2 as a result.

# BC Hydro Rate Design Workshop

**SUMMARY**

7 OCTOBER 2014

9 AM TO 11:30 AM

BC Utilities Commission  
1125 Howe Street, Vancouver, 12<sup>th</sup> Floor

<b>FEEDBACK</b>	<b>RESPONSE</b>
1. <b>CEC</b> asked about use of the term 'deflation'; is it meant to capture an inflation adjustment or depreciation?	The term is used to refer to depreciation. BCH notes that an inflation adjustment is also required.  BCH notes that Hydro Quebec uses replacement costs, estimates the age of the Distribution assets, and uses the Handy-Whitman Index of Public Utility Construction Costs.
2. <b>BCUC staff</b> questioned whether the replacement costs would have to be reconciled with the embedded revenue requirement.	Yes.
3. <b>CLEAResult</b> questioned the data gaps for older Distribution primary assets.	Most utilities have gaps in information in this area as information is not recorded on a feeder-by-feeder basis. There is a significant difference in the quality of information over time: BCH has detailed information for the last 10-15 years or so.

**9. Presentation: Distribution – Transformers**

**Justin Miedema** explained that transformers account for 17% of Distribution costs and so were also a focus for BCH.

BCH examined two options for allocating Distribution primary system costs: Option 1 - direct assignment, with a 50% demand/50% customer split for purposes of rate design; and Option 2 – classify as 50% demand/50% customer and use NCP allocate the demand portion and an appropriate customer allocator. BCH prefers Option 1 as it is feasible in the case of transformers to directly assign costs – the costs are a lot less variable than with the primary system as material costs account for about 90% of transformer-related costs.

<b>FEEDBACK</b>	<b>RESPONSE</b>
1. <b>BCOAPO</b> asked for further detail as to the proposed 50% demand/50% customer split, and noted that the Discussion Guide indicates that other jurisdictions appear to classify transformers as greater than 50% demand.	The Discussion Guide does note that many utilities classify transformers as 70% or greater demand. However, practice ranges widely and there are utilities that classify transformers as 100% customer.  BCH will provide greater detail on the proposed 50% demand/50% customer split.

**10. Presentation: Distribution – Secondary System and Services**

**Justin Miedema** outlined that this joint category accounts for less than 15% of Distribution costs. BCH proposes a high level assumption of classifying the secondary system as 100% demand to be allocated NCP; and to classify services as 100% customer and allocated accordingly.

**11. Closing Comments**

**Gordon Doyle** reiterated the two main remaining steps in terms of stakeholder feed-back with respect to COS issues.

<b>FEEDBACK</b>	<b>RESPONSE</b>
1. <b>BCSEA</b> what portion of the COS costs have the biggest impact.	Heritage hydro Generation classification costs.
2. <b>BCSEA</b> asked how much impact the three options for classifying Heritage hydro Generation costs on R/C ratios.	Looking at Table 5 in the Discussion Guide, there is about a 1% difference.

# BC Hydro Rate Design Workshop

**SUMMARY**

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<b>FEEDBACK</b>	<b>RESPONSE</b>
3. <b>CAPP</b> requested that BCH provide the Heritage hydro classification cost in a manner similar to the DSM-related Table 2 of the Discussion Guide, and commented that providing information for other COS elements in a form similar to Table 2 might be helpful.	<b>Attachment 1</b> contains the requested information for Heritage hydroelectric classification. BC Hydro has also provided information for IPP classification costs in a similar format as IPP costs are the second largest F2013 COS item at \$760 million.
<b>Anne Wilson</b> thanked everyone for making the time to participate in the workshop. Meeting adjourned at 11:30 AM.	

# BC Hydro Rate Design Workshop

SUMMARY

7 OCTOBER 2014

9 AM TO 11:30 AM

BC Utilities Commission  
1125 Howe Street, Vancouver, 12<sup>th</sup> Floor

## Attachment 1

### SMI Regulatory Account

Additional details on the SMI Regulatory Account are provided in Table 1. Additional information on the regulatory account can be found at [http://www.bcuc.com/Documents/Proceedings/2011/DOC\\_27644\\_B-1\\_BCH-SMI\\_RAC\\_F201-Expenditures-App.pdf](http://www.bcuc.com/Documents/Proceedings/2011/DOC_27644_B-1_BCH-SMI_RAC_F201-Expenditures-App.pdf) and BC Hydro's F2012 to F2014 Revenue Requirements Application (RRA), Section 7.3.17 at page 7-18, which can be found at [http://www.bcuc.com/Documents/Proceedings/2011/DOC\\_27065\\_B-1\\_BCHydro\\_F12\\_F14-RR-application.pdf](http://www.bcuc.com/Documents/Proceedings/2011/DOC_27065_B-1_BCHydro_F12_F14-RR-application.pdf)

**Table 1**

<b>Major Components of the SMI Regulatory Account</b>	<b>Estimated Closing Balance for F2016 \$millions</b>
SMI program costs that were deferred in the F2009 to F2011 period	59
SMI costs (\$123m) net of benefits (\$52m) covering the F2012 to F2014 period	71
Accelerated amortization of obsolete legacy meters	56
Deferred amortization of SMI assets (F2012 - F2014)	44
Deferred Return on Equity (F2012 - F2014)	26
Deferred Finance Charges (F2012 - F2014)	26
Interest	42
Less Amortization of Regulatory Account	(35)
Miscellaneous	(3)
<b>Total</b> (Consistent with Line 105, Schedule 2.2 of the F2015-F2016 RRA)	<b>286</b>

### Hydroelectric Classification

BC Hydro estimates that about \$1,034 million (O&M + capital related costs) is associated with the hydroelectric system in the F2013 COS study. Table 2 below shows the cost assigned to each rate class under the different hydroelectric classification options. For more information please refer to pages 5 to 7 of the Discussion Guide.

**Table 2**

<b>\$million</b>	<b>Base F2013 COS</b>	<b>Option 1A</b>	<b>Preferred Option 1B</b>	<b>Option 3</b>
Residential	433	412	419	430
Small General Service Under 35 kW	77	79	78	77
Medium General Service < 150 kW	71	72	71	71
Large General Service > 150 kW	206	212	210	206
Irrigation	1	1	1	1
Street Lighting	6	6	6	6
Transmission	241	254	250	243
<b>Total</b>	<b>1,034</b>	<b>1,034</b>	<b>1,034</b>	<b>1,034</b>

# BC Hydro Rate Design Workshop

SUMMARY

7 OCTOBER 2014

9 AM TO 11:30 AM

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## **IPP Classification**

Approximately \$760 million is associated with IPPs and Long Term purchase commitments in the F2013 COS study. Table 3 below shows the cost assigned to each rate class under different IPP classification options. For more information on please refer to pages 10 and 11 of the Discussion Guide.

**Table 3**

\$million	Base F2013 COS	Option 1	Preferred Option 2	Option 3
Residential	271	276	277	304
Small General Service Under 35 kW	60	60	60	58
Medium General Service < 150 kW	54	54	54	53
Large General Service > 150 kW	165	163	163	155
Irrigation	1	1	1	1
Street Lighting	3	4	4	4
Transmission	206	203	203	186
<b>Total</b>	<b>760</b>	<b>760</b>	<b>760</b>	<b>760</b>

## **2015 Rate Design Application**

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**October 7, 2014 Workshop No. 4  
Cost of Service (COS) Methodology**

**BC Hydro Summary and Consideration of  
Participant Feedback**

### **Attachment 2**

**Feedback Forms and Written Comments**

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**2015 RDA – October 7, 2014 Cost of Service  
Workshop #2 Feedback Form**

**Name/Organization:** B.C. Sustainable Energy Association/Sierra Club B.C.

This feedback form refers to four documents which are posted in the Cost of Service (COS) section of the RDA website:

- Consideration Memo for the June 19<sup>th</sup> COS workshop;
- Discussion Guide for the October 7<sup>th</sup> COS workshop;
- Presentation slide deck for the October 7<sup>th</sup> COS workshop;
- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Functionalization</b>	<p><b>Demand Side Management (DSM)</b></p> <p>BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?</p> <p>Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7<sup>th</sup> presentation.</p>
<b>Classification</b>	<p><b>Generation - Heritage Hydro</b></p> <p>BC Hydro presented three options to classify operation and maintenance (O&amp;M) and capital related costs associated with BC Hydro's Heritage hydroelectric plants:</p> <ul style="list-style-type: none"> <li>Option 1A – load factor using total system load;</li> <li>Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply);</li> <li>Option 2 – capacity factor weighted by plant book value.</li> </ul> <p>BCSEA-SCBC support Option 1B (Heritage Hydro classified by load factor based on load served by the hydroelectric system: 55% energy, 45% demand).</p> <p>Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.</p> <p>Refer to pages 13-14 of the Consideration Memo, pages 5-7 of the Discussion Guide, slides 11-16 of the October 7<sup>th</sup> presentation and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p><b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b></p>
<p><b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:</p> <ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>	<p>BCSEA-SCBC agree with BC Hydro's preferred option regarding the classification of BC Hydro's thermal plant.</p> <p><b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.</p> <p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?  Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7 <sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.	BCSEA-SCBC request clarification of the distinction here between "SMI-related costs," SMI regulatory account amortization, and SMI capital costs.
<b>Allocation</b>  <b>Generation and Transmission Demand</b> Should the 4 Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?  Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7 <sup>th</sup> presentation.	BCSEA-SCBC support continued use of a 4 Coincident Peak methodology (5-year average of Nov to Feb monthly peaks) to allocate generation and transmission demand. They are open to consideration of the merits of probability-based modifications. However, simplicity favours the status quo methodology.
<b>Transmission – radial lines</b> Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?  Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7 <sup>th</sup> presentation.	BCSEA-SCBC support BC Hydro's preferred option to allocate transmission related cost associated with radial lines to transmission, in the interests of simplicity.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:	<ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul> <p>It is understood that BC Hydro proposes to categorize secondary and services on a combined basis, then split secondary/services 50:50 between secondary and services. BCSEA-SCBC don't object to that approach.</p>
<b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?	BCSEA-SCBC are inclined to support BC Hydro's proposal to classify substations and the primary system as 100% demand with a NCP allocator.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).	
<b>Transformers</b> Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?	BCSEA-SCBC are inclined to support Option 1, direct assignment of transformer costs to customer classes, on the understanding that this can be done easily and accurately.	
If you don't agree with Option 1, should BC Hydro adopt Option 2 classify transformers as 100% demand and use a NCP allocator? If you do not agree with Options 1 or 2, please suggest other methods to classify and allocate transformer related costs.	<b>Secondary and Services</b> Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.  Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.  Do you agree the portion classified to demand be allocated using a NCP allocator while the customer portion be allocated using either a customer allocator or a weighted customer allocator?	We understand that BC Hydro proposes to split the combined secondary/services asset category 50:50, and then to classify the notional secondary component as 100% demand and to assign the notional services portion as 100% customer. BCSEA-SCBC are inclined to agree with that approach.  BCSEA-SCBC agree with the secondary component, classified as demand, being allocated on a NCP basis. We are not clear on the merits and implications of using a customer allocator compared to a weighted customer allocator.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<b>Meters</b> Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?	<p>Allocating distribution meters as 100% customer accords with BC Hydro's consultant's recommendation.</p> <p>As noted above, we are not clear on the merits and implications of using a customer allocator compared to a weighted customer allocator.</p>
<b>Customer Care Allocation</b> Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?  Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.	<p>BC Hydro says in the Discussion guide p.15 that the comparison of the results of the Bottom Up approach to the 90% number/ 10% revenue approach supports continuation of the latter approach. We are not sure how that conclusion was arrived at.</p>

**Additional Comments, Items you think should be in-scope, not currently identified:**

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**October 7<sup>th</sup> COS Workshop #2 Feedback Form**
**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

Mail: BC Hydro, BC Hydro Regulatory Group – “Attention 2015 RDA”, 16<sup>th</sup> Floor, 333 Dunsmuir St. Van. B.C. V6B-5R3

Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: [http://www.bchydro.com/about/planning\\_regulatory/regulatory.html](http://www.bchydro.com/about/planning_regulatory/regulatory.html)

Any personal information you provide to BC Hydro on this form is collected and protected in accordance with the *Freedom of Information and Protection of Privacy Act*. BC Hydro is collecting information with this for the purpose of the 2015 RDA in accordance with BC Hydro's mandate under the *Hydro and Power Authority Act*, the BC Hydro Tariff, the *Utilities Commission Act* and related Regulations and Directions. If you have any questions about the collection or use of the personal information collected on this form please contact the BC Hydro Regulatory Group via email at: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

**2015 RDA – October 7, 2014 Cost of Service  
Workshop #2 Feedback Form**

**Name/Organization:** Sarah Khan and Erin Pritchard, BC Old Age Pensioners' Organization *et al.*

This feedback form refers to four documents which are posted in the Cost of Service (COS) section of the RDA website:

- Consideration Memo for the June 19<sup>th</sup> COS workshop;
- Discussion Guide for the October 7<sup>th</sup> COS workshop;
- Presentation slide deck for the October 7<sup>th</sup> COS workshop;
- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p><b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b></p>
<b>Functionalization</b>	
<b>Demand Side Management (DSM)</b>  BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?  Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7 <sup>th</sup> presentation.	<ul style="list-style-type: none"> <li>• The proposal to functionalize DSM costs between Generation, Transmission and Distribution based on benefits accruing to each makes sense.</li> <li>• However, there is no explanation or rationale for the 90%/5%/5% assignment proposed.</li> <li>• The June 19, 2014 Workshop Feedback Memo (page 10) correctly notes that Manitoba Hydro currently directly assigns DSM costs to customer classes. However, Manitoba Hydro is initiating a stakeholder process to review its Cost of Service practices and the treatment of DSM has already been flagged as an issue.</li> </ul>
<b>Classification</b>	

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Generation - Heritage Hydro</b>  BC Hydro presented three options to classify operation and maintenance (O&M) and capital related costs associated with BC Hydro's Heritage hydroelectric plants:  Option 1A – load factor based on total system load; Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply); Option 2 – capacity factor weighted by plant book value.  Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.	<p>The proposal to use Option #1 (Load Factor method)</p> <ul style="list-style-type: none"> <li>• makes sense.</li> <li>• BCH is proposing a slight variation on the initial Load Factor method - Option 1B where the load factor calculation is adjusted to remove the impact of IPs. There is a conceptual mismatch between the two in that the load factor method is based on "customer load" whereas the IPP adjustment is based on plant output. The mismatch occurs in that generation on the system not only meets load but also provides reserves (in the event of plant outages). Not clear if/how BCH addresses this.</li> </ul> <p>Refer to pages 13-14 of the Consideration Memo, pages 5-7 of the Discussion Guide, slides 11-16 of the October 7<sup>th</sup> presentation and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

### October 7<sup>th</sup> COS Workshop #2 Feedback Form

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:	<ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>
<b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.	<ul style="list-style-type: none"> <li>• There are three thermal stations and BCH has a separate proposed treatment for each.           <ul style="list-style-type: none"> <li>• The plant and O&amp;M costs for the largest one (FNG) would be classified based on the load factor for the Fort Nelson service territory. This is a reasonable approach and consistent with BCH's approach for its main integrated system.</li> <li>• Burrard plant and O&amp;M costs would be classified 100% as demand and fuel costs as 100% energy. This is to recognize the fact that the plant will not be relied on for firm energy or capacity and is really used for voltage support (i.e., a transmission service). One could quibble that all O&amp;M costs are not demand related. However, some of the energy costs could be attributed to voltage support – so the approach proposed by BCH is a simplified trade-off.</li> </ul> </li> <li>• BCH is proposing to adopt Option #2 – where the capacity portion is based on the capacity benefits relative to the cost of IPPs. As noted in the BCOAPO feedback comments this results in the calculation being an inconsistent mix of marginal and embedded costs.</li> <li>• BCH claims that the results of using Option1 (marginal values for both capacity and energy) skews the results towards energy (Discussion Memo, page 10). However, one could also observe that it appropriately reflects the value of energy as opposed to capacity. But, as noted in Table 6 of the Discussion memo the results are not that much different. However, this could change if/as substantially more IPP are added to the system.</li> </ul> <p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?	<p>Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7<sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.</p> <ul style="list-style-type: none"> <li>In the earlier discussion materials (and the feedback forms) it was assumed that this referred to the new SMI infrastructure that BCH has installed. This appears to be consistent with the FeedBack Memo, page 22-23. However, in the Discussion Guide (page 11) it now appears that what is being dealt with here are the legacy costs of the old meters that have been retired due to the implementation of AMI. At the workshop, BCH said that these costs include both legacy and current operating costs, and BCH has provided materials in Attachment 1 detailing the costs. Based on the cost details, it appears that the majority of the costs are associated with the new smart meters.</li> <li>BCH proposes 100% customer classification for SMI regulatory account costs. However, to the extent that different types of legacy meters or new smart meters (with different costs) were used for different classes – the subsequent allocation should be on a customer-weighted basis recognizing these differences in costs. Furthermore, the difference in cost/meter between classes for the legacy meters is not likely the same as the difference in costs for the new smart meters, so a composite weighting factor would be required.</li> </ul> <p>With respect to the choice between Options 1 and 3, while industry practice supports the adoption of Option 1, Option 3 is conceptually attractive as it reflects the rationale for implementing SMI and, hence, cost causality.</p>
<b>Allocation</b>	

