

Integrated Resource Plan

Chapter 3

Resource Options

Table of Contents

3.1	Introduction	3-1
3.1.1	2013 Resource Options Report Update	3-1
3.1.2	Chapter Structure.....	3-3
3.2	Resource Options Attributes	3-3
3.2.1	Technical Attributes	3-4
3.2.2	Financial Attributes	3-6
3.2.3	Environmental Attributes.....	3-10
3.2.4	Economic Development Attributes	3-13
3.3	Demand-Side Management Options Summary.....	3-13
3.3.1	DSM Updates.....	3-16
3.3.1.1	Option 1	3-17
3.3.1.2	Option 2	3-19
3.3.1.3	Option 3	3-21
3.3.1.4	Options 4 and 5	3-22
3.3.2	Capacity-Focused Options.....	3-24
3.3.3	Summary of DSM Options	3-25
3.3.3.1	Summary of Energy DSM Options 1-5.....	3-25
3.3.3.2	Summary of Capacity-Focused DSM Options	3-29
3.3.4	Additional DSM Information	3-30
3.3.4.1	DSM Cost-Effectiveness Tests and DSM Benefits.....	3-30
3.3.4.2	DSM Amortization Period	3-31
3.4	Supply-Side Generation Resource Options Summary	3-32
3.4.1	Energy Resource Options	3-34
3.4.1.1	Wood-Based Biomass	3-34
3.4.1.2	Biomass – Biogas or Landfill Gas	3-36
3.4.1.3	Biomass – Municipal Solid Waste.....	3-38
3.4.1.4	Onshore Wind.....	3-39
3.4.1.5	Offshore Wind.....	3-42
3.4.1.6	Run-of-River Hydroelectricity	3-44
3.4.1.7	Large Hydro – Site C	3-46
3.4.1.8	Geothermal.....	3-47
3.4.1.9	Natural Gas-Fired Generation	3-50
3.4.1.10	Coal-Fired Generation with CCS	3-55
3.4.1.11	Wave	3-57
3.4.1.12	Tidal.....	3-59

	3.4.1.13	Solar	3-60
	3.4.1.14	Nuclear	3-62
3.4.2		Capacity Resource Options	3-62
	3.4.2.1	Pumped Storage.....	3-62
	3.4.2.2	Natural Gas-Fired Generation – SCGT.....	3-65
	3.4.2.3	Resource Smart.....	3-65
	3.4.2.4	Canadian Entitlement	3-68
3.4.3		Summary of Supply-Side Generation Resource Options	3-69
3.4.4		Electricity Purchase Agreement Renewals	3-73
3.5		Transmission Options Summary	3-74
	3.5.1	Bulk Transmission Options	3-74
	3.5.2	Transmission Expansion and Regional Transmission Projects.....	3-77
	3.5.3	Transmission for Export	3-77
3.6		Other Resource Options	3-78
	3.6.1	Distributed Generation	3-78
	3.6.2	Evolving Generation Technology	3-79
	3.6.2.1	Hydrokinetic.....	3-79
	3.6.2.2	Storage Technologies.....	3-80
	3.6.3	Emerging Transmission Technology.....	3-80
	3.6.3.1	Advanced Conductors	3-80
	3.6.3.2	Advanced Materials for Transmission Structures	3-81
	3.6.3.3	Real-Time Condition Assessment and Control	3-81
	3.6.3.4	Next-Generation Stations	3-81
3.7		Resource Screening	3-82
	3.7.1	Category 1: Legally Barred Options	3-82
	3.7.2	Category 2: Currently Unviable Options.....	3-84
	3.7.3	Category 3: DSM Options 4 and 5	3-86
	3.7.4	Category 4: DSM Capacity Options	3-87
	3.7.5	Viable Resources.....	3-87

List of Figures

Figure 3-1	Energy Savings.....	3-25
Figure 3-2	Associated Capacity Savings.....	3-26
Figure 3-3	Total Resource Costs	3-27

Figure 3-4	Utility Costs	3-28
Figure 3-5	Cumulative Capacity Savings	3-29
Figure 3-6	BC Hydro’s Transmission Planning Regions	3-33
Figure 3-7	Wood-Based Biomass Supply Curves	3-36
Figure 3-8	Biogas Supply Curves.....	3-38
Figure 3-9	MSW Biomass Supply Curves	3-39
Figure 3-10	Onshore Wind Supply Curves.....	3-41
Figure 3-11	Offshore Wind Supply Curves.....	3-43
Figure 3-12	Run-of-River Supply Curves	3-46
Figure 3-13	Geothermal Supply Curves.....	3-50
Figure 3-14	CCGT and Small Cogeneration Supply Curves	3-55
Figure 3-15	Coal-Fired Generation with CCS Supply Curve	3-57
Figure 3-16	Wave Supply Curves	3-59
Figure 3-17	Tidal Supply Curve.....	3-60
Figure 3-18	Solar Supply Curves	3-62
Figure 3-19	Pumped Storage Supply Curves.....	3-64
Figure 3-20	Energy Resource Option Supply Curves	3-71
Figure 3-21	Energy Resource Option Supply Curves with Adjusted Firm UEC Less Than \$300/MWh	3-72

List of Tables

Table 3-1	Generation Reliability Assumptions and Methods.....	3-5
Table 3-2	Environmental Attributes.....	3-11
Table 3-3	Economic Development Attributes	3-13
Table 3-4	Near-Term Program Adjustments in Option 2.....	3-20
Table 3-5	TRC and UC for DSM Options 1 to 5	3-28
Table 3-6	TRC and UC for Capacity-Focused DSM	3-30
Table 3-7	Supply-Side IPP Projects in B.C.	3-32
Table 3-8	Summary of Wood-Based Biomass Potential	3-35
Table 3-9	Summary of Biogas Potential.....	3-37
Table 3-10	Summary of MSW Biomass Potential	3-39
Table 3-11	Summary of Onshore Wind Potential.....	3-40
Table 3-12	Summary of Offshore Wind Potential.....	3-43
Table 3-13	Summary of Run-of-River Potential	3-45
Table 3-14	Site C Summary.....	3-47
Table 3-15	Summary of Geothermal Potential	3-49

Table 3-16	Determination of Permissible Natural Gas-Fired Generation	3-53
Table 3-17	Summary of CCGT and Small Cogeneration Potential	3-54
Table 3-18	Summary of Coal-Fired Generation with CCS Potential	3-56
Table 3-19	Summary of Wave Potential.....	3-58
Table 3-20	Summary of Tidal Potential.....	3-60
Table 3-21	Summary of Solar Potential	3-61
Table 3-22	Summary of Pumped Storage Potential.....	3-64
Table 3-23	Summary of the SCGT Potential.....	3-65
Table 3-24	Summary of Resource Smart Potential.....	3-67
Table 3-25	Summary of Resource Smart Potential.....	3-68
Table 3-26	Summary of Supply-Side Energy Resource Options ¹	3-70
Table 3-27	UCCs of Capacity Resource Supply Options	3-73
Table 3-28	Bulk Transmission Resource Options	3-74

1 **3.1 Introduction**

2 This chapter provides a summary of BC Hydro's assessment of the resource options
3 potential in B.C. and the characteristics or attributes of the resource options.

4 BC Hydro's existing system, including the generation and storage Heritage Assets
5 listed in schedule 1 to the *Clean Energy Act (CEA)*, has finite storage and shaping
6 capability. To augment the existing system and minimize the overall cost of
7 electricity supply to its customers within the parameters set out in the *CEA*,
8 BC Hydro needs to select new energy and capacity resources.

9 New energy resources impact the existing system's performance in different ways.
10 This chapter defines each energy resource and assesses them with respect to
11 impact on the system, cost to integrate (e.g., wind), and whether the energy can be
12 delivered to the system during a period when it is needed. The resource options
13 information, i.e., the technical, financial, environmental and economic development
14 attributes, is used in the portfolio analysis shown in Chapter 6, where the costs and
15 impacts of the new resource additions required to meet the energy and capacity
16 needs of BC Hydro's customers are assessed on a system-wide basis over the
17 planning period.

18 **3.1.1 2013 Resource Options Report Update**

19 The 2010 Resource Options Report (**ROR**) reflected BC Hydro's understanding of
20 the resource potential in December 2010. BC Hydro developed the 2010 ROR
21 attributes and costs based on information from BC Hydro's project experience,
22 consultant studies, and First Nations and stakeholder input, including input from
23 people with relevant technical expertise and information such as independent power
24 producers (**IPPs**). A consultation report summarizing this input is contained in
25 Appendix 3A-2 of the Integrated Resource Plan (**IRP**). In addition, technical studies
26 were conducted by BC Hydro and its consultants on a number of options, including
27 coal-fired generation with carbon capture and sequestration (**CCS**), run-of-river

1 hydroelectric, wood-based biomass and pumped storage. These studies are
2 referenced under each individual resource option.

3 For the 2013 ROR Update, information obtained in the 2010 ROR was reviewed for
4 material changes to availabilities or costs. BC Hydro resources and those resource
5 options bid into previous acquisitions processes by IPPs have been reviewed and
6 updated. These updates include three of the five demand-side management (**DSM**)
7 options, some Resource Smart projects such as the GM Shrum (**GMS**) generating
8 station Units 1-5 Capacity Increase, and updates to available resource options
9 including wood-based biomass, municipal solid waste (**MSW**), onshore/offshore
10 wind, run-of-river and natural gas-fired generation. There have also been updates to
11 other resources such as geothermal, Pumped Storage (**PS**) and solar resource
12 options.

13 The Unit Energy Costs (**UECs**) and Unit Capacity Costs (**UCCs**) have been updated
14 for all resource options using BC Hydro's updated Weighted Average Cost of Capital
15 (**WACC**) to reflect long-term forecasts of project borrowing costs and the lower
16 financing costs available in the markets. BC Hydro-owned projects utilized a
17 5 per cent real cost of capital. Third party developed projects utilized a 7 per cent
18 real cost of capital. The private sector, including IPPs, have higher borrowing costs
19 than governments, such as the B.C. Government. The British Columbia Utilities
20 Commission (**BCUC**) found in the 2006 Long Term Acquisition Plan (**LTAP**)
21 Decision that "with respect to the cost of capital, BC Hydro projects will clearly have
22 an advantage as a result of access to the Province's high credit rating".¹ The
23 WACCs for BC Hydro and third party electricity resource developers are discussed
24 in greater detail in section [3.2.2](#). Chapter 6 includes a sensitivity analysis reflecting a
25 third party WACC of 6 per cent real.

¹ 2006 LTAP Decision, page 205.

1 The resource options information in the 2013 ROR Update is generally at a level of
2 detail and accuracy that is appropriate for long-term resource planning and portfolio
3 analysis. For most resource options, this level of information is not considered
4 sufficiently accurate to establish the characteristics of site-specific resource options
5 for development or acquisition purposes. Conducting resource options assessments
6 is an ongoing part of BC Hydro's resource planning work and the information is
7 updated on a regular basis to reflect new findings or to support a particular planning
8 process.

9 The complete 2013 ROR Update is attached as Appendix 3A. The 2013 ROR
10 Update looks out 20 to 30 years² and assesses the DSM, supply-side generation
11 and transmission resource options that are consistent with the policy and legislated
12 objectives of the B.C. Government, including those specified in the *CEA*.

13 **3.1.2 Chapter Structure**

14 The following sections summarize the resource options attributes (technical,
15 financial, environmental and economic development – section [3.2](#)), the resource
16 options potential including DSM (section [3.3](#)), supply-side generation (section [3.4](#)),
17 and transmission (section [3.5](#)); and other resources that have potential application in
18 B.C. (section [3.6](#)). This chapter concludes in section [3.7](#) with a description of those
19 resource options that BC Hydro has determined are not viable at this time.

20 **3.2 Resource Options Attributes**

21 Resource options attributes are characteristics that describe a resource option (and
22 can be summarized to describe a portfolio) and are used to assess performance in
23 meeting the IRP planning objectives. Resource options attributes include technical,
24 financial, environmental and economic development.

² BC Hydro's long-term planning period extends 20 years for DSM and generation resources and 30 years for transmission options.

3.2.1 Technical Attributes

Technical attributes describe the energy and capacity that each resource option provides and are used to assemble portfolios that meet BC Hydro's energy and capacity reliability planning criteria. The technical attributes considered for each resource option are:

- Dependable generating capacity (**DGC**), which is used for non-intermittent resources and is the amount of megawatts (**MW**) a plant can reliably produce when required, assuming all units are in service
- Effective load carrying capability (**ELCC**), which is used for intermittent or variable generation resources and is the maximum peak load (measured in MW) that a generating unit or system of units can reliably supply such that the loss of load expectation will be no greater than one day in 10 years
- Installed capacity (measured in MW)
- Firm energy load carrying capability (**FELCC**) is the maximum amount of annual energy that a hydroelectric resource can produce under critical water conditions and is measured in gigawatt hours (**GWh**) per year
- Average annual energy (measured in GWh/year)
- Monthly per cent of average annual energy

BC Hydro used ELCC to represent the capacity contribution from intermittent clean or renewable IPP resources such as wind and run-of-river resources. This method evaluates wind and run-of-river capability using a probabilistic approach that is sensitive to wind and run-of-river availability, rather than relying on a deterministic value for available dependable capacity. The ELCC contribution to the system is largely drawn from BC Hydro's large and reliable hydroelectric system. The ELCC method may overstate the capacity contribution of these intermittent clean or renewable resources. The incremental ELCC contributions of intermittent clean or

1 renewable resources will decrease as more of these intermittent resources come
 2 into service.

3 A summary of the generation reliability assumptions and methods of development is
 4 presented in [Table 3-1](#).

5 **Table 3-1 Generation Reliability Assumptions and**
 6 **Methods**

Potential Generation Resources	DGC and ELCC Assumptions and Methods of Determination	FELCC Assumptions and Methods of Determination
Run-of-river	ELCC: Weighted average of approximately 60 per cent of the forecasted average MW of potential in the December/January period	Region specific factors applied to the average annual energy
Biomass	DGC: 100 per cent of installed capacity for wood-based biomass; 97 per cent of installed capacity for MSW; and 95 per cent of installed capacity for biogas	100 per cent of average annual energy
Wind – Onshore	ELCC: 26 per cent of installed capacity	100 per cent of average annual energy
Wind – Offshore	ELCC: 26 per cent of installed capacity	100 per cent of average annual energy
Geothermal	DGC: 100 per cent of installed capacity	100 per cent of average annual energy
Natural Gas-fired Generation & Cogeneration	DGC: Varies from 88 per cent to 100 per cent of installed capacity	Based on 90 per cent capacity factor for Combined Cycle Gas Turbine (CCGT); and a minimum of 18 per cent capacity factor for Simple Cycle Gas Turbine (SCGT) [see section 6.2 for rationale]
Site C	DGC: 1,100 MW	4,700 GWh/year
Pumped Storage	DGC: 100 per cent of installed capacity	N/A
Wave	ELCC: Assumed 24 per cent of installed capacity	Assumed the same as offshore wind at 100 per cent of average annual energy
Tidal	ELCC: 40 per cent of installed capacity	100 per cent of average annual energy
Solar	ELCC: Assumed 24 per cent of installed capacity	Assumed the same as onshore wind at 100 per cent of average annual energy
Resource Smart (GMS Units 1-5 Capacity Increase)	DGC: 220 MW	To be determined but likely to be small

Potential Generation Resources	DGC and ELCC Assumptions and Methods of Determination	FELCC Assumptions and Methods of Determination
Resource Smart (Revelstoke Unit 6)	DGC: 488 MW	26 GWh/year
Coal-fired Generation with CCS	DGC: 75 per cent of installed capacity	100 per cent of average annual energy

1 Note: Site C value is based on information provided in the Site C Environmental Impact Statement (EIS) filed in
 2 January 2013 with the Canadian Environmental Assessment (Agency) and the B.C. Environmental Assessment
 3 Office (EAO).