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Generation and Transmission Demand</b>  Should the 4-Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?  Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7 <sup>th</sup> presentation.	<ul style="list-style-type: none"> <li>BCH proposes to use a 4-Coincident Peak (Nov. to February) methodology to allocate the demand costs associated with Generation and Transmission, and to use a 5-year average.</li> <li>Coincident peaks are generally used for these assets and the data appears to support the use of four months.</li> </ul>
<b>Transmission – radial lines</b>  Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?  Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7 <sup>th</sup> presentation.	<ul style="list-style-type: none"> <li>Given the small value for the lines involved, BCH is not proposing to pursue direct allocation. They will be treated the same as the overall transmission system. This appears to be reasonable.</li> </ul>

## October 7<sup>th</sup> COS Workshop #2 Feedback Form

	<b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
	<ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul>	<ul style="list-style-type: none"> <li>• BCH's proposal to adopt the six sub-functions – substations, primary lines, transformers, secondary lines, servicea and meters – is reasonable.</li> <li>• BCH has looked into using direct assignment for primary feeder costs. The problem is that they do not track embedded costs by feeder – and so replacement costs needed to be used to value each feeder. Each customer class' contribution to the peak on each feeder is then used to allocate that feeder's costs to customer classes.</li> <li>• Slide #42 sets out a number of issues with the approach.</li> <li>• Given these issues BCH has decided not to pursue direct assignment but rather treat the costs as 100% demand related and allocate to classes based on each class' NCP.</li> <li>• The question that arises is which NCP allocation method should be used – just 1 NCP (i.e. the highest annual value) or a say 4 NCP (average of 4 highest monthly values). Clarification required along with rationale for choice.</li> </ul>
	BC Hydro proposed to split the secondary/services asset category as 50% secondary and 50% services. Do you have any comments on BC Hydro's proposed Distribution sub-functionalization?	Refer to pages 20-22 of the Consideration Memo, pages 12-14 of the Discussion Guide and slides 20-23 and 32-54 of the October 7 <sup>th</sup> presentation.
	<b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?	<ul style="list-style-type: none"> <li>• BCH proposes to classify substation and its primary system as 100% demand related.</li> <li>• The proposal to classify substations a 100% demand is consistent with general practice elsewhere.</li> </ul> <p>However, the rationale for classifying primary lines as 100% demand-related is not as obvious – as general industry practice varies.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Transformers</b> Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?	<ul style="list-style-type: none"> <li>• BCH proposes to classify these assets as 50% demand and 50% customer. Since direct allocation is proposed for these assets, can BCH confirm that this choice of classification percentages should not impact the total costs allocated to each class.</li> <li>• Not at all clear what the basis is for 50/50 as the examples in the Discussion Guide (page 13) all suggest a % for demand that would be higher than 50%. BCH has already committed to providing greater detail on the proposed 50% demand/50% customer split.</li> <li>• While the approach used by BCH is characterized as "direct assignment", many transformers are shared and BCH has allocated the costs for each transformer to the customer classes using it on the basis of energy by class.</li> <li>• It would be helpful if BCH could confirm if/how the allocation was done to unmetered loads such as streetlights.</li> <li>• What are the cost differences between 1 and 3 phase transformers (Slide #51) and will this refinement be completed for the draft COS study to come?</li> </ul>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Secondary and Services</b> <p>Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.</p> <p>Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.</p>	<ul style="list-style-type: none"> <li>BCH proposed to classify 50% of the asset value as secondary and 50% as services.</li> <li>Secondary costs would be 100% demand while service cost would be 100% customer.</li> <li>It is not clear what the basis is for the 50/50 split. BCH notes that it does not record asset values as between secondary and services. But it does know the km for each. The question is "are the km for each" roughly the same, and do they support the 50/50 split. A second issue is that frequently customers are required to pay for some if not all of their "services" costs – it would be helpful if BCH could clarify how much of an issue this is for BCH.</li> </ul> <p>BCH uses the annual NCP by class to allocate the secondary asset costs to customer classes. Again, it would be useful for BCH to explain why this allocator was chosen as opposed to an NCP allocator that averaged the value for a number of the highest months.</p>
<b>Meters</b> <p>Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?</p>	<ul style="list-style-type: none"> <li>What is included in Meters and, if not here, where is the cost of the communication infrastructure for AMI reflected?</li> <li>Classifying these costs as 100% customer –related is reasonable. However, BCH needs to explain how the weights for each customer class are to be determined</li> </ul>
<b>Customer Care Allocation</b> <p>Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?</p>	<ul style="list-style-type: none"> <li>BCH undertook a detailed analysis to check the reasonableness of its use of an allocation based 90% on number of bills issued and 10% on revenue. The results were similar.</li> <li>It is not clear from Figure 1 in the Discussion Guide whether the detailed analysis assumed manual meter reads for all customers – or just for those who will not (in F16) have functioning Smart Meters. If the former – then the analysis may be somewhat dated and not reflective of the future.</li> </ul> <p>Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.</p>

**Additional Comments, Items you think should be in-scope, not currently identified:**

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**October 7<sup>th</sup> COS Workshop #2 Feedback Form**
**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.

Signature: \_\_\_\_\_ "Sarah Khan"

Date: \_\_\_\_\_ November 17, 2014

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

Mail: BC Hydro, BC Hydro Regulatory Group – “Attention 2015 RDA”, 16<sup>th</sup> Floor, 333 Dunsmuir St. Van. B.C. V6B-5R3

Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: [http://www.bchydro.com/about/planning\\_regulatory/regulatory.html](http://www.bchydro.com/about/planning_regulatory/regulatory.html)

Any personal information you provide to BC Hydro on this form is collected and protected in accordance with the **Freedom of Information and Protection of Privacy Act**. BC Hydro is collecting information with this for the purpose of the 2015 RDA in accordance with BC Hydro's mandate under the **Hydro and Power Authority Act**, the BC Hydro Tariff, the **Utilities Commission Act** and related Regulations and Directions. If you have any questions about the collection or use of the personal information collected on this form please contact the BC Hydro Regulatory Group via email at: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

**2015 RDA – October 7, 2014 Cost of Service  
Workshop #2 Feedback Form**

**Name/Organization:** Canadian Association of Petroleum Producers

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- Discussion Guide for the October 7<sup>th</sup> COS workshop;
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- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<b>Functionalization</b>	
<b>Demand Side Management (DSM)</b>	<p>BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?</p> <p>Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7<sup>th</sup> presentation.</p>

**Classification**

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Generation - Heritage Hydro</b> BC Hydro presented three options to classify operation and maintenance (O&M) and capital related costs associated with BC Hydro's Heritage hydroelectric plants: Option 1A – load factor using total system load; Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply); Option 2 – capacity factor weighted by plant book value.  Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.	<p>CAPP has concerns with BC Hydro's preferred approach and these concerns are amplified by the fact that this item has a significantly larger potential cost/rate impact compared to the other issues being explored in this workshop.</p> <p>BC Hydro is proposing a system load factor approach (albeit with an adjustment that excludes load served by IPP supply) which CAPP believes may create a conflict with the goal of reducing peak usage on the system through initiatives such as Time of Use rates. System Load Factor equals average energy use in a period divided by peak use in the period. Subscribing to TOU rates would reduce the denominator which in turn increases system load factor and thus increases energy classification under this particular approach. This penalizes users who use the system at high levels in both peak and offpeak periods when the utility is trying to encourage more balanced load factor profiles through TOU.</p> <p>Refer to pages 13-14 of the Consideration Memo, pages 5-7 of the Discussion Guide, slides 11-16 of the October 7<sup>th</sup> presentation and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p> <p>Similarly when a utility adds to the capacity of its system based on growing customer demand then more costs should be considered demand related. However, under the system load factor approach this change in cost classification would not necessarily occur thus giving an inappropriate price signal.</p> <p>CAPP would also note that to the extent LNG plants are built then these facilities' ancillary loads are expected to have very high load factors. Since the pricing of these plants will not be based on any heritage facilities then their loads should not be included in calculated the SLF in any future period.</p> <p>CAPP supports option 2 as this doesn't result in a conflict of goals as described above and also provides a resulting cost classification that is similar to the status quo and so avoids a dramatic cost shift among customer classes.</p>

### October 7<sup>th</sup> COS Workshop #2 Feedback Form

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:	<ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>
<b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.	<p>CAPP is supportive of BC Hydro's preferred option to Classify IPP contracts on the value of capacity which results in 7% of the costs being classified as demand. IPPs do contribute to the capacity of the system and as such this should be recognized in the cost classification approach.</p> <p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

## October 7<sup>th</sup> COS Workshop #2 Feedback Form

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?  Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7 <sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.	<p style="text-align: center;">Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<b>Allocation</b> <b>Generation and Transmission Demand</b> Should the 4 Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?  Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7 <sup>th</sup> presentation.	<p>CAPP supports BC Hydro's preferred option to use the 5-year average of 4 monthly peaks for November through February. Although timing of annual peaks varies from year to year due to different weather patterns, viewing data over a five year period shows that each of the four winter months contains periods of peak system use.</p>
<b>Transmission – radial lines</b> Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?  Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7 <sup>th</sup> presentation.	<p>CAPP agrees given the small portion of overall book value that these radial lines account for, they should be treated the same for cost allocation purposes as the overall transmission system.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:	<ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul> <p>BC Hydro proposed to split the secondary/services asset category as 50% secondary and 50% services. Do you have any comments on BC Hydro's proposed Distribution sub-functionalization?</p>
<b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?	<p>Refer to pages 20-22 of the Consideration Memo, pages 12-14 of the Discussion Guide and slides 20-23 and 32-54 of the October 7<sup>th</sup> presentation.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Transformers</b>	<p>Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?</p> <p>If you don't agree with Option 1, should BC Hydro adopt Option 2 classify transformers as 100% demand and use a NCP allocator? If you do not agree with Options 1 or 2, please suggest other methods to classify and allocate transformer related costs.</p>
<b>Secondary and Services</b>	<p>Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.</p> <p>Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.</p> <p>Do you agree the portion classified to demand be allocated using a NCP allocator while the customer portion be allocated using either a customer allocator or a weighted customer allocator?</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Meters</b> Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?	
<b>Customer Care Allocation</b> Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?  Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.	Although the ultimate impact on rates is minor CAPP would note the revenue weighted element of the calculation will allocate costs to those customer classes characterized by large revenues per customer that will not be representative of the actual costs incurred to generate the bills to that customer class. Despite this reservation CAPP is prepared to support the status quo.

**Additional Comments, Items you think should be in-scope, not currently identified:**

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**October 7<sup>th</sup> COS Workshop #2 Feedback Form**
**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

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Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: [http://www.bchydro.com/about/planning\\_regulatory/regulatory.html](http://www.bchydro.com/about/planning_regulatory/regulatory.html)

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## 2015 RDA – October 7, 2014 Cost of Service Workshop #2 Feedback Form

Name/Organization:

Commercial Energy Consumers (CEC)

This feedback form refers to four documents which are posted in the Cost of Service (COS) section of the RDA website:

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- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Functionalization</b>	<p><b>Demand Side Management (DSM)</b></p> <p>BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?</p> <p>Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7<sup>th</sup> presentation.</p>
<b>Classification</b>	<p><b>Generation - Heritage Hydro</b></p> <p>BC Hydro presented three options to classify operation and maintenance (O&amp;M) and capital related costs associated with BC Hydro's Heritage hydroelectric plants:</p> <p>Option 1A – load factor using total system load;</p> <p>Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply);</p> <p>Option 2 – capacity factor weighted by plant book value.</p> <p>Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.</p> <p>Refer to pages 13-14 of the Consideration Memo, pages 5-7 of the Discussion Guide, slides 11-16 of the October 7<sup>th</sup> presentation and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:	<p>The CEC is interested in exploring whether or not arguments with regard to trade are more related to mitigation of excess capability as opposed to design requirements which maybe should prevail.</p> <ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>
<b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.	<p>The CEC understands IPPs to be intermittent with little capacity. The CEC expects to link the IPP issue to BC Hydro capacity at its Mica and Revelstoke plants for a balance of equitable treatment. The CEC expects that Alcan, ICG and biomass IPPs may be treated differently.</p> <p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?	Yes. SMI should be 100% customer.  Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7 <sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.
<b>Allocation</b> <b>Generation and Transmission Demand</b> Should the 4 Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?  Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7 <sup>th</sup> presentation.	The evidence supports 3CP or 4W/CP as the drivers of the system peak requirements leaning largely to December & January.
<b>Transmission – radial lines</b> Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?  Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7 <sup>th</sup> presentation.	BC Hydro has some radial lines which are primarily in place to bring generation to loads or the BC Hydro system. These may be candidates for different treatment. Potentially the transmission lines may be more appropriately associated to the applicable generation.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<p><b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&amp;M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:</p> <ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul>	<p>The CEC is interested in the current methodology detail which is not evident in the discussion material. The CEC does not expect to favour the Option 2 approaches and will be looking at alternatives to the BC Hydro preferred Option 1 dealing with understanding the change proposed in more detail.</p>
<p><b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?</p>	<p>BC Hydro proposed to split the secondary/services asset category as 50% secondary and 50% services. Do you have any comments on BC Hydro's proposed Distribution sub-functionalization?</p> <p>Refer to pages 20-22 of the Consideration Memo, pages 12-14 of the Discussion Guide and slides 20-23 and 32-54 of the October 7<sup>th</sup> presentation.</p>

## October 7<sup>th</sup> COS Workshop #2 Feedback Form

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Transformers</b> Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?	<p>The CEC is interested in seeing the analysis of GIS specific allocation. A key question will be allocating what cost or cost pool is used. The CEC is interested in Option 2 analysis, which here says 100% demand, but in the workshop slide 52 say says 50% demand/50% customer.</p> <p>If you don't agree with Option 1, should BC Hydro adopt Option 2 classify transformers as 100% demand and use a NCP allocator? If you do not agree with Options 1 or 2, please suggest other methods to classify and allocate transformer related costs.</p>
<b>Secondary and Services</b> Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.	<p>The CEC is uncertain about the proposed 50% demand /50% customer allocation and is uncertain about the 50% secondary /50% services split and the secondary 100% demand, and services as 100%. The CEC will be interested in alternatives but at this point has not formulated the specifics of alternatives.</p> <p>Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.</p> <p>Do you agree the portion classified to demand be allocated using a NCP allocator while the customer portion be allocated using either a customer allocator or a weighted customer allocator?</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Meters</b> Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?	Yes, meters should be 100% customer allocated.
<b>Customer Care Allocation</b> Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?  Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.	No. Customer care should be split based on the different service. TSR customers have more intensive service. RIB customers are largely call centre service along with SGS & MGS. LGS have key account managers. This data should be available.  90% customer 10% revenue should be refined if possible.

**Additional Comments, Items you think should be in-scope, not currently identified:**

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**October 7<sup>th</sup> COS Workshop #2 Feedback Form**
**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.