4 **3.2.2 Financial Attributes**

- 5 • Financial attributes describe the cost of resource options which are as follows:
 6 UEC: reflects the levelized cost of a unit of energy³ from a resource option, in
 7 dollars per megawatt hour (\$/MWh). The values serve as an initial ranking of
 8 energy resources for scheduling to fill a load/resource gap.
- 9 • UCC: reflects the levelized cost of a unit of capacity⁴ from a resource option in
 10 dollars per kilowatt per year (\$/kW-year)

11 The UEC and UCCs are calculated adopting the annualized cost method, which is
 12 unchanged from the 2008 LTAP. Some key assumptions or methods of
 13 determination used to develop the financial attributes include:

- 14 • Resource options costs are presented in this chapter as UECs and UCCs at the
 15 point of interconnection (POI)⁵ and are not attributed with the additional costs
 16 of: delivering resources to the Lower Mainland (BC Hydro’s major load centre),
 17 firming and integrating intermittent resources, or the costs of meeting potential

³ Levelized UECs are calculated by taking the present value (PV) of the total annual cost of an energy resource and dividing by the PV of its annual average energy benefit. The one exception is for natural gas-fired generation where the divisor is replaced by the firm energy amount. The reason for this exception is the potential large discrepancy between the physical capability of a natural gas-fired generation facility and its realistic operations.

⁴ Levelized UCCs are calculated by taking the PV of the total annual cost of a capacity resource divided by the resource’s dependable capacity.

⁵ The costs at POI represent the estimated overall cost of both non-firm and firm energy, and are based on the sum of three component costs: costs within plant gate, road costs (linking plant gate area to existing road infrastructure) and transmission interconnection costs.

1 future greenhouse gas (GHG) regulatory requirements. However, these are
2 important cost considerations and therefore: 1) adjusted firm energy UECs are
3 shown in section [3.4.3](#) at the end of this chapter; and 2) these costs are
4 factored in at the portfolio analysis stage described in Chapter 6 of the IRP.

- 5 • The UECs and UCCs are presented in real dollars as of January 1, 2013
6 (\$2013). A 2 per cent inflation factor is used in instances where it was
7 necessary to inflate dollar values to \$2013.

8 Most of the resource options data presented, including UECs or UCCs, are the result
9 of survey-level assessments, with varying levels of confidence that depend on the
10 level of study, and uncertainties related to resource type and cost. The criteria used
11 to define the levels of confidence are summarized in Appendix 3A-1. The level of
12 study was the main driver for assigning the cost uncertainty, and as a result, all of
13 the resource options have a medium or high cost uncertainty assignment, which can
14 change UECs or UCCs from -10 per cent to +40 or 60 per cent, respectively. A
15 summary of the uncertainties for the supply-side resource options is presented in
16 Table 5-20 of Appendix 3A-1. With the exception of Site C, the cost estimates for
17 supply-side resources in this Chapter 3 are generally a Class 4 (feasibility, fairly
18 wide accuracy range, typically used for alternative evaluation) or a Class 5 (concept
19 screening, wide accuracy range) degree of accuracy. Site C's cost estimate of
20 \$7.9 billion has a Class 3 (budget authorization or control) degree of accuracy. The
21 estimation classes are as defined by the Association for the Advancement of Cost
22 Engineering.⁶

23 Neither the technical attributes listed in section [3.2.1](#), nor the adjusted or
24 non-adjusted UECs, capture the value of unit dispatch. Generation from clean or
25 renewable intermittent, such as run-of-river hydro and wind, is determined by
26 environmental conditions such as river flows or wind speeds. As a result, intermittent

⁶ AACE International Recommended Practice No. 69R-12, *Cost Estimate Classification System – As Applied in Engineering, Procurement and Construction for the Hydropower Industry* (25 January 2013), page 3 of 14.

1 resources cannot be dispatched to run in response to changes in consumer
2 demands or market prices. In contrast, as discussed below in section [3.4](#), other
3 dispatchable resources are assessed: large hydroelectric (Site C), natural gas-fired
4 generation, Resource Smart, and pumped storage. Biomass may also have limited
5 dispatchability, depending on the ability to time the delivery of fuel or store surplus
6 fuel. Differences in the ability to dispatch resources based on customer demand and
7 market prices are largely captured in Chapter 6.

8 *Weighted Average Cost of Capital*

9 The WACC (the overall cost of combined debt and equity capital used to finance an
10 acquisition) has been updated from the 2010 Resource Options assessment:
11 5 per cent and 7 per cent real cost of capital rates are used in determining the UECs
12 of BC Hydro resources and IPP resources, respectively.

13 Policy Action #13 of the B.C. Government's 2002 BC Energy Plan (page 30)
14 provides that the private sector (i.e., IPPs) will develop new electricity generation,
15 with BC Hydro restricted to improvements at existing plants (such as Resource
16 Smart projects) and Site C:

- 17 • In April 2013, the 6 per cent real cost of capital used in the 2012 Draft IRP⁷ was
18 revised to a 5 per cent real rate to reflect an expected long-term reduction in
19 BC Hydro's WACC. The BC Hydro WACC is calculated using a deemed capital
20 structure of a 70/30 debt to equity ratio. The forecasted cost of debt is provided
21 by the B.C. Ministry of Finance and the cost of equity is based on BC Hydro's
22 allowed rate of return. The 5 per cent real rate corresponds to a 7 per cent
23 nominal rate, using an average rate of inflation of 2.0 per cent.⁸

⁷ BC Hydro revised its F2014 WACC by 50 basis points in April 2013. Prior to the F2014 change, BC Hydro's WACC was at 5.5 per cent (real), which was rounded up to 6 per cent for the purpose of long-term planning.

⁸ Financial forecasts of Consumer Price Index (CPI) and Canadian long-term interest rate are provided by the Treasury Board of the Province of B.C.

-
- 1 • Based on its experience with IPPs and other third-party developers, BC Hydro
2 uses a WACC of 7 per cent (real) for IPPs for the purpose of resource costing.
3 A 2 per cent WACC differential was established in the Site C EIS, which
4 resulted in an 8 per cent real WACC for IPPs (BC Hydro's WACC was
5 6 per cent real). Given that the recent lowering of borrowing costs is applicable
6 to both the public and private sectors, the estimated IPP WACC was reduced
7 from 8 per cent real to 7 per cent real. The WACC differential is attributable to
8 BC Hydro's role as an agent of Her Majesty the Queen in the right of the
9 Province of British Columbia. BC Hydro's borrowing is guaranteed by the
10 Province and BC Hydro can also borrow directly from the Province.
- 11 • As described above in section [3.1.1](#), the BCUC found that IPP's cost of debt is
12 higher than BC Hydro's in its 2006 IEP/LTAP Decision, page 205:

13 “...the [BCUC] panel agrees with BC Hydro [and the customer
14 intervenors] that project evaluation methodology must consider
15 the actual costs, benefits, risks and other characteristics of
16 individual projects that may be relevant to cost-effectiveness,
17 and should not seek to artificially compensate for real
18 differences in projects costs, *including possible differences in*
19 *the cost of capital between BC Hydro and other developers.*
20 *With respect to the cost of capital, BC Hydro projects will clearly*
21 *have an advantage as a result of...access to the Province's high*
22 *credit rating.*” [Emphasis added].

23 This BCUC finding is supported by BC Hydro's observations based on
24 open-book Electricity Purchase Agreement (**EPA**) negotiations. In a study for
25 the Western Electricity Coordinating Council (WECC an after-tax WACC for
26 IPPs of 8.25 per cent was used.⁹

⁹ “Cost and Performance Review of Generation Technologies – Recommendations for WECC 10- and 20-Year Study Process”, 2012, Energy + Environmental Economics, page 55-56.

1 **3.2.3 Environmental Attributes**

2 Environmental attributes provide high-level information on the environmental
3 footprint of the resource options. To develop the environmental attributes used in the
4 IRP, BC Hydro retained the services of Kerr Wood Leidal Associates Ltd., Hemmera
5 Envirochem Inc. and HB Lanarc. The environmental attributes were selected based
6 upon the following criteria:

- 7 • Appropriate for provincial-scale portfolio comparisons
- 8 • Science-based and defensible
- 9 • Measurable in a “quantity”-based approach that facilitates comparison between
10 portfolios of resource options
- 11 • Representative of relevant biophysical resources
- 12 • Based on existing data or easily acquired data
- 13 • Easy to understand for long-term planning and stakeholder engagement
14 purposes

15 The environmental attributes developed were grouped into four environmental
16 categories – land, atmosphere, freshwater and marine – and were further broken
17 down into indicators as described in [Table 3-2.](#)

1

Table 3-2 Environmental Attributes

Environmental Category	Indicator	Unit of Measure	Classifications
Land	Net Primary Productivity (gC/m ² /year) ¹⁰	hectares (ha) per class	Low (0 to < 69)
			Medium (69 to < 369)
			High (> 369)
	Remoteness – Linear Disturbance Density (km/km ²)	ha per class	Wilderness (< 0.2)
			Remote (0.2 to < 0.66)
			Rural (0.66 to 2.2)
			Urban (> 2.2)
	High Priority Species Count (percentile)	ha per class	0 to < 20
			20 to < 40
			40 to < 60
			60 to 80
			> 80
Atmosphere	Greenhouse Gas Emissions	tonnes/GWh	Carbon Dioxide equivalent (CO₂e)
	Air Contaminant Emissions	tonnes/GWh	Sulphur Dioxide
			Oxides of Nitrogen
			Carbon Monoxide
			Volatile Organic Compounds
			Fine Particulates: PM ¹¹ 2.5 (reported when data is available)
			Fine Particulates: PM 10 (reported when data is available)
			Fine Particulates: PM Total
Mercury			

¹⁰ gC/m²/year = grams of carbon per square meter per year; this indicator is a proxy for how much annual vegetation growth occurs in an area per year.

¹¹ PM = particulate matter.

Environmental Category	Indicator	Unit of Measure	Classifications
Freshwater ¹²	Reservoir Aquatic Area ¹³	ha	Site C (Pumped Storage and Resource Smart if applicable/available)
	Affected Stream Length ¹⁴	kilometres (km)	Run-of-river and Site C (Pumped Storage and Resource Smart if applicable/available)
	Priority Fish Species (number of priority fish ¹⁵ species per watershed)	ha per class	No Priority Species (0)
			Low Species Diversity (1 to 12)
			Moderate Species Diversity (13 to 23)
High Species Diversity (24 to 38)			
Marine ¹⁶	Valued Ecological Features (number of valued ecological features)	ha per class	None (0)
			Low (1 to 2)
			Medium (3 to 5)
			High (> 5)
	Key Commercial Bottom Fishing Areas	ha per class	No bottom fisheries
			1 bottom fishery
			2 to 3 bottom fisheries
> 3 bottom fisheries			

1 These high-level environmental footprints are appropriate for comparison of
 2 resource options across provincial-scale portfolios. Since detailed site-specific
 3 information is unknown for the majority of the potential sites in the database, these
 4 environmental attributes are not appropriate, or intended to be used, for individual
 5 site-specific resource option evaluations and comparisons. For additional information
 6 on the environmental attributes of individual resource options refer to Appendix 3A-3
 7 of the IRP. For information on the environmental footprint of resource portfolios refer
 8 to Chapter 6.

¹² Same as the 2010 ROR; the freshwater attribute to address the riparian footprint was dropped due to lack of data for potential run-of-river sites and pumped storage which would have made the comparisons ineffectual.

¹³ “Reservoir Aquatic Area” is an indicator specifically applicable to Site C.

¹⁴ “Affected Stream Length” is an indicator applicable to run-of-river projects and Site C.

¹⁵ Priority fish are those that have been identified for conservation in the Province of B.C. through the BC Conservation Framework, and then filtered to ensure native species and provincial range data.

¹⁶ Same as the 2010 ROR; the marine attribute of bathymetry, which is a descriptor of water depth, was not reported in the IRP given that it added negligible value compared with the other two marine attributes.

3.2.4 Economic Development Attributes

Economic development attributes describe the contributions that resource options make to the provincial economy. The economic development attributes selected are categorized into three groups: Provincial gross domestic product (**GDP**), employment, and Provincial Government revenue. These groups are further broken down into sub-categories as described in [Table 3-3](#).

Table 3-3 Economic Development Attributes

Economic Development Category	Sub-Category	Unit of Measure	Classifications
Provincial GDP	Construction/Operation	Dollars (\$) and \$/year	Direct
			Indirect
			Induced
Employment	Construction/Operation	Jobs ¹⁷	Direct
			Indirect
			Induced
Provincial Government Revenue	Construction/Operation	\$ and \$/year	Direct
			Indirect
			Induced

For additional information on the economic development attributes of individual resource options, refer to Appendix 3A-5. For information on the contributions of resource portfolios to economic development refer to Chapter 6.

3.3 Demand-Side Management Options Summary

Section 1 of the *CEA* defines DSM (referred to as ‘demand-side measures’ in the *CEA*) to mean:

“a rate, measure, action or program undertaken (a) to conserve energy or promote energy efficiency; (b) to reduce the energy demand a public utility must serve; or (c) to shift the use of

¹⁷ “Jobs” is also referred to as person years. This measure reflects the average jobs in the affected industries and may not always be defined as full-time employment. In general, construction jobs are shorter-term and higher in number, whereas operating jobs are longer-term and last for the life expectancy of the project.

1 energy to periods of lower demand ... but does not include (d) a
2 rate, measure, action or program the main purpose of which is
3 to encourage a switch from the use of one kind of energy to
4 another such that the switch would increase greenhouse gas
5 emissions in British Columbia, or (e) any rate, measure, action
6 or program prescribed.”

7 BC Hydro’s DSM tools focus on conserving energy, promoting energy efficiency and
8 other measures to reduce the customer demand that BC Hydro must serve.

9 Capacity-focused options are designed to deliver additional capacity savings during
10 BC Hydro’s peak load periods through voluntary programs that manage and control
11 customers’ electricity demand rather than energy consumption.

12 Two sets of DSM options were developed for the 2010 ROR: 1) five energy and
13 capacity options (DSM Options 1 through 5), and 2) two capacity-focused options
14 (industrial load curtailment and capacity-focused programs).

15 As described below in section [3.3.1](#), the 2013 ROR Update provides a targeted
16 update to energy and capacity Options 1, 2 and 3 to reflect new information
17 including: 1) economic/market conditions, 2) customer participation, and 3) load
18 forecast and economic conservation potential. Options 1, 2 and 3 have the same
19 parameters as in the 2010 ROR:

- 20 • BC Hydro’s current DSM target of 7,800 GWh/year and 1,400 MW is DSM
21 Option 2, which was built from the DSM targets established in the 2008 LTAP
- 22 • Option 1 continues to be designed to meet the *CEA* subsection 2(b) 66 per cent
23 target
- 24 • Option 3 continues to target more electricity savings than Option 2 by
25 expanding program efforts while keeping the level of activity for codes and
26 standards, and conservation rate structures, consistent with Option 2

1 Energy and capacity Options 4 and 5 and capacity-focused options were not
2 updated for the 2013 ROR Update, because they have been found to not be viable
3 for long-term planning purposes at this time; refer to section [3.7](#).

4 The five energy and capacity options are created as integrated packages of DSM
5 tools that are interrelated and employed in concert to achieve a particular path of
6 energy savings over time. The specific tools include codes and standards,
7 conservation rate structures and programs.

- 8 • Codes and standards are public policy instruments enacted by governments to
9 influence energy efficiency. Examples include building codes, energy efficiency
10 regulations, tax measures, and local government zoning and building permitting
11 processes.
- 12 • Conservation rate structures are inclining block (stepped) rate structures.
13 BC Hydro has conservation rates in place (or with planned implementation) for
14 over 90 per cent of its domestic load. Over the past seven years, BC Hydro
15 implemented four conservation rate structures for residential, commercial, and
16 industrial customers.
- 17 • Programs are designed to support codes and standards and rate structures, as
18 well as address the remaining barriers to energy efficiency and conservation
19 after codes and standards and rate structures, thereby capturing additional
20 conservation potential. Programs include load displacement projects, which
21 reduce the energy demand that BC Hydro must serve as a result of existing
22 customers self-supplying through conservation or through self-generation.

23 In addition to these tools, there are a number of supporting initiatives – public
24 awareness and education, community engagement, technology innovation,
25 information technology, and indirect and portfolio enabling – that provide a critical
26 foundation for awareness, engagement and other conditions to support the success
27 of BC Hydro's DSM initiatives.

1 DSM options employ all of the tools described above, albeit at different intensities of
2 activity. The options were also developed in consideration of a strategic framework
3 where DSM initiatives can be targeted to different contexts: individual, market and
4 social.