 Signature: David Craig \_\_\_\_\_ Date: November 17, 2014

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

Mail: BC Hydro, BC Hydro Regulatory Group – “Attention 2015 RDA”, 16<sup>th</sup> Floor, 333 Dunsmuir St. Van. B.C. V6B-5R3

Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: [http://www.bchydro.com/about/planning\\_regulatory/regulatory.html](http://www.bchydro.com/about/planning_regulatory/regulatory.html)

Any personal information you provide to BC Hydro on this form is collected and protected in accordance with the **Freedom of Information and Protection of Privacy Act**. BC Hydro is collecting information with this for the purpose of the 2015 RDA in accordance with BC Hydro's mandate under the **Hydro and Power Authority Act**, the BC Hydro Tariff, the **Utilities Commission Act** and related Regulations and Directions. If you have any questions about the collection or use of the personal information collected on this form please contact the BC Hydro Regulatory Group via email at: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

## 2015 RDA – October 7, 2014 Cost of Service Workshop #2 Feedback Form

Name/Organization:

Quail Worth & Allevato, representing COPE local 378

This feedback form refers to four documents which are posted in the Cost of Service (COS) section of the RDA website:

- Consideration Memo for the June 19<sup>th</sup> COS workshop;
- Discussion Guide for the October 7<sup>th</sup> COS workshop;
- Presentation slide deck for the October 7<sup>th</sup> COS workshop;
- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<b>Functionalization</b>	<p><b>Demand Side Management (DSM)</b> BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?</p> <p>Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7<sup>th</sup> presentation.</p>
<b>Classification</b>	<p><b>Generation - Heritage Hydro</b> BC Hydro presented three options to classify operation and maintenance (O&amp;M) and capital related costs associated with BC Hydro's Hydroelectric plants:</p> <ul style="list-style-type: none"> <li>Option 1A – load factor using total system load;</li> <li>Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply);</li> <li>Option 2 – capacity factor weighted by plant book value.</li> </ul> <p>Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.</p> <p>Refer to pages 13-14 of the Consideration Memo, pages 5-7 of the Discussion Guide, slides 11-16 of the October 7<sup>th</sup> presentation and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

### October 7<sup>th</sup> COS Workshop #2 Feedback Form

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:	<ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>
<b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.	<p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<b>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</b>
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?  Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7 <sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.	<p>No. A 100% customer classification ignores the rationale for SMI and for incurring the cost of the migration including early retirement of analogue meters. That rationale was not primarily based on improvements or savings in the metering or customers' consumption. The justification for SMI rested more on system benefits, including superior outage detection and reducing electricity theft. It should be noted that reducing theft is essentially energy related. It should also be noted that to the extent that SMI was justified on the basis of illicit marijuana grow-ops, those operations are by their nature commercial ones and do not represent consumption for residential purposes.</p> <p>SMI should be classified as both customer and energy-related.</p>
<b>Allocation</b>	<p><b>Generation and Transmission Demand</b>            Should the 4 Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?</p> <p>Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7<sup>th</sup> presentation.</p> <p><b>Transmission – radial lines</b>            Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?</p> <p>Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7<sup>th</sup> presentation.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:	<ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul> <p>BC Hydro proposed to split the secondary/services asset category as 50% secondary and 50% services. Do you have any comments on BC Hydro's proposed Distribution sub-functionalization?</p>
<b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?	<p>Refer to pages 20-22 of the Consideration Memo, pages 12-14 of the Discussion Guide and slides 20-23 and 32-54 of the October 7<sup>th</sup> presentation.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Transformers</b>	<p>Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?</p> <p>If you don't agree with Option 1, should BC Hydro adopt Option 2 classify transformers as 100% demand and use a NCP allocator? If you do not agree with Options 1 or 2, please suggest other methods to classify and allocate transformer related costs.</p>
<b>Secondary and Services</b>	<p>Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.</p> <p>Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.</p> <p>Do you agree the portion classified to demand be allocated using a NCP allocator while the customer portion be allocated using either a customer allocator or a weighted customer allocator?</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).	
<b>Meters</b> Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?	
<b>Customer Care Allocation</b> Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?	Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.

**Additional Comments, Items you think should be in-scope, not currently identified:**

1. BC Hydro's June 19 Workshop Summary and Consideration of Participant Feedback makes the point (p.2) that a Marginal Cost approach will require a mechanism to adjust the MC COS results to capture only the revenue requirement. Another way of saying that is that an explicit method is required to allocate the benefits of low cost heritage power. With the Embedded Cost approach those benefits are allocated implicitly by the assumptions and calculations in allocating embedded costs. What Hydro characterizes as a problem with the MC approach is arguably an advantage since the benefits of low cost heritage power would then be explicitly allocated in a well considered manner in accordance with BCH and government objectives, and not obscured in the EC methodology.
2. The Summary points out on p.3 that all Canadian and most US Northwest utilities use the embedded cost approach. However, there are utilities like Seattle City Light and Portland General Electric that use the MC approach and make a strong case why it is beneficial, especially in times like the present when embedded and marginal energy costs are so different. WE expect that BC Hydro would acknowledge that many utilities are concerned about the efficiency and conservation problems raised by the embedded cost approach. Change from the status quo is always more difficult than maintaining it, but that does not mean it is not desirable.
3. It is not surprising that intervenors like AMPC don't support the MC approach (p. 3) because large industrials realize disproportionate benefit from low cost heritage power with the embedded cost approach. They do so because it is in the energy charge where the difference between embedded and marginal costs are so great
4. The Summary states at page 5 that there is no evidence that an MC approach would yield any meaningful efficiency or conservation gain. We disagree. First, the biggest distortion caused by the embedded cost approach is within the industrial sector, where elasticities are expected to be greater than with the other sectors. It is particularly problematic when embedded cost-based industrial rates attract new electric intensive industry despite the marginal cost implications. Second, Hydro's concern that the benefits of the MC approach are diluted when rates are adjusted to the total revenue requirement prejudices how that adjustment is done. It can be done in ways that minimize the 'dilution' effect.
5. The Summary states a concern that the MC approach would result in more volatile rates (p.6). But that is the point. When Marginal Costs change rates should change as well, to better signal customers the consequences of their demands for electricity. It is the unresponsiveness of the embedded cost approach despite a tripling of marginal energy costs over the last decade that is causing huge inefficiencies in the demand for electricity and conservation programs.
6. The Summary states that the embedded cost approach is easier (p.7). That may or may not be true, but regardless, that would only be relevant if there weren't other more important considerations -- like the efficiency of the price signals BC Hydro is sending to the most electric-intensive users. Being easy but wrong is of little value.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

7. The Summary suggests that it would be too complicated to do a MC study as we requested (p.8). However, BC Hydro recognizes a MC approach would have a significant impact (relative increase) on the allocation of revenue requirements to industrial customers. Thus it is clear that Hydro has information which could be brought to bear on what an MC approach would do (and they do have previous studies on this). We ask that BC Hydro provide at least some rough estimates of the impact an MC approach would have relative to their embedded analysis approach for all customer classes.

**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.



Signature: \_\_\_\_\_ Date: November 11, 2014 \_\_\_\_\_

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

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Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: [http://www.bchydro.com/about/planning\\_regulatory/regulatory.html](http://www.bchydro.com/about/planning_regulatory/regulatory.html)

October 7<sup>th</sup> COS Workshop #2 Feedback Form

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**2015 RDA – October 7, 2014 Cost of Service  
Workshop #2 Feedback Form**

**Name/Organization:** Progress Energy Canada Ltd. (PECL)

This feedback form refers to four documents which are posted in the Cost of Service (COS) section of the RDA website:

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- Discussion Guide for the October 7<sup>th</sup> COS workshop;
- Presentation slide deck for the October 7<sup>th</sup> COS workshop;
- The draft meeting notes for the October 7<sup>th</sup> COS workshop.