5 **3.3.1 DSM Updates**

6 Options 1, 2 and 3 have been updated to reflect new information on the cost and
7 energy savings performance of the DSM tools (programs, codes and standards,
8 conservation rate structures) and supporting initiatives.

9 As part of the first component of the update, BC Hydro updated the savings potential
10 to reflect new information, including economic/market conditions, customer
11 participation and a reduced 2012 mid-level Load Forecast as compared to the 2010
12 mid-level Load Forecast. In the 2008 LTAP proceeding, BC Hydro provided
13 evidence that a reduced load forecast impacts DSM economic potential.¹⁸ For
14 example, it is generally acknowledged that industrial DSM participation and energy
15 efficiency will increase during economic growth and decrease in recessionary
16 periods.¹⁹ In addition, different industries have varying economic and technical
17 potential to provide DSM based on specific equipment and processes.

18 The second component of the update looked at whether there was an ability to make
19 adjustments to the DSM level of activity in the near term. As part of portfolio cost
20 management efforts, BC Hydro is interested in understanding how expenditures
21 could be reduced in the near-term while still retaining the ability to ramp back up to
22 achieve longer-term energy savings targets (Alternative Means). DSM measures
23 and supporting initiatives are more flexible in the near term than codes and
24 standards and conservation rate structures, and therefore adjustments were
25 targeted to programs and supporting initiatives (i.e., in other words, codes and

¹⁸ Exhibit B-10 in the 2008 LTAP proceeding, section 2.4.2.

¹⁹ See, for example, T.Ernst and O.Dancel, "Macroeconomic Impacts on DSM Program Participation", 2011 ACEEE Summer Study on Energy Efficiency in Industry, page 1-81.

standards and conservation rates were not reduced). BC Hydro explored Options 1, 2 and 3 for the potential to be adjusted in the near term. BC Hydro revised Option 1 and Option 2 to reflect lower levels of expenditures in the near term. The framework used to arrive at these lower levels of expenditures in the near term is described in Chapter 4. A version of Option 3 with near term reductions was not included in the analysis. Option 3 would only be selected if needed to fill the resource gap beyond Option 2. If that higher resource level was required, BC Hydro would not reduce Option 3 expenditures in the near-term due to the deliverability risk in recovering to Option 3 savings levels (uncertainty with the ramp rate assumptions).

The next sections provide a description of Options 1, 2, 3, 4 and 5, with their energy and capacity savings shown in [Figure 3-1](#) and [Figure 3-2](#), respectively. These options are described in relative terms to Option 2, which is BC Hydro's recommended DSM Target.

3.3.1.1 **Option 1**

In the 2010 ROR, Option 1 was developed explicitly to meet 66 per cent of the forecasted load growth with DSM, which would be the minimum required to meet the CEA Objective of reducing the expected increase “in demand for electricity by the year F2021 *by at least* 66 per cent” [emphasis added]. The planning parameter for the updated Option 1 is similar to those in the 2010 ROR: reduce expected load growth by at least 66 per cent in F2021, and on average for the remaining portion of the planning period (F2022 to F2032). The updated Option 1 targets 6,100 GWh/year of energy savings and 1,200 MW of associated capacity savings by F2021.

At the time of the 2010 ROR, the calculation of the amount of DSM required to reduce the expected increase in demand for electricity by F2021 by at least 66 per cent was based on the 2010 Load Forecast. Based on the 2012 mid-level

1 Load Forecast²⁰ (the reference forecast for the 2013 IRP), load growth has declined
2 such that a lower level of energy savings is required in F2021 to reduce the
3 expected increase in demand by at least 66 per cent. Accordingly, BC Hydro
4 updated Option 1 with the new load forecast information.

5 Option 1 also reflects adjustments to near-term expenditures. Specifically, the
6 adjustments to expenditures reflect the lowest level of DSM possible while still being
7 able to ramp up to meet the *CEA* objective of reducing load growth by at least
8 66 per cent in F2021. By F2016, expenditures are reduced to a base level of
9 \$100 million. In F2021, energy savings just meet the 66 per cent objective. The level
10 of near-term expenditures is lower than in Option 2. To reach this lower level of
11 expenditures, additional adjustments were made to programs and supporting
12 initiatives in the following areas:

- 13 • Residential: Expenditures are reduced by a further 12 per cent by F2016
14 relative to Option 2 through targeted reductions to a few programs
- 15 • Commercial: Program expenditures are reduced by a further 24 per cent by
16 F2016 through limiting participation and reducing program costs for most
17 programs
- 18 • Industrial: Relative to the Option 2, program expenditures are reduced by
19 22 per cent in F2016 and 29 per cent in F2017. These reductions are achieved
20 through lower levels of activity in the load displacement program and other
21 programs
- 22 • Supporting Initiatives: An additional 19 per cent by F2016 was made to
23 supporting initiative expenditures

²⁰ Not including load from Liquefied Natural Gas (LNG).

1 3.3.1.2 *Option 2*

2 In the 2010 ROR, Option 2 was an updated version of the DSM Plan that was
3 included in BC Hydro's 2008 LTAP filing with the BCUC. The updated Option 2
4 target continues to be the 2008 LTAP target, which is 7,800 GWh/year of energy
5 savings and 1,400 MW of associated capacity savings by F2021.

6 As set out in section [3.3.1](#), Option 2 was first updated to reflect new information,
7 such as the 2012 mid-level Load Forecast and current economic conditions. This
8 provided a new baseline for the energy savings potential for Option 2.

9 In addition, BC Hydro wanted to maintain the 2008 LTAP DSM target over the
10 long-term while exploring whether expenditures could be adjusted in the near-term
11 to manage energy portfolio costs. The framework used to examine reductions is
12 described in Chapter 4. For Chapter 3 purposes, BC Hydro notes that Option 2 was
13 constructed to meet the following parameters:

- 14 • first, reduce expenditures in the near term (F2014-F2016) and by doing so,
15 reduce energy savings as well
- 16 • second, ramp up to generally return to LTAP energy savings levels in F2021
- 17 • third, generally remain at the LTAP energy savings levels post F2021 within
18 +/- 10 per cent²¹

19 The near term adjustments result in a reduction of \$230 million (46 per cent for
20 F2015 and F2016) relative to the DSM Plan in the F2012-F2014 Revenue
21 Requirements Application and approximately \$330 million by F2022 in expenditures
22 relative to the update to the Option 2 baseline described above. From this point
23 forward in the IRP, the reductions are described in relative terms to the update to the
24 Option 2 baseline (see the discussion in Chapter 4 on the Alternative Means to

²¹ Minor variances from LTAP energy savings levels (generally in the order of +/- 10 per cent) can be expected from year to year because they are P50 estimates. See Chapter 4 for more information on the risk assessment process.

1 reach the DSM Target). This reduction is reflected in the portfolio analysis presented
 2 in Chapter 6 and in the Recommended Actions in Chapter 8.

3 With regard to the specific tactics employed in Option 2:

- 4 • Codes and standards are those that have been enacted, announced or planned
 5 by the federal or provincial governments
- 6 • Conservation rate structures are those that are in place or planned. These
 7 include the Transmission Service Rate (**TSR**) for large industrial customers, the
 8 Residential Inclining Block (**RIB**) rate for residential customers, a conservation
 9 rate structure for large commercial and small industrial customers in the former
 10 Large General Service (**LGS**) rate class, and a conservation rate structure for
 11 the Medium General Service (**MGS**) rate class
- 12 • Programs target residential, commercial and industrial customer classes.
 13 Programs were the primary lever for determining the near-term adjustments.
 14 The specific adjustments are provided in [Table 3-4](#).

15 **Table 3-4 Near-Term Program Adjustments in**
 16 **Option 2**

Program	Near-Term Adjustments
Residential	
Refrigerator Buy-Back	<ul style="list-style-type: none"> • Reduce market presence in F2014 • Return to market in F2020
Lighting Appliances Electronics	<ul style="list-style-type: none"> • Combine the programs into a new Retail Program that targets the three product categories on a rotation basis and at a significantly reduced expenditure level
New Home	<ul style="list-style-type: none"> • Eliminate incentives in early F2015 • Maintain developer education component (through codes and standards) to enhance code compliance and builder/developer relationship
Smart Meter Infrastructure In-Home Feedback (Web Portal & In-Home Devices)	<ul style="list-style-type: none"> • Defer in-home display • Continue to support Web Portal
Low Income	<ul style="list-style-type: none"> • Maintain provision of energy savings kits • Maintain current participation levels in Energy Conservation Assistance Program, while looking for process improvements

Program	Near-Term Adjustments
Commercial	
Power Smart Partner and Product Incentive Program (PIP)	<ul style="list-style-type: none"> • Continue with both programs but combine application process and IT infrastructure • Cap incentive funding • Reduce funding for energy study and energy managers. • Eliminate screw-in category and short savings persistence opportunities • Continue existing continuous optimization activities but reduce new participants • Future continuous optimization contract renewals would be offered on a shorter term to maintain flexibility and limit new growth • Defer customer Voltage and VAR Optimization opportunities
New Construction	<ul style="list-style-type: none"> • Continue with program but find cost reductions • Eliminate short persistence technologies
Lead By Example	<ul style="list-style-type: none"> • Reduced employee engagement and re-scoped projects • Maintain policy activities
Industrial	
Power Smart Partner – Transmission	<ul style="list-style-type: none"> • Screen projects with incentives over \$1 million; eliminate incentive offers over \$5 million • Cap incentive offer • Cap annual incentive funding and energy managers
Power Smart Partner – Distribution	<ul style="list-style-type: none"> • Eliminate least cost-effective end uses and short persistence projects • Cap incentive funding • Increase performance metrics for energy managers
Load Displacement	<ul style="list-style-type: none"> • Continue with committed projects • Defer new projects to F2019

- 1 • Supporting initiatives expenditures are reduced over the near term to align with
 2 program levels of activity. Activities are re-prioritized to focus on understanding
 3 the potential for new energy efficient technologies over the longer term.

4 Finally, the energy savings for revised Option 2 were adjusted for uncertainty.
 5 Information on the adjustment process can be found in Chapter 4.

6 **3.3.1.3 Option 3**

7 In the 2010 ROR, Option 3 was constructed to target more electricity savings by
 8 expanding program efforts, while keeping the level of activity and savings for codes

1 and standards and conservation rate structures the same as Option 2. Program
2 activities were expanded with increased incentives, advertising or technical support
3 to address customer barriers, thereby increasing customer participation. For the
4 2013 IRP, Option 3 is based on a similar construct. Program activity was expanded
5 based on allowing program incremental cost-effectiveness to increase beyond
6 BC Hydro's current Long Run Marginal Cost.

7 The updated Option 3 targets 8,300 GWh/year of energy savings and 1,500 MW of
8 associated capacity savings by F2021.

9 As set out in section [3.3.1](#), BC Hydro's updated Option 3 reflects new information.
10 Codes and standards and conservation rate structures reflect the same level of
11 activity as updated Option 2 described above in section [3.3.1.2](#).

12 3.3.1.4 **Options 4 and 5**

13 Options 4 and 5 were designed in collaboration with BC Hydro's Electricity
14 Conservation and Efficiency Advisory Committee and were intended to look at a
15 fundamental shift in BC Hydro's approach to saving electricity. These options place
16 much greater emphasis on tactics that change market parameters and societal
17 norms and patterns that influence electricity consumption and conservation. As new
18 and untested approaches to saving electricity, both Option 4 and Option 5 are
19 subject to considerable uncertainty regarding government, customer and BCUC
20 acceptance and, ultimately, their effectiveness at generating additional cost-effective
21 electricity savings.

22 BC Hydro did not update Options 4 and 5 at this time because they are currently not
23 technically viable options; refer to section [3.7](#).

24 *Option 4*

25 DSM Option 4 is founded on new or more aggressive conservation rate structures,
26 and significant government regulation in the form of codes and standards, to

1 generate additional savings. Option 4 targets about 9,500 GWh/year of energy
2 savings and 1,500 MW of associated dependable capacity savings by F2021. Large
3 industrial customers would be exposed to a much larger extent to marginal cost
4 price signals because the Transmission Service Rate would change from a 90/10 to
5 an 80/20 split between Tier 1 and Tier 2 prices, thereby increasing the amount of
6 energy consumption that is subject to Tier 2 pricing. Each industrial customer would
7 need to meet a government–mandated, certified, plant minimum–efficiency level to
8 take advantage of BC Hydro’s Heritage hydroelectric lower priced electricity;
9 otherwise, electricity would be supplied at higher marginal rates. Commercial
10 customers would be subject to efficiency-based pricing through either a connection
11 fee tied to building energy performance, or an initial baseline rate structure for new
12 buildings. Rate structures would need to be tied to a house or building’s rated
13 energy performance.

14 *Option 5*

15 Option 5 is the most aggressive DSM resource option considered by BC Hydro.
16 Option 5 targets about 9,600 GWh/year of energy savings and 1,600 MW of
17 associated dependable capacity savings by F2021. This option aims to create a
18 future where buildings are net-zero consumers of electricity with some buildings
19 being net contributors of electricity back to the grid. Energy efficiency and
20 conservation activities are pervasive throughout society and ingrained in a business
21 decision-making culture. This shift is reflected through wide-spread district energy
22 systems and micro-distributed generation; smaller, more efficient housing and
23 building footprints; community densification; distributed workforce and hoteling
24 (shared workspace); best practices in construction and renovation; efficient
25 technology choices and behaviour; and an integrated community perspective
26 (land-use, zoning, multi-use areas). A carbon-neutral public sector contributes to the
27 culture shift. All BC Hydro customers would be exposed to marginal cost price

1 signals to a greater extent. For the industrial sector, a market transformation to
2 certified plants occurs, supported with expanded regulation.

3 **3.3.2 Capacity-Focused Options**

4 While the five DSM options described earlier generate associated capacity savings,
5 additional capacity savings are achievable through capacity-focused DSM, which
6 specifically targets capacity savings. The capacity-focused options were not updated
7 for this IRP; however, BC Hydro recommends capacity-implementing a voluntary
8 industrial load curtailment program over F2015 to F2018 to determine how much
9 capacity savings can be acquired and therefore relied upon over the long-term.

10 This represents BC Hydro's first major exploration of capacity-focused DSM and as
11 a result, experience will need to be gained to increase certainty of the expected
12 electricity savings. For capacity-focused DSM, two options²² were considered. These
13 options are constructed of building blocks that could be sequentially selected in
14 combination with each other:

- 15 • Industrial load curtailment: This option targets large customers who agree to
16 curtail load on short notice to provide BC Hydro with capacity relief during peak
17 periods. BC Hydro implemented a load curtailment program targeted at shorter
18 term (one to three years) operational capacity needs in recent years, and
19 customers have delivered as requested. However, it is not clear how easily
20 these can be translated into long-term agreements that can reliably reduce
21 peak demand over a longer term.
- 22 • Capacity-focused programs: This option contains programs that leverage
23 equipment and load management systems to enable peak load reductions to
24 occur automatically or with intervention. Programs may involve payment for
25 customer equipment and a financial payment for participation in the program.

²² At the time of the 2010 ROR development BC Hydro also considered Time-Based Rates as a category of capacity resource option; since then, in accordance with government policy, BC Hydro has no plans to implement Time-Based Rates to address capacity requirements.

1 Examples of capacity-focused programs include load control of water heaters,
 2 heating, lighting and air conditioning. The participation rate and savings per
 3 participant are key aspects of the uncertainty of capacity savings.

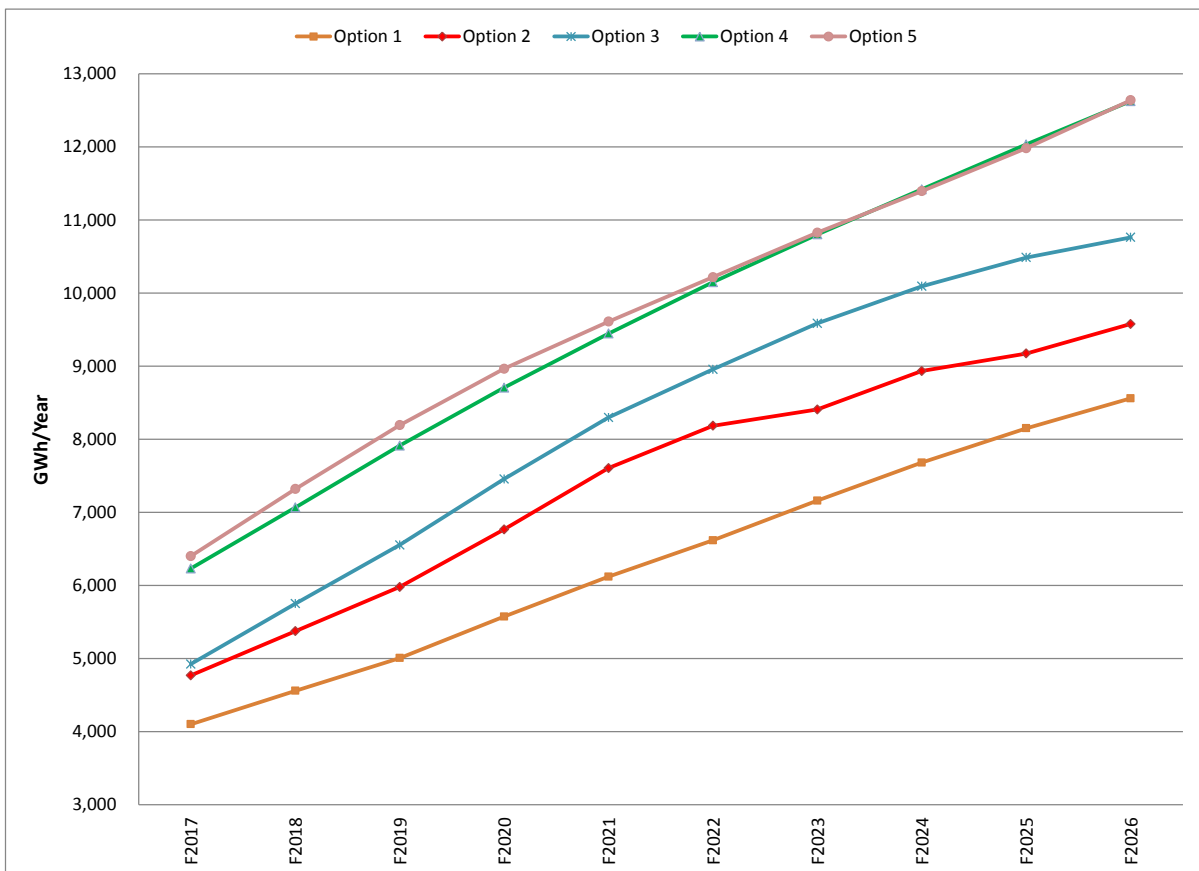
4 **3.3.3 Summary of DSM Options**

5 This section provides a summary and comparison of the energy and capacity DSM
 6 options on a cost, energy savings and capacity savings basis.

7 **3.3.3.1 Summary of Energy DSM Options 1-5**

8 [Figure 3-1](#) compares the energy savings obtained from Options 1 to 5 over the time
 9 horizon of the analysis.

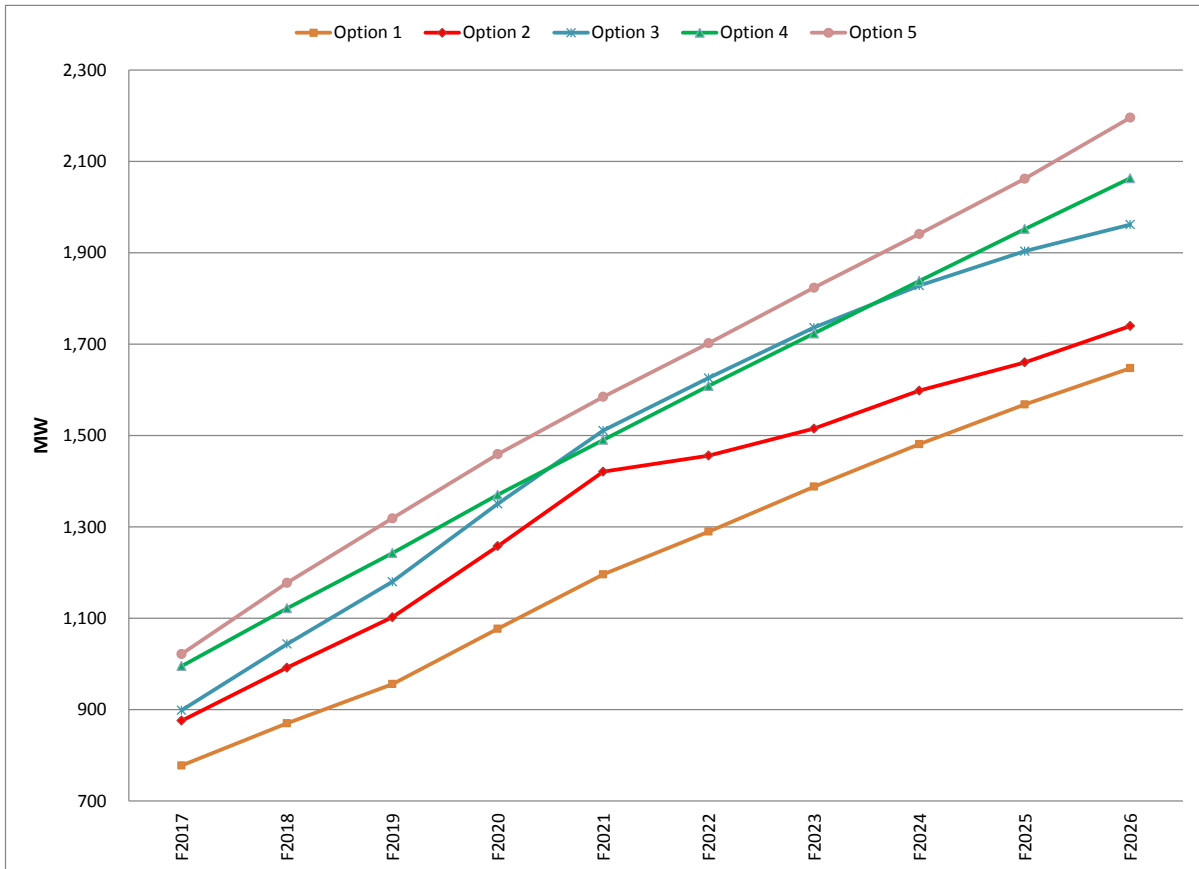
10 **Figure 3-1 Energy Savings²³**



²³ The energy savings shown for Options 1 through 5 have been adjusted for uncertainty.

1 The associated capacity savings from Options 1 to 5 are provided in [Figure 3-2](#).

2 **Figure 3-2 Associated Capacity Savings²⁴**

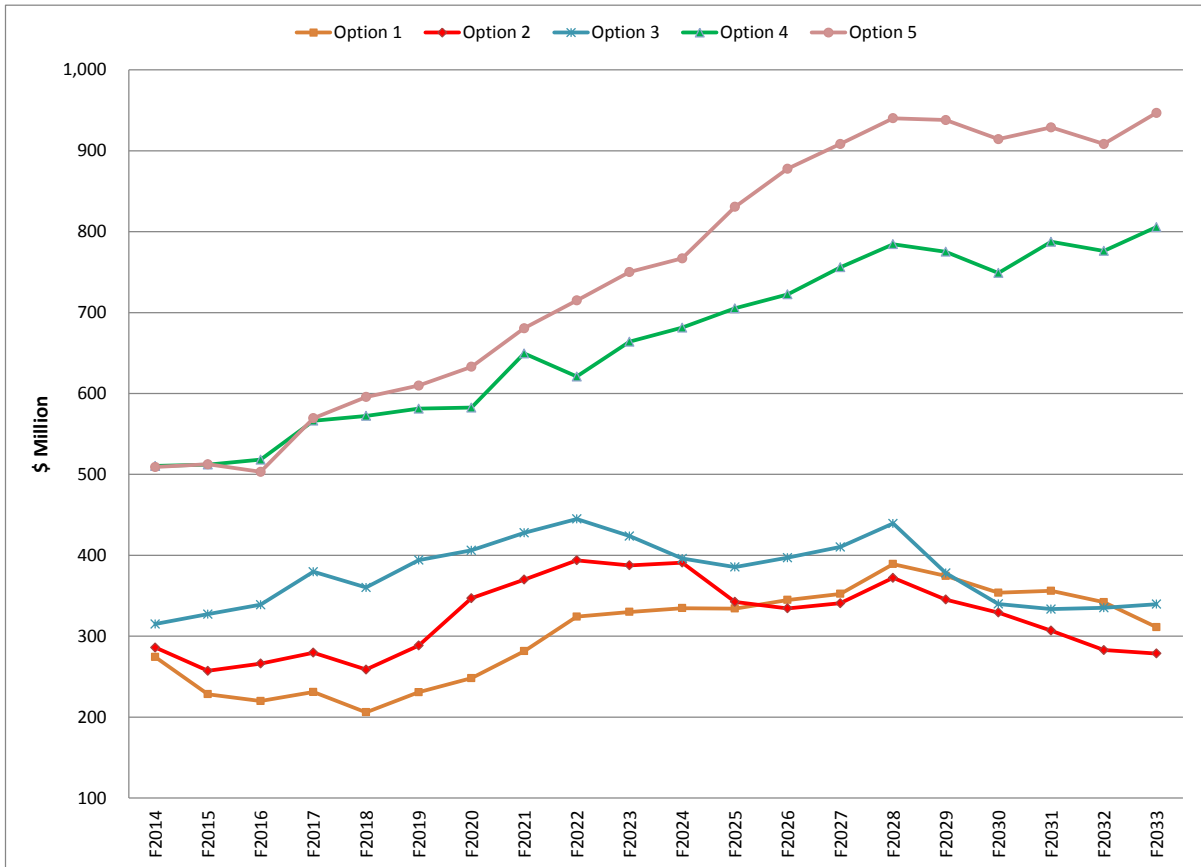


3 [Figure 3-3](#) shows the resource investment (total resource costs or TRC) in DSM for
 4 the various options, and [Figure 3-4](#) shows the corresponding utility cost (UC) for the
 5 various options.

²⁴ The capacity savings shown for Options 1 through 5 have been adjusted for uncertainty.

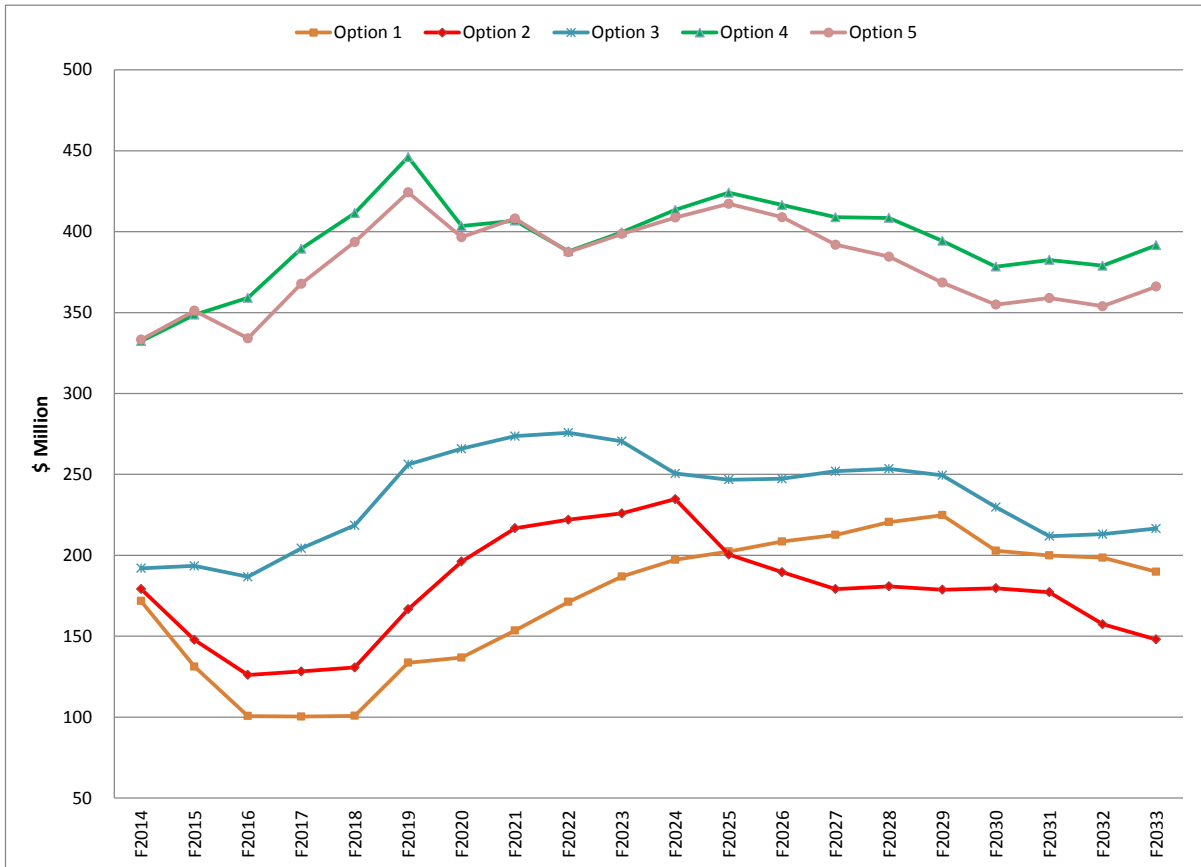
1

Figure 3-3 Total Resource Costs



1

Figure 3-4 Utility Costs



2 The UECs from TRC and UC perspectives for each of DSM Options 1 to 5 are
 3 provided in [Table 3-5](#). The TRC cost-effectiveness test is described below in
 4 section [3.3.4.1](#).

5 **Table 3-5 TRC and UC for DSM Options 1 to 5**

Option	TRC (\$/MWh)	UC (\$/MWh)
1	32	18
2	32	18
3	35	22
4	47	30
5	49	29

6 Note: Includes transmission and distribution loss savings estimates.

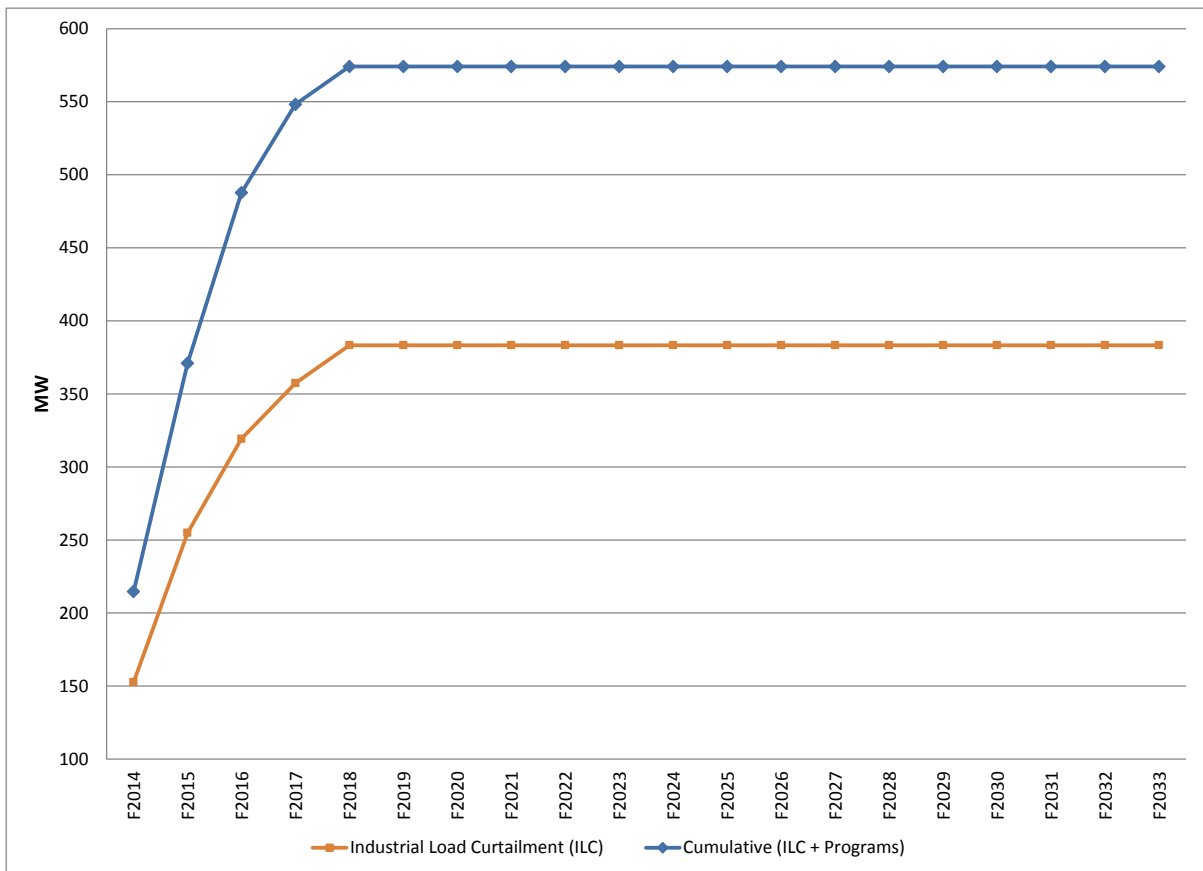
1

2 **3.3.3.2 Summary of Capacity-Focused DSM Options**

3 The capacity-focused DSM options are summarized in [Figure 3-5](#). While the
 4 capacity programs are independent, the curves for each option are shown on a
 5 cumulative basis to provide an overview of the potential combined savings.