## October 7<sup>th</sup> COS Workshop #2 Feedback Form

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
Functionalization	<p><b>Demand Side Management (DSM)</b></p> <p>BC Hydro's preferred option is to functionalize DSM 90% Generation, 5% Transmission, and 5% Distribution (Option 1 in the discussion Guide). Do you agree with BC Hydro's preferred option? If not, why not, and what option do you suggest?</p> <p>Refer to pages 10-12 of the Consideration Memo, pages 3-4 of the Discussion Guide, and slides 7-9 of the October 7<sup>th</sup> presentation.</p>
Classification	<p><b>Generation - Heritage Hydro</b></p> <p>BC Hydro presented three options to classify operation and maintenance (O&amp;M) and capital related costs associated with BC Hydro's Heritage hydroelectric plants:</p> <p>Option 1A – load factor using total system load;</p> <p>Option 1B – load factor based on load served almost entirely by the hydroelectric system (i.e., total F2016 load minus Independent Power Producer (IPP) supply);</p> <p>Option 2 – capacity factor weighted by plant book value.</p> <p>Option 1B is BC Hydro's preferred option. Do you agree it should be used for Heritage Hydro Classification? If not, please indicate which option you suggest with reasons.</p>

### October 7<sup>th</sup> COS Workshop #2 Feedback Form

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Generation – BC Hydro Thermal</b> BC Hydro preferred option is to classify:	<ul style="list-style-type: none"> <li>• Prince Rupert Generating Station using the system load factor;</li> <li>• Fort Nelson Generation Station using the load factor in the Fort Nelson service territory;</li> <li>• Burrard Thermal Generating Station as 100% demand;</li> <li>• Fuel costs associated with running the plants would continue to be classified as 100% energy related.</li> </ul> <p>Do you agree with the proposed classification of thermal plant? If not, why not?</p> <p>Refer to pages 14-16 of the Consideration Memo and pages 8-10 of the Discussion Guide.</p>
<b>Generation – IPPs</b> Do you agree with BC Hydro's proposal to use Classification Option #2 which produces about a 93% energy/7% demand split? If you do not agree with Option 2, please suggest an alternative classification approach and provide reasons.	<p>PECL agrees with BC Hydro's proposed Option #2 classification approach for IPPs.</p> <p>Refer to Attachment 4 and pages 16-17 of the Consideration Memo, pages 10-11 of the Discussion Guide, slides 17-19 of the October 7<sup>th</sup> presentation, and Attachment 1 to the October 7<sup>th</sup> COS workshop draft meeting notes.</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Smart Meter Infrastructure (SMI)</b> Do you agree with BC Hydro's proposal to classify SMI regulatory account costs as 100% customer?	PECL agrees with BC Hydro's proposed classification  Refer to pages 22-23 of the Consideration Memo, pages 11-12 of the Discussion Guide, slide 24 of the October 7 <sup>th</sup> presentation and Attachment 1 to the 7 October COS workshop draft meeting notes.
<b>Allocation</b>	
<b>Generation and Transmission Demand</b> Should the 4 Coincident Peak methodology continue to be used to allocate generation and transmission demand-related costs to customer classes? If not, why not?  Refer to pages 25-27 of the Consideration Memo and slides 26-30 of the October 7 <sup>th</sup> presentation.	PECL agrees with BC Hydro's continued use of the 4CP methodology to allocate generation and transmission demand related costs.
<b>Transmission – radial lines</b> Do you agree with BC Hydro's preferred option to allocate all transmission related costs (including those associated with radial lines) using the same methodology?  Refer to the question above which deals with Generation and Transmission allocation, and slide 31 of the October 7 <sup>th</sup> presentation.	PECL agrees that radial assets should be treated using the same cost classification methodology as the bulk transmission system assets.

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	<p>Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).</p>
<p><b>Distribution Classification and Allocation: Introduction</b> BC Hydro proposed to use Distribution customer base to categorize distribution O&amp;M and capital related costs into substations, primary, transformers, secondary/services and meters. Using this categorization, BC Hydro proposed to classify:</p> <ul style="list-style-type: none"> <li>• substations and primary lines as 100% demand;</li> <li>• transformers as 50% demand and 50% customer (this classification is guided by the draft direct assignment results and would be used for rate design purposes);</li> <li>• secondary as 100% demand;</li> <li>• services as 100% customer;</li> <li>• meters as 100% customer.</li> </ul>	<p>N/A</p> <p>BC Hydro proposed to split the secondary/services asset category as 50% secondary and 50% services. Do you have any comments on BC Hydro's proposed Distribution sub-functionalization?</p> <p>Refer to pages 20-22 of the Consideration Memo, pages 12-14 of the Discussion Guide and slides 20-23 and 32-54 of the October 7<sup>th</sup> presentation.</p>
<p><b>Substations and Primary Lines</b> Do you agree that costs associated with substations and the Distribution primary system be classified as 100% demand and allocated using a Non-Coincident Peak (NCP) allocator?</p>	<p>N/A</p>

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

	Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Transformers</b>  Do you agree with BC Hydro's proposal to directly assign transformers to customer classes by using GIS information to map customers to transformers and then pro-rating the transformer's cost by the rate classes that use the unit (Option 1)? Assuming the final direct assignment results reasonably indicate a 50% demand/50% customer classification for transformers, will you agree with the proposed classification?	If you don't agree with Option 1, should BC Hydro adopt Option 2 classify transformers as 100% demand and use a NCP allocator? If you do not agree with Options 1 or 2, please suggest other methods to classify and allocate transformer related costs.
<b>Secondary and Services</b>  Note that Table 1 (Preferred Option) of the Discussion Guide has been modified to reflect 100% classification of Secondary to demand instead of 50% demand and 50% customer. This proposal is consistent with the 7 October 2014 presentation material.	Do you agree that the secondary/services asset category be split 50% secondary and 50% services? Do you support BC Hydro's proposal to classify the secondary portion as 100% demand and the services portion as 100% customer? If not, please suggest other methods to determine this split.  Do you agree the portion classified to demand be allocated using a NCP allocator while the customer portion be allocated using either a customer allocator or a weighted customer allocator?

**October 7<sup>th</sup> COS Workshop #2 Feedback Form**

		Comments (Please do not identify third-party individuals in your comments. Comments bearing references to identifiable individuals will be discarded due to privacy concerns).
<b>Meters</b> Should meter related costs be classified as 100% customer and allocated using a weighted customer allocator?	N/A	
<b>Customer Care Allocation</b> Should BC Hydro continue allocating customer care costs using a weighted allocator based 90% on the number of bills and 10% on revenue by rate class?  Refer to page 24 of the Consideration Memo and pages 14-16 of the Discussion Guide.	N/A	

**Additional Comments, Items you think should be in-scope, not currently identified:**

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**CONSENT TO USE PERSONAL INFORMATION**

I consent to the use of my personal information by BC Hydro for the purposes of keeping me updated about the 2015 RDA. For purposes of the above, my personal information includes opinions, name, mailing address, phone number and email address as per the information I provide.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Thank you for your comments.

Comments submitted will be used to inform the RDA Scope and Engagement process, including discussions with Government, and will form part of the official record of the RDA.

You can return completed feedback forms by:

Mail: BC Hydro, BC Hydro Regulatory Group – “Attention 2015 RDA”, 16<sup>th</sup> Floor, 333 Dunsmuir St. Van. B.C. V6B-5R3

Fax number: 604-623-4407 – “Attention 2015 RDA”

Email: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

Form available on Web: <http://www.bchydro.com/about/planning/regulatory/regulatory.html>

Any personal information you provide to BC Hydro on this form is collected and protected in accordance with the *Freedom of Information and Protection of Privacy Act*. BC Hydro is collecting information with this for the purpose of the 2015 RDA in accordance with BC Hydro's mandate under the **Hydro and Power Authority Act**, the BC Hydro Tariff, the **Utilities Commission Act** and related Regulations and Directions. If you have any questions about the collection or use of the personal information collected on this form please contact the BC Hydro Regulatory Group via email at: [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

## **2015 Rate Design Application**

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**October 7, 2014 Workshop No. 4  
Cost of Service (COS) Methodology**

**BC Hydro Summary and Consideration of  
Participant Feedback**

### **Attachment 3**

**IPP Capital Lease Costs Functionalization**

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- 1 As noted in section 8.13.1 of the F12- F14 RRA, the cost of energy for IPPs does not  
2 include those amounts deemed to be capital leases under IFRS accounting treatment.  
3 As a result of the unique treatment of capital lease costs in the RRA, only some of these  
4 amounts have been functionalized to Generation in past COS studies. Going forward,  
5 BC Hydro believes all of these costs should be considered Generation-related.
- 6 [Table 1](#) provides an estimate of total IPP costs including the capital lease costs  
7 between F2011 and F2016.