6

Figure 3-5 Cumulative Capacity Savings²⁵



²⁵ At the time of the 2010 ROR development, BC Hydro also considered Time-Based Rates as a category of capacity resource option; since then, in accordance with government policy, BC Hydro has no plans to implement Time-Based Rates to address capacity requirements.

1 The UCCs from TRC and UC perspectives for the two capacity-focused DSM
 2 options are provided in [Table 3-6](#).

3 **Table 3-6 TRC and UC for Capacity-Focused DSM**

Capacity-Focused Option	TRC* (\$/kW-year)	UC* (\$/kW-year)
Industrial Load Curtailment	31	45
Capacity-Focused Programs	55	69

4 *Note: Includes transmission and distribution loss savings estimates.

5 **3.3.4 Additional DSM Information**

6 **3.3.4.1 DSM Cost-Effectiveness Tests and DSM Benefits**

7 As described in section 1.2.1, subsection 3(1) of the *CEA* requires that BC Hydro
 8 submit an IRP to the Minister “that is consistent with good utility practice”. Consistent
 9 with good utility practice, among other things BC Hydro is guided by the TRC and
 10 UC tests as described by the *California Standard Practice Manual: Economic
 11 Analysis of Demand-Side Programs and Projects*,²⁶ (**California Standard Practice
 12 Manual**) to screen DSM. BC Hydro identifies the cost and benefit components and
 13 cost-effectiveness calculation procedures for DSM as follows:

- 14 • The TRC measures the overall economic efficiency of a DSM initiative from a
 15 resource options perspective. In particular, the TRC measures the costs of a
 16 DSM initiative based on the net costs of the initiative, including both participant
 17 and utility costs. The benefits are the avoided supply costs – BC Hydro refers to
 18 this result as the **gross TRC**. The California Standard Practice Manual and
 19 many other jurisdictions also recognize that DSM results in a range of other
 20 benefits, such as a reduction in capacity costs (generation, transmission and
 21 distribution), specific non-energy benefits (e.g., operation and maintenance
 22 savings resulting from the installation of an energy efficient measure) and

²⁶ October 2001; available at the California Energy Commission’s website at www.energy.ca.gov.

1 avoided participant costs aside from electric utility bills (such as natural gas and
2 water savings) – BC Hydro refers to this result as the **net TRC**. Inclusion of
3 these benefits increases the cost-effectiveness of DSM. Except where
4 specifically noted, BC Hydro uses the net TRC.

- 5 • The UC measures the costs of the DSM initiative from the utility’s perspective,
6 excluding any costs of the participant. The benefits are similar to the TRC utility
7 benefits (avoided supply costs and capacity). The UC test result indicates the
8 change in total utility bills (revenue requirements) due to DSM.

9 The BCUC has determined that individual programs should be assessed to
10 determine if they pass a TRC benefit/cost ratio of 1.0, and that those programs with
11 a TRC ratio of less than 1.0 must be justified. Refer to section 8.2.1 for this analysis.

12 The BCUC’s determination of DSM cost-effectiveness is also guided by the
13 Demand-Side Measures Regulation²⁷ (**DSM Regulation**). The DSM Regulation
14 contains among other things modifications to the TRC test (referred to as the
15 **modified TRC**) that the BCUC must follow when assessing DSM expenditure
16 schedules submitted by public utilities pursuant to subsection 44.2(1)(a) of the
17 *Utilities Commission Act*. The DSM Regulation provides a deemed value for natural
18 gas savings and a deemed non-energy benefit adder of 15 per cent. The application
19 of the DSM Regulation will be addressed in BC Hydro’s F2014-F2016 DSM
20 expenditure filing with the BCUC.

21 3.3.4.2 ***DSM Amortization Period***

22 The IRP analysis uses the DSM amortization period to annualize DSM costs such
23 that costs are aligned with realized DSM savings. Consistent with section 1(vi) of
24 BCUC Order No. G-77-12A dated June 20, 2012, the DSM amortization period has
25 been updated from a 10-year to a 15-year period. The IRP portfolio analysis reflects
26 the updated 15-year amortization period.

²⁷ B.C. Reg. 228/2011.

3.4 Supply-Side Generation Resource Options Summary

There is the potential in B.C. for many types of supply-side resource options to be developed. As illustrated in [Table 3-7](#), BC Hydro has EPAs with a number of generation resources of different types such as hydro, natural-gas, wind, biomass and biogas.

Table 3-7 Supply-Side IPP Projects in B.C.²⁸

Project Type	In Operation		Under Development	
	EPAs	Contracted Energy (GWh/year)	EPAs	Contracted Energy (GWh/year)
Biogas	6	90	0	0
Biomass	10	2,354	8	1,346
Energy Recovery Generation (Waste Heat)	3	140	0	0
Natural Gas-Fired	2	3,140	0	0
Municipal Solid Waste (MSW)	1	131	0	0
Non-Storage Hydro	45	3,470	32	4,429
Storage Hydro	11	4,771	3	365
Wind	3	1,031	5	1,185
Total	81	15,127	48	7,325

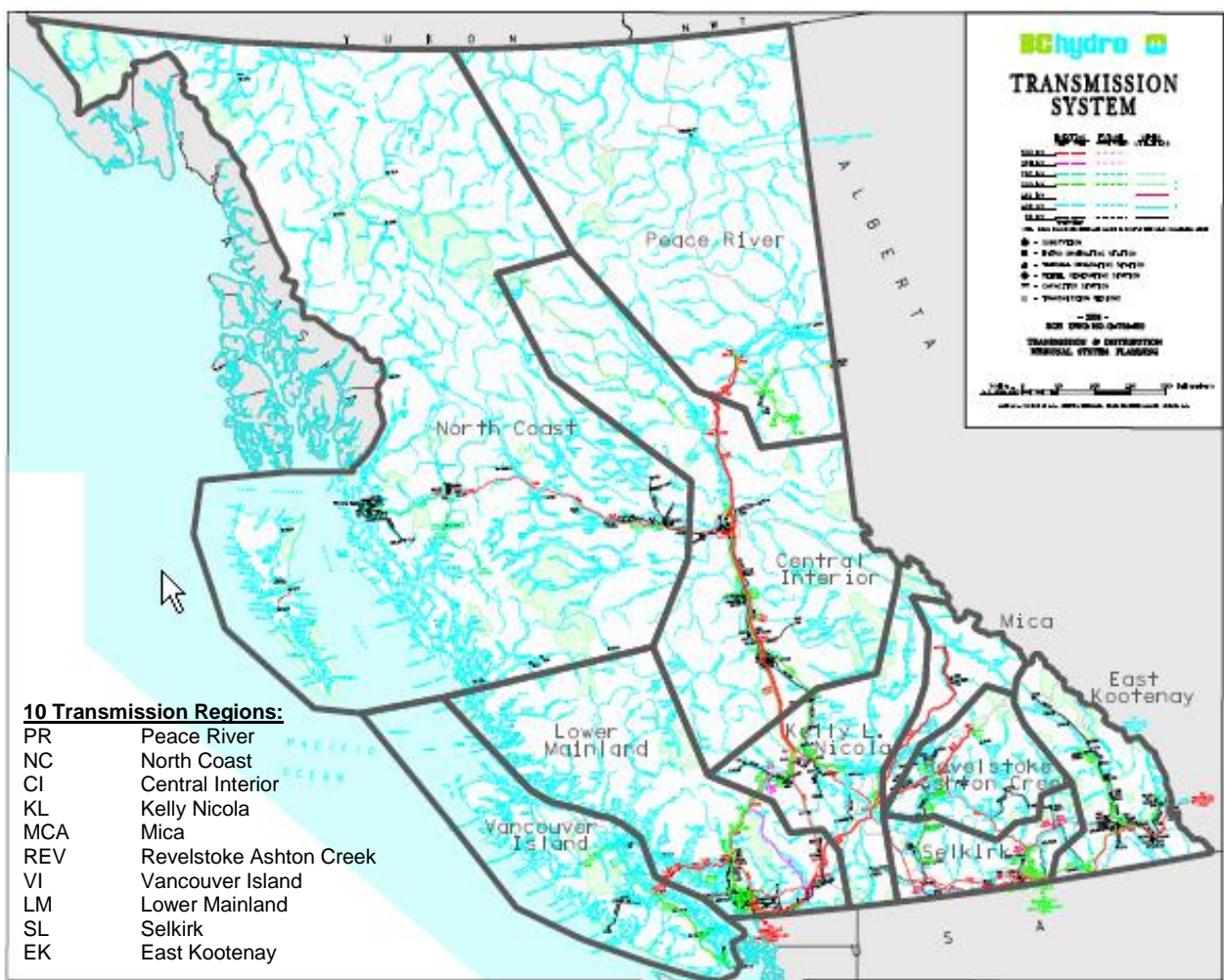
This section presents an overview of the supply-side generation resource options. The identified resource option potential is minimally screened²⁹ in this chapter and therefore results in a large volume of potential energy with a wide range of costs, which may or may not be developed in the future. Additional information on BC Hydro’s investigations into emerging supply-side resource options is presented in section [3.6](#). Chapter 4 sets out the second screening process, which is used to determine if a resource is viable or not.

²⁸ As of June 1, 2013.

²⁹ Some base level screening was conducted to remove sites from consideration if they were located in an area where there would be legal or regulatory prohibitions e.g., projects located in legally protected areas or situated on a salmon-bearing stream.

1 The remainder of this section is organized according to energy and capacity
 2 resource options, presented in section [3.4.1](#) and [3.4.2](#) respectively. Technical and
 3 financial results are presented for each resource option where UECs and UCCs are
 4 shown at POI. In addition, resource option data are reported by transmission region
 5 where the interconnection occurs. [Figure 3-6](#) below shows a map of the 10
 6 transmission regions used in the 2013 ROR Update. Section [3.4.3](#) provides
 7 summaries of energy and capacity resource potential and costs, with the
 8 presentation of adjusted UECs to account for the costs described in section [3.2.2](#).

9 **Figure 3-6 BC Hydro's Transmission Planning Regions**



1 3.4.1 Energy Resource Options

2 3.4.1.1 *Wood-Based Biomass*

3 Wood-based biomass electricity is generated from the combustion or gasification of
4 organic materials as fuels. In developing the potential of wood-based biomass, the
5 following categories of fuels were considered:

- 6 • Standing timber (including pine beetle-killed wood)
- 7 • Roadside wood waste (wood already harvested, but left in the forest or road
8 side, some are pine beetle-killed wood)
- 9 • Sawmill wood waste

10 For the 2010 ROR, BC Hydro engaged a team of consultants from Industrial Forest
11 Services Ltd., together with industry experts, to conduct a modelling study to
12 estimate the long-term energy potential, costs and possible locations for
13 wood-based biomass projects. For the 2013 ROR Update, BC Hydro engaged
14 Industrial Forest Services Ltd. for an update to the 2010 modeling study following
15 the same modeling methodology. The updated study found that the overall amount
16 of standing timber available for fuel was forecast to decline significantly over the next
17 15 years, but then stabilize by 2025. In addition, the study identified the availability of
18 significant volumes of roadside and sawmill wood waste, but indicated that there
19 was uncertainty regarding the actual potential that could be realized.

20 A summary of the technical and financial results for wood-based biomass is
21 presented in [Table 3-8](#). BC Hydro has undertaken two wood-based biomass power
22 acquisition processes, resulting in the following pricing:

- 23 • Bioenergy Phase I Call Request for Proposals (**RFP**) (2008/2009) with a
24 levelized plant gate firm energy price of \$111/MWh (\$F2013). The Bioenergy
25 Phase I Call RFP resulted in four EPAs for a total of 579 GWh/year of firm
26 energy.

- Bioenergy Phase II Call RFP (2010/2011) with a levelized plant gate firm energy price of \$123/MWh (\$F2013). The Bioenergy II Call RFP resulted in four EPAs for a total of 754 GWh/year of firm energy.

To date, BC Hydro bioenergy EPAs have typically had terms of between 10 to 15 years. Generally, when a secure fuel supply contract is in place, the installed capacity of wood-based biomass projects is considered dependable, and the annual energy production is considered firm. Biomass can be dispatchable but dispatchability depends on the ability of the proponent to interrupt fuel supply or stockpile while not impacting the debt obligations or equity returns of the plant.

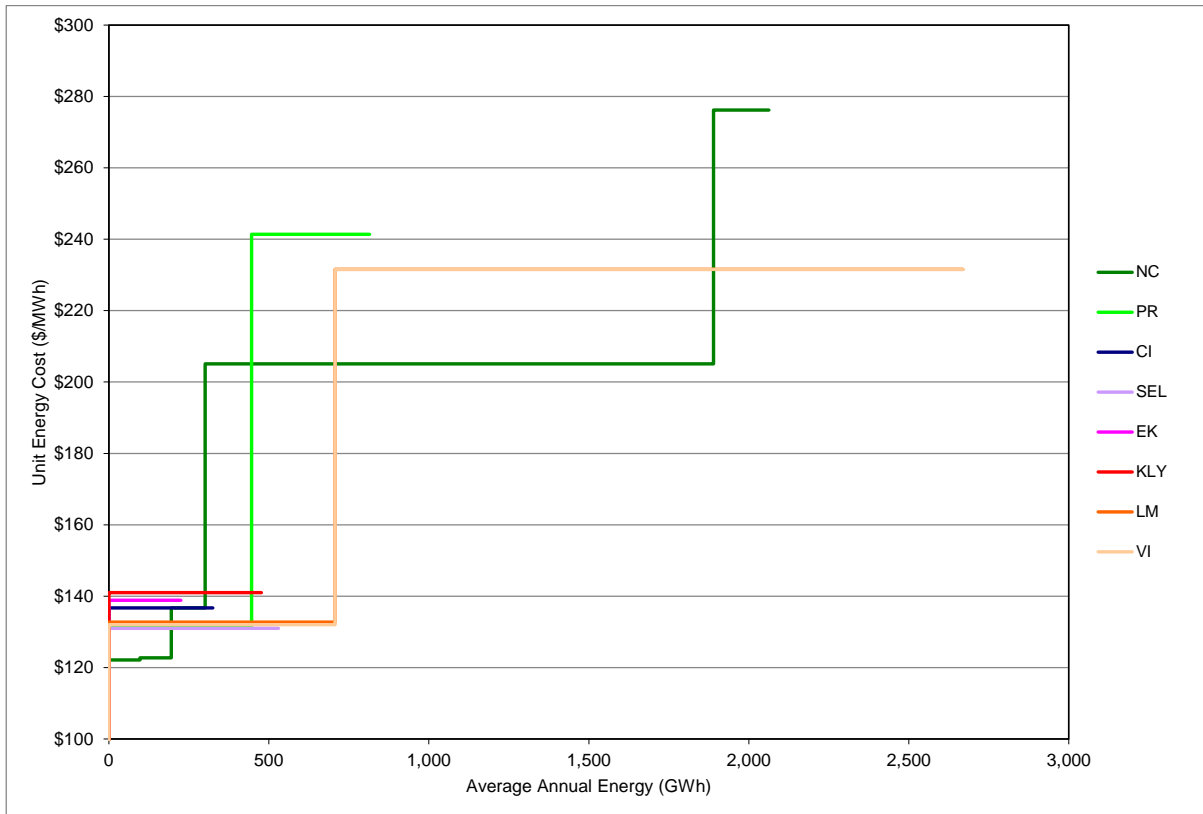
Table 3-8 Summary of Wood-Based Biomass Potential

Transmission Region	Number of Potential Sites ¹	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Standing Timber						
Peace River	1	46	46	368	368	241
North Coast	2	221	221	1,762	1,762	205 – 276
Vancouver Island	1	246	246	1,962	1,962	232
Lower Mainland	1	246	246	1,962	1,962	232
<i>Sub-Total</i>	5	759	759	6,054	6,054	205 - 276
Roadside Debris & Wood Waste						
Peace River	1	56	56	446	446	132
North Coast	3	38	38	301	301	122 – 137
Central Interior	1	41	41	325	325	137
Kelly Nicola	1	60	60	476	476	141
Vancouver Island	1	89	89	707	707	132
Lower Mainland	1	89	89	707	707	133
Selkirk	1	66	66	530	530	131
East Kootenay	1	28	28	225	225	139
<i>Sub-Total</i>	10	467	467	3,718	3,718	122 - 141
Total	15	1,226	1,226	9,772	9,772	122 - 276

1. For wood-based biomass, this reflects the number of fiber delivery locations considered in the study. The capacity figures shown reflect the total potential power generation (using multiple plants) based on the estimated fuel supply. In general, there is one fiber delivery location assumed for each forestry sub-region unless the potential is small. The boundary of forestry sub-regions and transmission regions do not align; as such, there can be more than one fiber delivery location within a given transmission region.

1 The supply curves for the wood-based biomass resource potential based on POI
 2 costs, by transmission region, are shown in [Figure 3-7](#).

3 **Figure 3-7 Wood-Based Biomass Supply Curves**



4 **3.4.1.2 Biomass – Biogas or Landfill Gas**

5 Landfill gas (primarily methane) is created when organic waste in a municipal solid
 6 waste landfill decomposes under anaerobic conditions. Landfill gas can be captured,
 7 converted, and used as an energy source to help prevent methane from migrating
 8 into the atmosphere and contributing to global climate change. Technologies for
 9 producing electricity from landfill gas include internal combustion engines, gas
 10 turbines and microturbines.

1 In developing the landfill gas resource potential, BC Hydro reviewed a report by
 2 Golder Associates.³⁰ A summary of the technical and financial results for biogas is
 3 presented in [Table 3-9](#). Although a viable resource, landfill gas is not included in the
 4 Chapter 6 portfolio analysis due to its small potential. The impact of the small
 5 volume of energy and capacity from landfill gas potential on portfolio results would
 6 be insignificant and would not impact the conclusions derived from the analysis.

7 **Table 3-9 Summary of Biogas Potential**

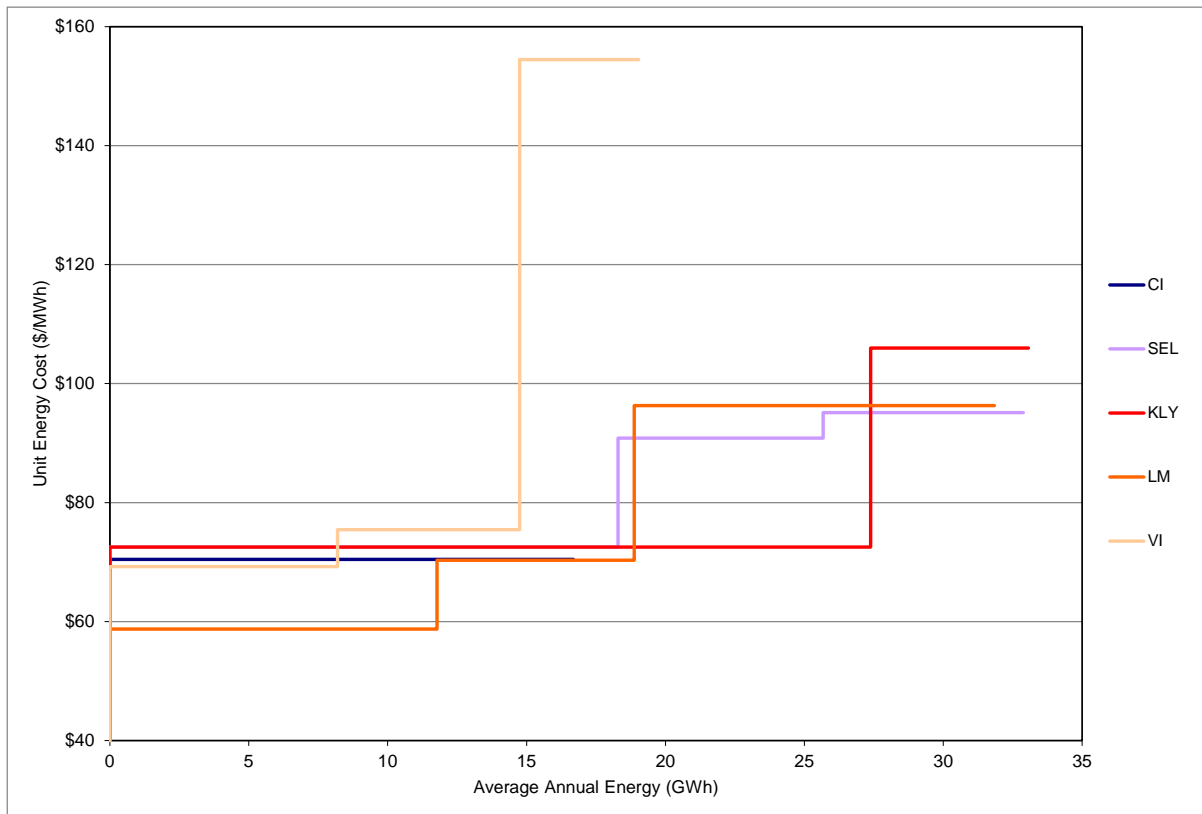
Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Central Interior	1	2	2	17	17	70
Kelly Nicola	2	4	4	33	33	73 - 106
Vancouver Island	3	2	2	19	19	69 - 154
Lower Mainland	3	4	4	32	32	59 - 96
Selkirk	3	4	4	33	33	73 - 95
Total	12	17	16	134	134	59 - 154

8 The supply curves for biogas resource potential based on POI costs, by
 9 transmission region, are shown in [Figure 3-8](#).

³⁰ "Inventory of Greenhouse Gas Generation from Landfills in British Columbia", by Golder Associates, 2008.

1

Figure 3-8 Biogas Supply Curves



2 **3.4.1.3 Biomass – Municipal Solid Waste**

3 MSW biomass refers to the conversion of municipal solid waste into a usable form of
 4 energy, such as electricity. Conventional combustion and gasification are the most
 5 commonly used MSW technologies. The MSW resource option potential is estimated
 6 based on fuel source availability, whereby an attempt was made to incorporate the
 7 “Zero Waste” philosophy that endeavours to minimize the amount of waste going to
 8 landfills by employing waste avoidance and diversion strategies.

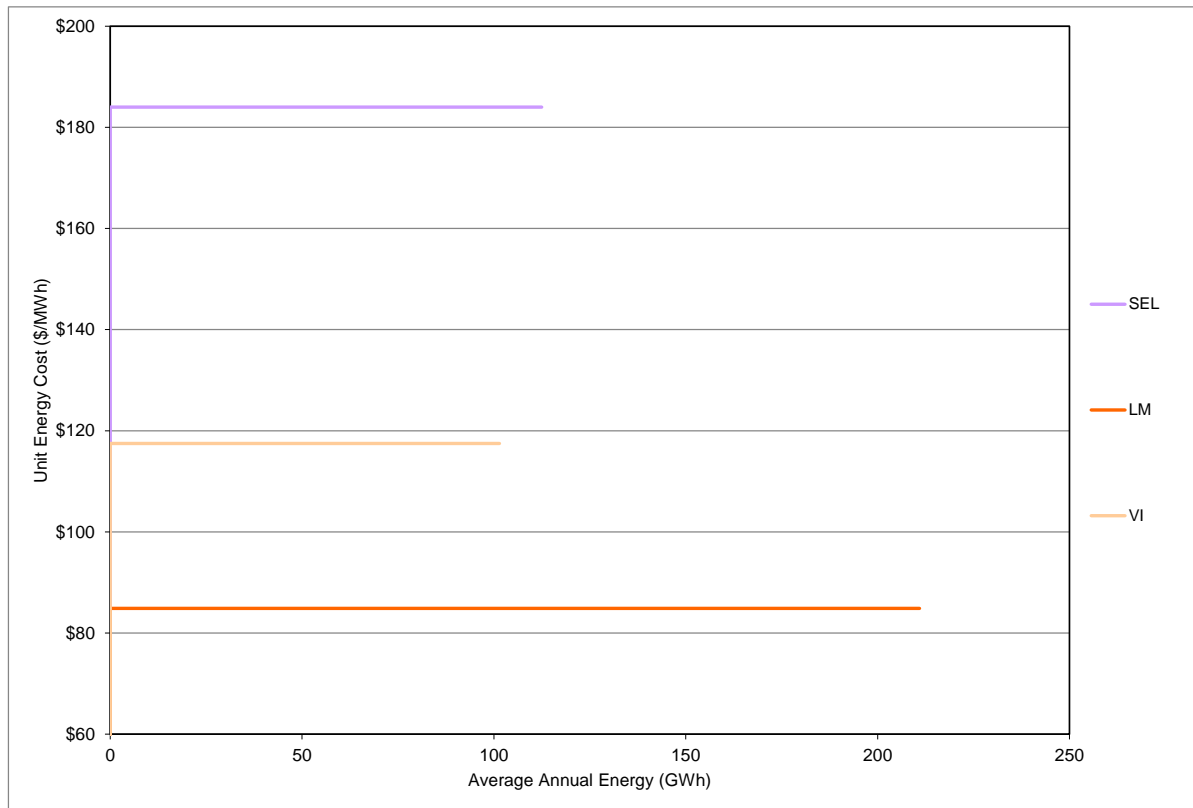
9 A summary of the technical and financial results for MSW is contained in [Table 3-10](#).

1 **Table 3-10 Summary of MSW Biomass Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Vancouver Island	1	12	12	101	101	117
Lower Mainland	1	25	25	211	211	85
Selkirk	1	14	13	112	112	184
Total	3	51	50	425	425	85 - 184

2 The supply curves for MSW resource potential based on POI costs, by transmission
 3 region, are shown in [Figure 3-9](#).

4 **Figure 3-9 MSW Biomass Supply Curves**



5 **3.4.1.4 Onshore Wind**

6 Wind power refers to the conversion of kinetic energy from moving air into electricity.
 7 Modern utility-scale wind turbines are horizontal axis machines with three rotor

1 blades. The blades convert the linear motion of the wind into rotational energy that
 2 then is used to drive a generator.

3 For the 2010 ROR, BC Hydro engaged DNV Global Energy Concepts Inc. to
 4 complete the Wind Data Study and Wind Data Study Update to obtain detailed
 5 information on the wind resource potential in B.C., and engaged a consultant,
 6 Garrad Hassan to provide onshore wind cost assumptions. For the 2013 ROR, the
 7 onshore wind resource potential and costs were updated to reflect the most recent
 8 trends in turbine efficiencies and pricing. This has resulted in lower wind costs in
 9 comparison to the 2010 ROR wind costs. A summary of the technical and financial
 10 results for onshore wind is contained in [Table 3-11](#). For comparison purposes, the
 11 average levelized plant gate cost of the EPAs awarded for wind projects (by firm
 12 energy) as part of the BC Hydro’s Clean Power Call is \$108/MWh (\$F2013). To
 13 date, BC Hydro wind EPAs have typically had terms of between 20 to 25 years.

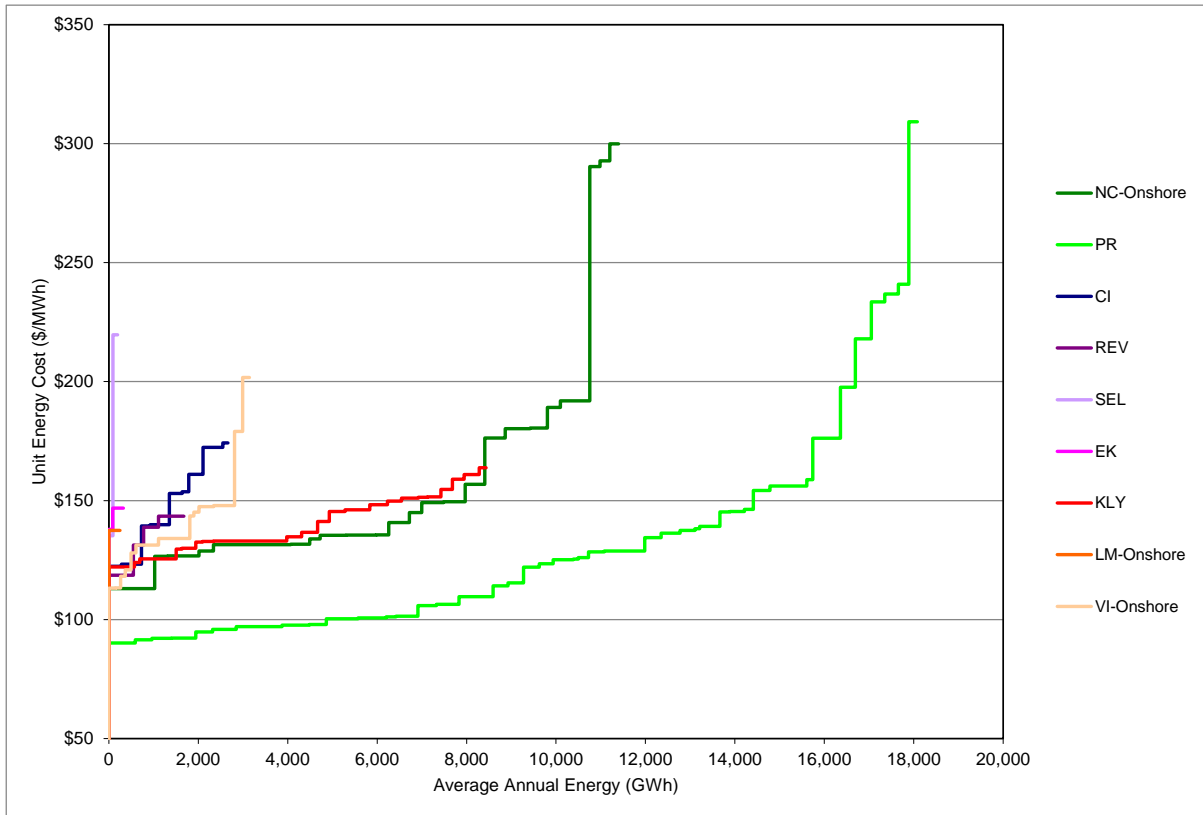
14 **Table 3-11 Summary of Onshore Wind Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Peace River	45	5,864	1,525	18,083	18,083	90 – 309
North Coast	23	4,085	1,062	11,400	11,400	113 – 300
Central Interior	9	1,049	273	2,660	2,660	122 – 174
Kelly Nicola	22	3,363	874	8,437	8,437	122 – 164
Revelstoke	4	644	167	1,674	1,674	119 – 143
Vancouver Island	13	1,111	289	3,143	3,143	113 – 202
Lower Mainland	1	90	23	249	249	137
Selkirk	2	83	22	194	194	135 – 220
East Kootenay	2	138	36	324	324	138 - 147
Total	121	16,425	4,271	46,165	46,165	90 – 309

15 The supply curves for onshore wind resource potential based on POI costs, by
 16 transmission region, are shown in [Figure 3-10](#).