8                   **Table 1        IPP Costs**

Costs (\$ million)	F2011	F2012	F2013	F2014	F2015	F2016
IPP Cost of Energy	675.1	735.3	760.4	859.5	1028.6	975.5
IPP Capital Lease	39.1	70.6	59.0	57.8	134.3	159.2
Total IPP Cost	714.2	805.9	819.4	917.3	1,162.9	1,134.7

- 9 For F2016, these IPP-related amounts (amortization, tax and finance charges) have  
10 been functionalized as Generation. The F2016 impact of this adjustment compared to  
11 perpetuating the prior treatment is set out in Table 2. This analysis isolates the impact of  
12 the different treatment to IPP capital leases and does not include the impact of BC  
13 Hydro's other preferred methodologies.

14                   **Table 2        R/C Ratio Impact of IPP Lease  
15                   Functionalization**

Rate Class	DRAFT F2016 COS Results Using 2007 RDA Methodology	
	Before Correcting for IPP Lease Functionalization (%)	After Correcting for IPP Lease Functionalization (%)
Residential	91.8	93.2
SGS	118.5	119.4
MGS	124.3	124.3
LGS	98.1	97.5
Irrigation	93.0	94.1
Street Lighting	124.6	126.9
Transmission	105.4	101.7

## **2015 Rate Design Application**

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**October 7, 2014 Workshop No. 4  
Cost of Service (COS) Methodology**

**BC Hydro Summary and Consideration of  
Participant Feedback**

### **Attachment 4**

**BC Hydro Response to Marginal COS Issue  
Raised by COPE 378**

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1 In its written comments concerning Workshop No. 4, COPE 378 lists seven items  
2 regarding a marginal COS approach under the heading "Items you think should be in  
3 scope, not currently identified". BC Hydro is of the view that the issue of whether to use  
4 a marginal COS approach to allocate BC Hydro's revenue requirement is in scope for  
5 the 2015 RDA. However, BC Hydro rejects the use of a marginal COS approach for this  
6 purpose for the reasons set out in the Workshop No. 2 Consideration Memo. BC Hydro  
7 responds to COPE 378 marginal COS items 1, 2, 4 and 7 below.

8 **COPE 378 Item 1** – The Workshop No. 2 Consideration Memo states that a marginal  
9 COS approach requires a mechanism to force projected revenues under marginal COS  
10 to equal the COMMISSION set revenue requirement. COPE 378 states that "another  
11 way of saying that is that an explicit method is required to allocate the benefits of low  
12 cost heritage power".

13 **COPE 378 Item 2** - "What [BC] Hydro characterizes as a problem with the marginal  
14 COS approach is arguably an advantage since the benefits of low cost Heritage power  
15 would then be explicitly allocated in a well-considered manner in accordance with  
16 BC Hydro and Government objectives, and not obscured in the embedded COS  
17 methodology".

18 **BC Hydro response** - COS allocations do more than allocate the benefit of Heritage  
19 resource energy. A marginal COS study would necessitate development of allocation  
20 factors for all Commission set revenue requirements (established using embedded  
21 costs), many of which are not Heritage resource energy costs.

22 BC Hydro does not agree that a marginal COS-based allocation of Heritage resource  
23 energy accords with B.C. Government objectives:

- 24 • There exists an explicit method for allocating the benefits of Heritage resource  
25 energy. As noted in Attachment 3 to BC Hydro's consideration memo concerning  
26 Workshop No. 3, in BC Hydro's embedded COS study, the costs of both Heritage  
27 resource energy and non-Heritage resource energy are allocated to the customer

1        classes on the energy consumption and peak demand of each customer class. As  
2        a result, each class receives a share of the benefits of the Heritage resources  
3        based on the class' share of total consumption and peak demand. This method for  
4        allocating the benefits of Heritage resource energy existed at the time the B.C.  
5        Government legislated the Heritage Contract in perpetuity in 2008,<sup>1</sup> and at the time  
6        the B.C. Government decided to continue the Heritage Contract provisions formerly  
7        found in Heritage Special Direction No. HC2 into Direction No. 7 in 2014.<sup>2</sup>

- 8        • Policy Action 4 of the 2007 Energy Plan calls for utilities to explore “new rate  
9        structures that encourage energy efficiency and conservation” [emphasis added].  
10      This is what BC Hydro has done in respect of the 2008 Residential Inclining Block  
11      rate, for example. It is the rate design exercise that uses the results of a COS study  
12      that has value in establishing rates that could encourage conservation and  
13      efficiency. That is, regardless of the R/C ratio of a rate class, rate design is still  
14      required to establish efficient rates. As described in the Workshop No. 2  
15      Consideration Memo, a majority of utilities, including so-called “marginal cost”  
16      utilities such as New York, design rate structures with marginal cost pricing while  
17      allocating revenue requirement on the basis of embedded costs. There is ample  
18      evidence that rate design based on embedded COS can provide efficient rates that  
19      reflect the cost of new supply. Additionally, marginal COS allocations are not  
20      transparent to customers. Rate structure design, where the consequences of  
21      consumption decisions are more readily apparent and transparent to customers,  
22      provide the means for encouraging energy efficiency and conservation.

- 23      **COPE 378 Item 4** – The Workshop No. 2 Consideration Memo states at page 5 “that  
24      there is no evidence that a [marginal COS] approach would yield any meaningful  
25      efficiency or conservation gain. We disagree. First, the biggest distortion caused by the  
26      embedded cost approach is within the industrial sector, where elasticities are expected  
27      to be greater than with the other sectors. It is particularly problematic when embedded

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<sup>1</sup> Order-in-Council (**OIC**) 849/2008 (November 28, 2008).

<sup>2</sup> OIC 097/2014 (March 6, 2014).

1 cost-based industrial rates attract new electric intensive industry despite the marginal  
2 cost implications. Second, [BC] Hydro's concern that the benefits of the [marginal COS]  
3 approach are diluted when rates are adjusted to the total revenue requirement  
4 prejudgets how that adjustment is done. It can be done in ways that minimize the  
5 'dilution' effect".

6 **BC Hydro Response** - BC Hydro has not prejudged how marginal COS results would  
7 be reconciled with its revenue requirement. The Workshop No. 2 Consideration Memo  
8 noted that with an embedded COS, one is starting with real, financially-based utility  
9 revenue requirement amounts that can be allocated to customer classes based on  
10 actual usage of the utility system resources. In contrast, calculations of Long-Run  
11 Marginal Costs on a per kWh, per kW and per customer basis inevitably results in a  
12 revenue total that is different from the utility revenue requirement. The Workshop No. 2  
13 Consideration Memo at pages 7 to 8 outlines the three methods that are most frequently  
14 used to reconcile marginal COS results with the utility revenue requirement that is to be  
15 recovered:

- 16 • qualitative inverse elasticity method (also referred to as 'Ramsey Pricing') where  
17 the customer classes with the highest price elasticity are set closest to marginal  
18 COS results, and those with lower price elasticity are set farther from marginal  
19 COS results
- 20 • quantitatively-derived inverse elasticity method
- 21 • equal proportion method (sometimes referred to as the 'equal percentage marginal  
22 cost' or **EPMC**) where each customer classes' marginal COS results are adjusted  
23 by the same percentage to achieve the overall embedded COS revenue  
24 requirement.

25 There is a dilution effect regardless of which method is chosen to reconcile the marginal  
26 COS results with the utility revenue requirement.