1

Figure 3-10 Onshore Wind Supply Curves



2 Onshore wind power generation is subject to natural variations in wind speed and
 3 the amount of electricity generated is difficult to forecast. Wind power generation is
 4 highly variable on timescales of seconds to minutes, requiring the electric system to
 5 have additional highly-responsive capacity reserves to maintain system reliability
 6 and security. The natural variability in wind power generation also makes it difficult to
 7 predict wind in the hour- to day-ahead timeframe, resulting in the need to set aside
 8 system flexibility in order to address variations in wind power generation in this time
 9 frame. These requirements for system reserves and flexibility have cost implications
 10 that are specific to wind power generation³¹, and hence are captured through a wind

³¹ Other renewable resources, such as solar and wave, are also highly variable in the short-term timescales. However, because they are not expected to participate or be selected in future acquisition processes in a significant manner, their integration costs have not been specifically estimated. The variability of run-of-river generation is largely contained within the monthly/seasonal timeframe, which is captured in the IRP modeling tools.

1 integration cost adjustment.

2 BC Hydro first introduced the wind integration cost in the 2008 LTAP. Based on a
3 preliminary analysis, a wind integration cost of \$10/MWh was applied in the
4 2008 LTAP portfolio selection. In 2010, BC Hydro concluded a more detailed wind
5 integration study, which is described in Appendix 3E. This study showed wind
6 integration costs ranging from \$5/MWh to \$19/MWh, depending on the load year
7 studied, geographic diversity level and wind penetration level. Given that the
8 \$10/MWh is within the range, BC Hydro is maintaining this figure as the wind
9 integration cost in the IRP analysis. This value will be updated over time with further
10 experience and data availability.

11 The \$10/MWh wind integration cost is not reflected in the UEC values set out in
12 [Table 3-11](#), but has been included in [Table 3-26](#) in section [3.4.3](#), and in the portfolio
13 analysis described in Chapter 6.

14 3.4.1.5 **Offshore Wind**

15 In addition to onshore wind potential, BC Hydro also examined the potential of
16 offshore wind turbines located in ocean substrate depths of up to 40 metres.
17 Onshore and offshore wind assessments are undertaken separately because of the
18 differences in methodologies used to assess the resource potential as well as
19 differences in the financial cost assumptions.

20 The analysis is based on averaged wind speeds at 80 metre hub height from the
21 Canadian Wind Atlas and gridded bathymetric data provided by the Canadian
22 Hydrological Services. Modelled wind speeds from the Canadian Wind Atlas were
23 compared to long-term wind speed estimates based on actual offshore observations.
24 Garrad Hassan provided representative costs for offshore wind projects as a
25 function of water depth. A summary of the technical and financial results for offshore
26 wind are contained in [Table 3-12](#). Similar to the onshore wind, offshore wind will
27 incur a \$10/MWh wind integration cost as well, which is not reflected in this table, but

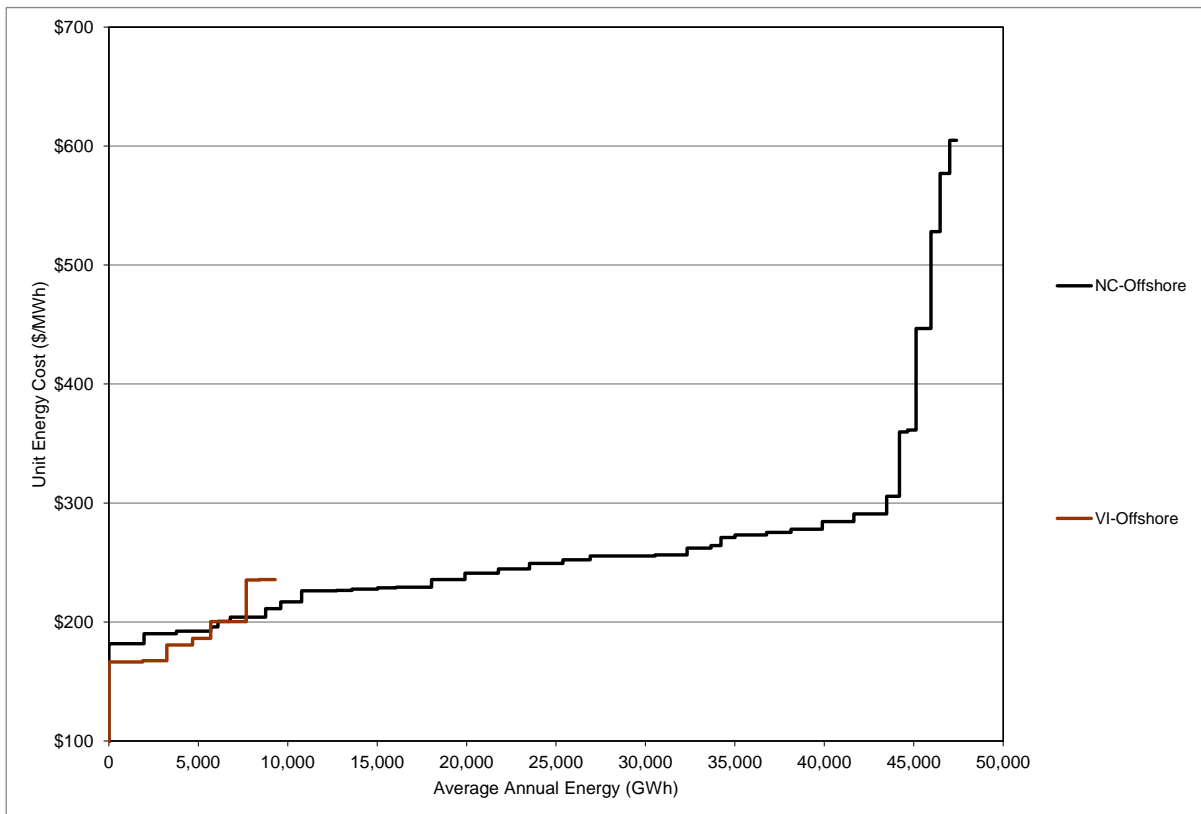
1 has been included in [Table 3-26](#) in section [3.4.3](#), and in the portfolio analysis
 2 described in Chapter 6.

3 **Table 3-12 Summary of Offshore Wind Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
North Coast	36	12,319	3,203	47,397	47,397	182 - 605
Vancouver Island	7	2,369	616	9,303	9,303	166 - 236
Total	43	14,688	3,819	56,700	56,700	166 - 605

4 The supply curves for offshore wind resource potential based on POI costs, by
 5 transmission region, are shown in [Figure 3-11](#).

6 **Figure 3-11 Offshore Wind Supply Curves**



1 3.4.1.6 *Run-of-River Hydroelectricity*

2 A run-of-river generation facility diverts a portion of natural stream flows and uses
3 the natural drop in elevation of a river to generate electricity. A weir (i.e., a structure
4 smaller than a dam used for storage hydro) is required to divert flows into the
5 penstocks that lead to the power generation facilities. A run-of-river project either
6 has no storage, or a limited amount of storage, in which case the storage reservoir is
7 referred to as pondage.

8 Run-of-river electricity is an intermittent source of energy with low amounts of
9 dependable capacity because such facilities have little or no storage, and hence
10 output is subject to seasonal river flows. In general, seasonal river flows are high
11 during the late spring/early summer freshet period (May to July), which coincides
12 with reduced demand and low electricity prices in external markets, and seasonal
13 river flows are lower and less predictable in the winter when demand and prices for
14 electricity are the highest. Generation drops during low flow periods.

15 The freshet issue is addressed through a firm energy adjustment whereby the
16 amount of firm energy for each resource option during the freshet period is limited to
17 25 per cent of the total firm energy for the year. This adjustment is made in
18 [Table 3-26](#) as part of the adjusted UEC discussion in section [3.4.3](#) but not to
19 [Table 3-13](#).

20 The 2010 ROR (which was subsequently revised in 2013) for run-of-river resources
21 was completed in collaboration with Kerr Wood Leidal Associates Ltd. The study
22 used a Geographical Information System (**GIS**) tool to assess the energy, capacity
23 and cost of selected potential run-of-river generating sites. A summary of the
24 technical and financial results for the run-of-river resource option is contained in
25 [Table 3-13](#).

1 **Table 3-13 Summary of Run-of-River Potential**

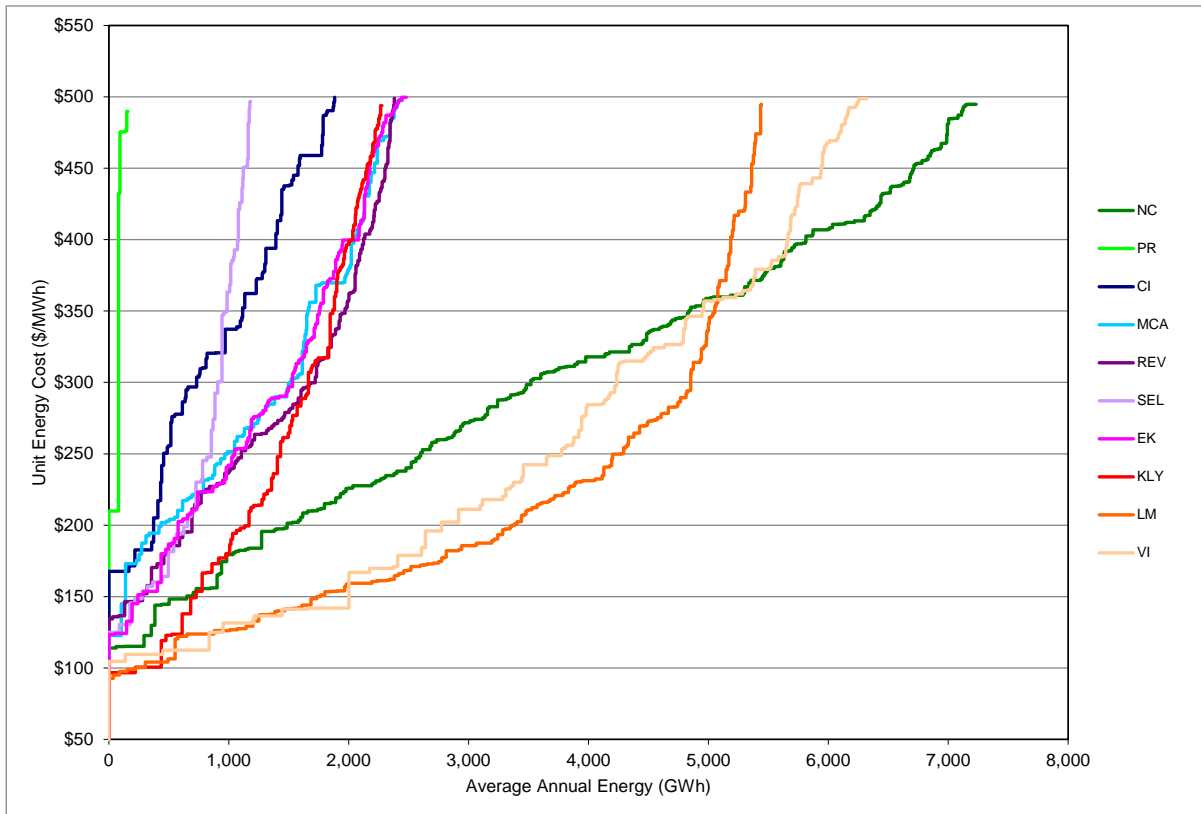
Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Peace River	6	55	2	158	88	210 – 490
North Coast	260	2027	226	7232	5786	114- 495
Central Interior	62	616	43	1950	1597	168-500
Kelly Nicola	101	783	31	2277	1809	97-494
Mica	101	786	32	2452	1928	123-499
Revelstoke	123	828	32	2383	1648	134-499
Vancouver Island	163	1754	420	6322	4802	105-499
Lower Mainland	173	1551	310	5443	4189	93-495
Selkirk	44	405	13	1182	835	125-497
East Kootenay	136	773	41	2481	1861	124-500
Total	1,169	9,579	1,149	31,880	24,543	93-500

2 Note: The table presents results for run-of-river resources under \$500/MWh.

3 The supply curves for run-of-river resource potential based on POI costs, by
 4 transmission region, are shown in [Figure 3-12](#).

1

Figure 3-12 Run-of-River Supply Curves



2 Note: This figure presents results for run-of-river resources under \$500/MWh.

3 **3.4.1.7 Large Hydro – Site C**

4 Site C is a proposed third dam and hydroelectric generating station on the Peace
 5 River in northeastern B.C. Site C would be located downstream from the existing
 6 Williston Reservoir and the two existing BC Hydro generating facilities (GMS and
 7 Peace Canyon). It would include an earthfill dam, approximately 1,050 m in length,
 8 and 60 m high above the river bed. The reservoir would be 83 km long and would
 9 be, on average, two to three times the width of the current river. It would have
 10 relatively little fluctuation in water levels, with a proposed maximum normal operating
 11 range of 1.8 m.

12 Site C would provide approximately 1,100 MW of dependable capacity and produce
 13 more than 4,700 GWh/year of firm energy (5,100 GWh/year of average energy). As

1 the third dam and generating station on the Peace River, Site C would gain
 2 significant efficiencies by taking advantage of water already stored in the upstream
 3 Williston Reservoir to generate electricity. As a result, Site C would generate about
 4 35 per cent of the electricity produced at the W.A.C. Bennett Dam, with only five
 5 percent of the reservoir area. Site C would be a publicly-owned Heritage asset, with
 6 a significant upfront capital cost, low operating costs and a long life of more than
 7 100 years. Site C is a dispatchable resource.

8 The data in this chapter is based on the information provided in the Site C EIS
 9 submission filed with the EAO and the Agency in January 2013. [Table 3-14](#)
 10 summarizes the technical and financial characteristics of Site C.

11 **Table 3-14 Site C Summary**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Peace River	1	1,100	1,100	5,100	4,700	83

12 Note: Based on capital cost of \$7.9 billion as per updated cost estimate provided in the Site C EIS submission
 13 filed in January 2013. The UEC is presented using a 5 per cent discount rate and includes sunk costs. For
 14 portfolio analysis, sunk costs to March 31, 2013 are removed, which reduces the UEC to \$76/MWh in \$2011.

15 **3.4.1.8 Geothermal**

16 Geothermal energy systems draw on natural heat from within the Earth’s crust to
 17 drive conventional power generation technologies. The primary source of
 18 geothermal energy is radioactive decay occurring deep within the Earth,
 19 supplemented by residual heat from the Earth’s formation and heat generated by its
 20 gravitational forces pulling dense materials into its core.

21 Geothermal electricity can be produced based on conventional or unconventional
 22 resources. Conventional resources are in the form of steam or, much more
 23 commonly, hot water; while unconventional resources are found in rock that is hot
 24 but essentially dry, and commonly called hot dry rock resources. Only conventional
 25 hydrothermal resources using flash or binary technologies are considered within
 26 BC Hydro’s resource option assessment. There may be potentially significant

1 unconventional resources that could increase the potential geothermal resource
2 base of B.C., including hot dry rock or low temperature hydrothermal resources in
3 the sedimentary basin.

4 BC Hydro reviewed a number of external studies to develop its assessment of
5 geothermal potential. A summary of the technical and financial results for the
6 geothermal resource option is contained in [Table 3-15](#). Cost parameters were
7 assigned based on a high-level review of published costs for new geothermal
8 projects globally, and adjusted to account for the challenging geographical
9 conditions of B.C. sites and the higher risk of failed wells for B.C. greenfield sites
10 relative to expansion projects of well-understood geothermal reservoirs. Even with
11 this adjustment, given the high risks and challenges associated with the three stages
12 of the development of geothermal resources – confirmation, drilling or feasibility, and
13 construction – the estimates shown are likely to be low.

14 B.C.'s geothermal resource is estimated to total more than 700 MW of potentially
15 cost-effective clean or renewable power. However, BC Hydro has not included the
16 geothermal resource option in the portfolio analysis described in Chapter 6 for the
17 following reasons:

- 18 • Historically, resource options identified through the ROR high level screening
19 process and that have the lowest unadjusted UECs values have not always
20 been the projects that are developed and bid into BC Hydro's power acquisition
21 processes. Despite its relatively low cost (an unadjusted UEC of \$91/MWh in
22 \$F2013), geothermal resource developers have never bid into BC Hydro's
23 power acquisition processes. From the 2010 ROR, BC Hydro understands that
24 there are some challenges with geothermal development in B.C. related to the
25 risk/reward of making a significant upfront capital investment at the early
26 exploration and initial production drilling stages.
- 27 • There are no commercial geothermal electricity projects in B.C. at this time.
28 Since 2002, the B.C. Ministry of Energy and Mines has released geothermal

1 permits to developers at 12 locations in the province, but these have not
 2 resulted in any significant investments in exploration. The only significant
 3 private sector investment in exploration was led by Sierra Geothermal (now
 4 Ram Power) in 2004 at South Meager Creek; however, the multi-million dollar
 5 drilling program failed to yield geothermal wells useful for geothermal power
 6 production.