- 1 It is not clear which method COPE 378 asserts will result in minimization of the dilution  
2 effect. COPE 378 references elasticities, and so perhaps the reference is to the inverse  
3 elasticity method. With the inverse elasticity method, the reconciliation process allocates  
4 a lower portion of the cost differential between the marginal COS and the embedded  
5 revenue requirement to those customer classes with the highest price elasticity levels,  
6 thereby setting their allocated COS closer to marginal cost levels than is allocated to  
7 those customer classes with lower price elasticity.
- 8 The inverse elasticity and EPMC reconciliation methods were canvassed by  
9 COPE 378's consultant Dr. Shaffer in his evidence submitted as part of the 2007 RDA.  
10 In his 2007 RDA evidence, Dr. Shaffer advocated for the use of an EPMC approach.  
11 Dr. Shaffer noted that the inverse elasticity method raises significant fairness issues and  
12 that it is difficult to measure customer class price elasticity levels accurately, with the  
13 result that this method has been used less frequently than EPMC:<sup>3</sup>
- 14 Implementation of this inverse elasticity rule is problematic. Firstly,  
15 it offers greatest discounts to those classes of customers that are  
16 least willing or able to adjust their electricity consumption  
17 regardless of the price. It is not clear that this would be considered  
18 an equitable way to distribute the benefit of low cost heritage  
19 assets. Secondly, it requires generally accepted, reliable estimates  
20 of the price elasticity of demand. While there are many estimates of  
21 the price elasticity of electricity demand, and some acceptance of  
22 general findings, there is no consensus on specific estimates for  
23 specific classes of service or customer. Moreover, the ranges of  
24 estimates for different customer classes commonly overlap. They  
25 do not indicate a clear justification to allocate more of the discount  
26 to one class of customer over another.
- 27 In response to these circumstances, the California Public Utilities  
28 Commission instituted an [EPMC] marginal cost approach.  
29 [Emphasis added].
- 30 BC Hydro does not believe that customers should be allocated more costs because  
31 they are more responsive to the price of electricity solely on the basis of purported

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<sup>3</sup> Refer to Exhibit C6-5 in the Commission 2007 RDA proceeding (available at [http://www.bcu.com/Documents/Proceedings/2007/DOC\\_15489\\_C6-5\\_BCOAPO\\_Evidence.pdf](http://www.bcu.com/Documents/Proceedings/2007/DOC_15489_C6-5_BCOAPO_Evidence.pdf)), page 5.

1 higher efficiency levels. Nor does BC Hydro believe that more Heritage resource energy  
2 should be allocated to customer classes with allegedly lower price elasticity levels.

3 **COPE 378 Item 7** – “The [Workshop No. 2 Consideration Memo] suggests that it would  
4 be too complicated to do a [marginal COS] study as we requested (page 8). However,  
5 BC Hydro recognizes a [marginal COS] approach would have a significant impact  
6 (relative increase) on the allocation of revenue requirements to industrial customers.  
7 Thus it is clear that Hydro has information which could be brought to bear on what an  
8 [marginal COS] approach would do (and they do have previous studies on this). We ask  
9 that BC Hydro provide at least some rough estimates of the impact a [marginal COS]  
10 approach would have relative to their embedded analysis approach for all customer  
11 classes”.

12 **BC Hydro Response** – BC Hydro disputes that it has “information which could be  
13 brought to bear on what an [marginal COS] approach would do” as it has not conducted  
14 a full marginal COS study that would be necessary to make such an assessment.  
15 COPE 378 is perhaps referring to page 8 of the Workshop No. 2 Consideration Memo,  
16 where BC Hydro noted that there was 2007 RDA testimony from an intervener witness  
17 (Mr. Colin Fussell) that under the EPMC reconciliation approach, the Transmission  
18 service customer class would see a large increase in rates because they have high load  
19 factors and are using proportionately more energy, and that at the time, the marginal  
20 cost of energy was considerably higher than the embedded cost.<sup>4</sup> BC Hydro also noted  
21 there was no testimony on the subject of transmission, distribution or customer marginal  
22 costs.

23 To be responsive to COPE 378, BC Hydro provides an additional 2007 RDA reference -  
24 BC Hydro’s response to Commission Panel Information Request 1.1.0,<sup>5</sup> where  
25 BC Hydro provided an example from that time that showed an EPMC reconciliation  
26 approach would redistribute the benefits of the Heritage Resource energy, with more of

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<sup>4</sup> Refer to the 2007 RDA Decision, page 61.

<sup>5</sup> Exhibit B-10 in the 2007 RDA proceeding; <http://www.bcuc.com/ApplicationView.aspx?ApplicationId=145>.

1 the benefits being allocated to distribution-connected customers and fewer of the  
2 benefits being allocated to transmission-connected customers. This result occurred  
3 because under the EPMC reconciliation approach the benefit of the Heritage Resource  
4 energy would be effectively allocated based on the total costs of serving each rate  
5 class, rather than based on the energy consumed by each rate class. Since distribution-  
6 connected customers have higher total costs than transmission-connected customers,  
7 under the EPMC reconciliation approach the distribution-connected customers would  
8 receive a greater share of the benefits of the Heritage Resource energy.

9 In the 2007 RDA proceeding, BC Hydro submitted that it is not appropriate to allocate  
10 the benefits of the Heritage Resources based on the total costs of serving each rate  
11 class, since the Heritage Resources only relate to the Generation function. BC Hydro  
12 submitted that it is more appropriate to allocate the benefits of the Heritage Resources  
13 based on the energy consumed by each rate class, rather than based on the total costs  
14 of serving each rate class. BC Hydro continues to be of the view that the EPMC  
15 reconciliation approach if used would not provide an equitable allocation of the benefits  
16 of the Heritage Resources.

17 As noted in the Workshop No. 2 Consideration Memo, there are many types of marginal  
18 costs associated with electric utility operations, and there are a number of issues with  
19 respect to the definition and identification of both the marginal investment and operating  
20 expenses necessary to provide electricity to customers, as well as issues with the  
21 appropriate definition of marginal customer investment and operating costs. There are  
22 also significant issues concerning the marginal COS allocations of certain costs to  
23 customer classes that are similar in complexity to the issues necessarily raised in  
24 preparing an embedded COS analyses.

25 As one example of this complexity, under a marginal COS approach demand costs  
26 would need to be determined and segregated by function into Generation, Transmission  
27 and Distribution classifications. Calculating the additional costs necessary in providing  
28 an additional kW of demand (or kWh of energy) is not accomplished without the

1 necessity of significant analysis and assumptions: these costs differ depending on the  
2 sources and timing of their production (Generation), the distance and sizing involved in  
3 their bulk movement from generating facilities to major load centres (Transmission), and  
4 the configuration and variety of facilities employed in their continued movement to  
5 customers (Distribution, both primary and secondary).

6 Additional issues include: (1) differentiating growth-related projects from sustaining  
7 projects for all elements of service; (2) the appropriate time period for the analysis (i.e.,  
8 inclusion of growth projects with in-service dates over what period of time); (3) the  
9 evaluation of regional transmission lines and substation costs as well as distribution  
10 substations and trunk-line feeders that vary by area; (4) how the marginal costs of local  
11 distribution facilities that vary by customer type and location will be included in the  
12 marginal COS analysis; and (5) how would marginal customer costs be determined and  
13 differentiated from non-marginal customer costs, including what customer operating  
14 expenses are necessary and legitimate marginal costs.

15 Further complicating a marginal COS analysis is the fact that there is not one accepted  
16 methodology for conduction marginal COS analyses. As evidence of this, determination  
17 of marginal Transmission and Distribution capacity costs has been acrimonious in  
18 California despite the fact that the marginal COS approach has been the methodology  
19 in California for over 30 years. One method followed by some is termed  
20 "Regression/Real Economic Carrying Charge" (**RECC**).<sup>6</sup> RECC uses a regression  
21 approach to estimate the marginal investment per kW of peak demand and then  
22 amortizes (levelizes) this investment cost by multiplying by the RECC, yielding an  
23 annual dollar amount per kW-year which is equivalent in real terms to the investment in  
24 dollars per kW. The advocates of RECC state that this approach captures the full cost,  
25 rather than the deferral value, for each year of amortization. Another method followed  
26 by others is the present worth (**PW**); the term "PW" is not used here in its usual sense

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<sup>6</sup> An article by Roger L. Conkling entitled "Marginal Cost Pricing for Utilities: A Digest of the California Experience" in *Contemporary Economic Policy* (Volume 17:1, January 1999) summarizes, among other things, the competing marginal transmission capacity cost approaches; copy available at <http://www.freepatentsonline.com/article/Contemporary-Economic-Policy/54140870.html>.

- 1 as this method seeks to estimates the opportunity cost of deferring Transmission and
- 2 Distribution investments due to a change in load growth, taking into account both the
- 3 timing and magnitude of such changes.
  
- 4 As discussed previously in the Workshop No. 2 Consideration Memo, BC Hydro
- 5 considered the likely necessary costs that would be required as well as the complexity a
- 6 marginal COS study would entail, and the limited possible benefits that might result from
- 7 the preparation of a marginal COS study as part of the present effort. BC Hydro
- 8 concludes that the evidence does not support the value of preparing such a study at
- 9 present.