7 **Table 3-15 Summary of Geothermal Potential**

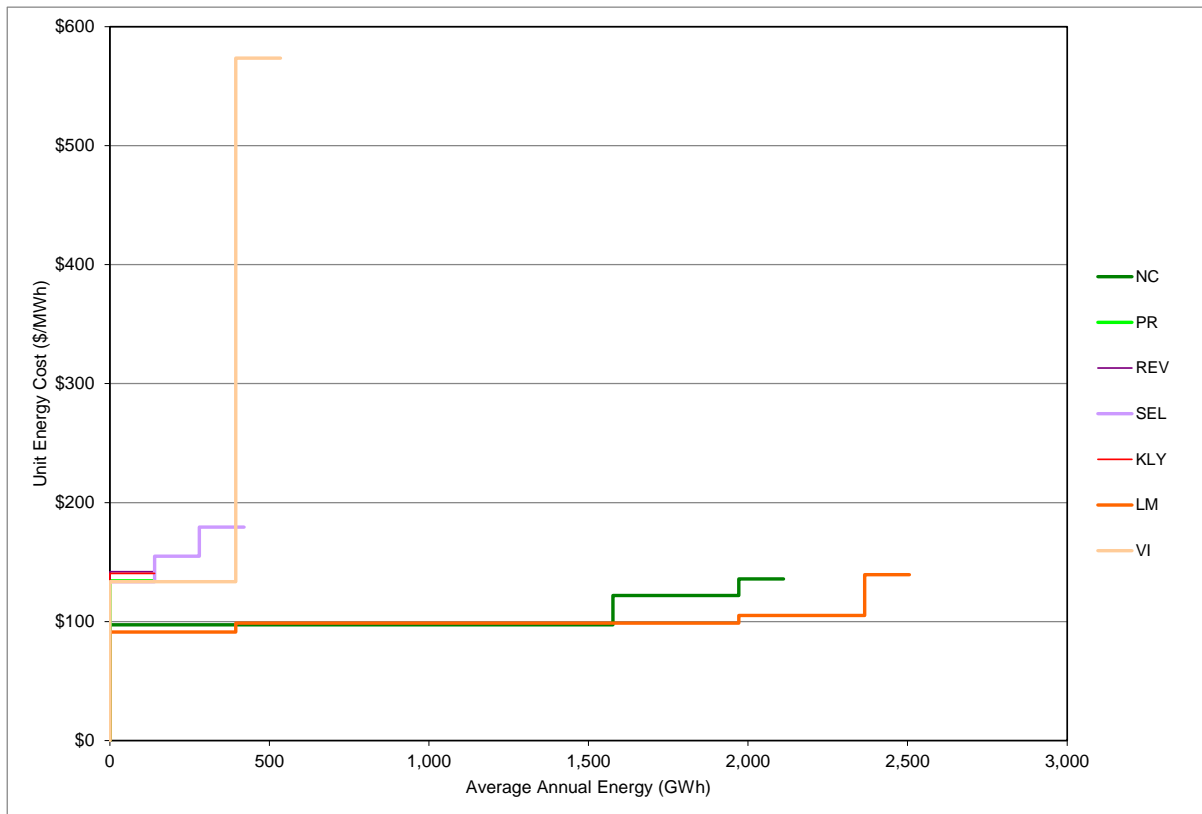
Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Peace River	1	20	20	140	140	134
North Coast	3	270	270	2,111	2,111	97 - 136
Kelly Nicola	1	20	20	140	140	141
Revelstoke	1	20	20	140	140	142
Vancouver Island	2	70	70	534	534	134 - 573
Lower Mainland	5	320	320	2,505	2,505	91 - 139
Selkirk	3	60	60	420	420	134 - 179
Total	16	780	780	5,992	5,992	91 - 573

8 Note: Summary table excludes two sites that are technically inaccessible (e.g., within a protected area, or
 9 exceeds technical criteria established for road or transmission access).

10 The supply curves for geothermal resource potential based on POI costs, by
 11 transmission region, are shown in [Figure 3-13](#).

1

Figure 3-13 Geothermal Supply Curves



2 **3.4.1.9 Natural Gas-Fired Generation**

3 Natural gas-fired units generate electricity using the heat released by the
 4 combustion of natural gas:

- 5 • CCGTs are an energy and capacity resource. CCGTs use the combination of
 6 combustion and steam turbines to generate electricity. Exhaust gases from a
 7 combustion turbine flow to a heat recovery steam generator that produces
 8 steam to power a steam turbine, resulting in higher efficiencies than those
 9 achievable by operating the combustion or steam turbines individually. CCGTs
 10 have a relatively high efficiency in converting fuel to electricity in comparison to
 11 other thermal generation. Conversion efficiencies are typically about
 12 55 per cent to 60 per cent for CCGTs.

-
- 1 • SCGTs are a capacity resource. SCGTs are stand-alone generating plants that
2 use combustion gases to propel a turbine, similar to a jet engine connected to
3 an electrical generator. SCGTs are less efficient than CCGTs in converting fuel
4 to electricity. Conversion efficiencies are typically about 35 per cent to
5 40 per cent for SCGTs. SCGT are discussed in section [3.4.2.2](#) below because
6 they are a capacity resource.
- 7 • Cogeneration is the simultaneous production of electrical and thermal energy
8 from a single fuel. Cogeneration involves thermal power generation and a low
9 pressure steam/thermal ‘host’ to use the excess heat produced from the
10 generating process. Steam/thermal hosts may include industries and
11 institutions that need heat such as pulp mills, greenhouses, or hospitals. The
12 efficiency of cogeneration plants can be as high as 80 per cent depending on
13 the nature of the steam host.

14 Natural gas-fired generation is dispatchable and provides firm energy and
15 dependable capacity.

16 *Clean Energy Act Considerations*

17 Section 2 of the *CEA* sets out two of the B.C. energy objectives which are relevant to
18 the role of natural gas-fired generation:

- 19 • The first, described in Part 1, is found in subsection 2(c) and provides: “to
20 generate at least 93 per cent of the electricity in British Columbia, other than
21 electricity to serve demand from facilities that liquefy natural gas for export by
22 ship, from clean or renewable resources...” The definition of “clean or
23 renewable resources” in section 1 of the *CEA* does not include natural gas-fired
24 generation.
- 25 • The second, described in Part 2, is contained in subsection 2(g) of the *CEA*,
26 setting out the B.C. Government’s legislated GHG emission reduction targets

1 *Part 1: CEA Clean or Renewable Target*

2 BC Hydro currently has five natural gas-fired generating facilities in its system:

- 3 • Burrard Thermal Generating Station
- 4 • Fort Nelson Generating Station
- 5 • Prince Rupert Generating Station
- 6 • Island Generation Plant (IPP owned)
- 7 • McMahon Cogeneration Plant (IPP owned)

8 No energy is assumed from Burrard Thermal Generating Station (**Burrard**) for
9 planning purposes as a result of subsection 3(5) and 6(2)(b) of the *CEA*. Burrard
10 cannot be relied on for dependable capacity after Mica Unit 6 goes into service in
11 about 2016 as a result of the Burrard Thermal Electricity Regulation. The remaining
12 four facilities contribute 3,520 GWh/year of firm energy to the system, and account
13 for more than 5 of the 7 per cent of the space available for natural gas-fired
14 generation under the 93 per cent clean or renewable target. Thus, little space is left
15 for developing new natural gas-fired generation.

16 [Table 3-16](#) sets out the maximum GWh of new natural gas-fired generation that
17 could be built by around F2024, assuming the 2012 Load Forecast after DSM
18 without LNG load. [Table 3-16](#) also shows the number of MW of new natural gas-fired
19 generation that could be built by around F2024.

1
2

Table 3-16 Determination of Permissible Natural Gas-Fired Generation

Year	F2024
Space available for natural gas-fired generation (7 per cent of total generation energy requirements used as a proxy for generation)	4,458 GWh
Energy contribution from existing natural gas-fired generation	3,520 GWh
Permissible volume of new natural gas-fired generation that could be built	938 GWh
Associated capacity of new natural gas-fired generation (CCGT) (90 per cent capacity factor)	119 MW
Associated capacity of new natural gas-fired generation (SCGT) (18 per cent capacity factor)	595 MW

3 *Part 2: GHG Offset Requirement*

4 Subsection 2(g) of the *CEA* sets out the B.C. Government’s legislated GHG
 5 emission reduction targets. BC Hydro has not factored in GHG costs into the UEC
 6 values set out in [Table 3-17](#); however, a GHG cost of \$30 per tonne of CO₂e has
 7 been factored into the section [3.4.3](#) adjusted UECs and the portfolio analysis
 8 described in Chapter 6. Refer also to section 5.4.2.2.

9 BC Hydro undertook an in-house update of the cost and performance characteristics
 10 of three representative CCGT units located in the Kelly Lake/Nicola area of B.C. a
 11 50 MW unit, a 250 MW unit and a 500 MW unit. BC Hydro also undertook an
 12 in-house update for potential cogeneration units in the Lower Mainland. A summary
 13 of the technical and financial results for the natural gas-fired generation resource
 14 options is contained in [Table 3-17](#).

1
2

Table 3-17 Summary of CCGT and Small Cogeneration Potential

Resource Option	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
50 MW CCGT in Kelly Lake/Nicola	1	56	49	300	386	92
250 MW CCGT in Kelly Lake/Nicola	1	263	236	1,450	1,861	62
500 MW CCGT in Kelly Lake/Nicola	1	530	479	2,940	3,776	58
Small Cogeneration in Lower Mainland	1	10	10	80	80	74

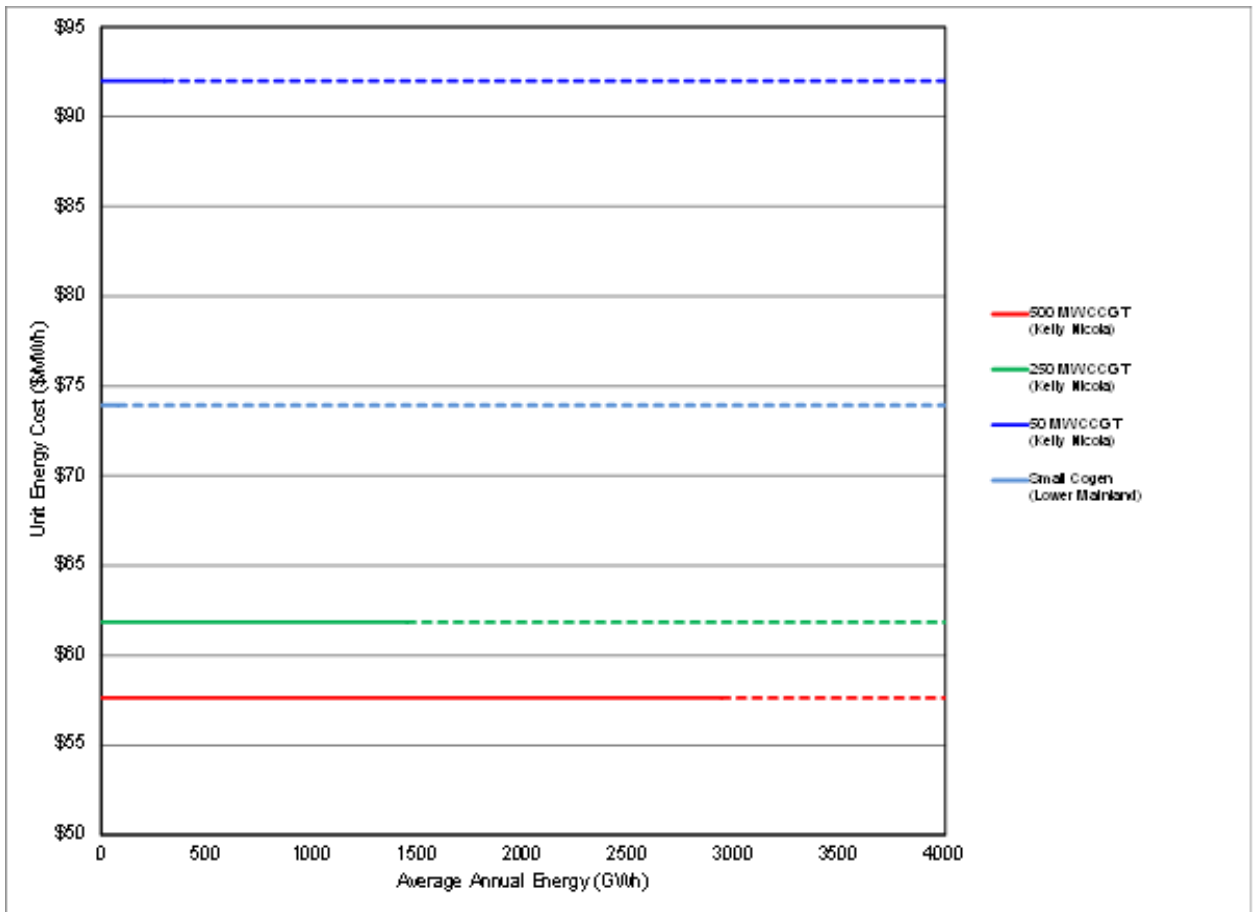
3 Notes:

- 4 1. Representative project used to characterize the resource option.
- 5 2. UECs are based on natural gas price estimates from BC Hydro’s 2013 Market Scenario 1, and do not include
- 6 the cost of GHG offsets or the B.C. carbon tax.
- 7 3. Additional gas price scenarios and their likelihoods are provided in Chapter 5. The impact of these prices is
- 8 addressed in the portfolio analysis described in Chapter 6.

9 The supply curves for the CCGT and small cogeneration resource options, based on
10 POI costs, are shown in [Figure 3-14](#).

1
2

Figure 3-14 CCGT and Small Cogeneration Supply Curves



3 Note: The solid line indicates the energy contribution of a single representative project. A dotted line indicates
4 additional potential.

5 **3.4.1.10 Coal-Fired Generation with CCS**

6 Policy Action No. 20 of the 2007 BC Energy Plan stipulates that coal-fired generation
7 in B.C. must meet a zero GHG emission standard “through a combination of ‘clean
8 coal’ fired generation technology, carbon sequestration and offset for any residual
9 GHG emission”. While ‘clean coal’ technology in the form of Integrated Gasification
10 Combined Cycle is now becoming available, technology that allows plant-generated
11 carbon dioxide (CO₂) to be captured and stored through sequestration is still

1 evolving and is not presently viable on a commercial scale. According to the Electric
 2 Power Research Institute,³² coal-fired generation plants with 90 per cent carbon
 3 dioxide emission capture and storage would not be commercially available until
 4 about 2028; this was also the conclusion of Powertech Labs Inc.³³ There is
 5 uncertainty with respect to the CCS, and with respect to what impact CCS will have
 6 on a large coal-fired generating station’s efficiency. Although there are some
 7 geological sites in B.C. that may prove suitable for CO₂ sequestration, there is
 8 limited information available to assess the suitability for geological storage at this
 9 time. There are also a number of legal/regulatory and public acceptance issues that
 10 likely need to be addressed before CCS technology can be considered on a
 11 commercial scale in B.C. For example, there is currently no liability regime in place
 12 to govern responsibility for CO₂ leakage once stored.

13 In developing the potential of coal-fired generation with CCS resource option,
 14 BC Hydro relied upon reports prepared by Powertech Labs Inc. in 2009 and a
 15 2007 National Energy Technology Laboratory report.³⁴ A summary of the technical
 16 and financial results for the coal-fired generation with CCS resource option is
 17 contained in [Table 3-18](#).

18 **Table 3-18 Summary of Coal-Fired Generation with**
 19 **CCS Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI Range (\$2013/MWh)
Peace River	1	745	556	3,896	3,896	88

20 Note:

- 21 1. Representative project used to characterize the resource option.
- 22 2. The dependable capacity was discounted to account for the energy used up by the CCS process.
- 23 3. Coal-fired generation with CCS is an emerging technology. There is significant uncertainty around the cost
- 24 estimates provided.

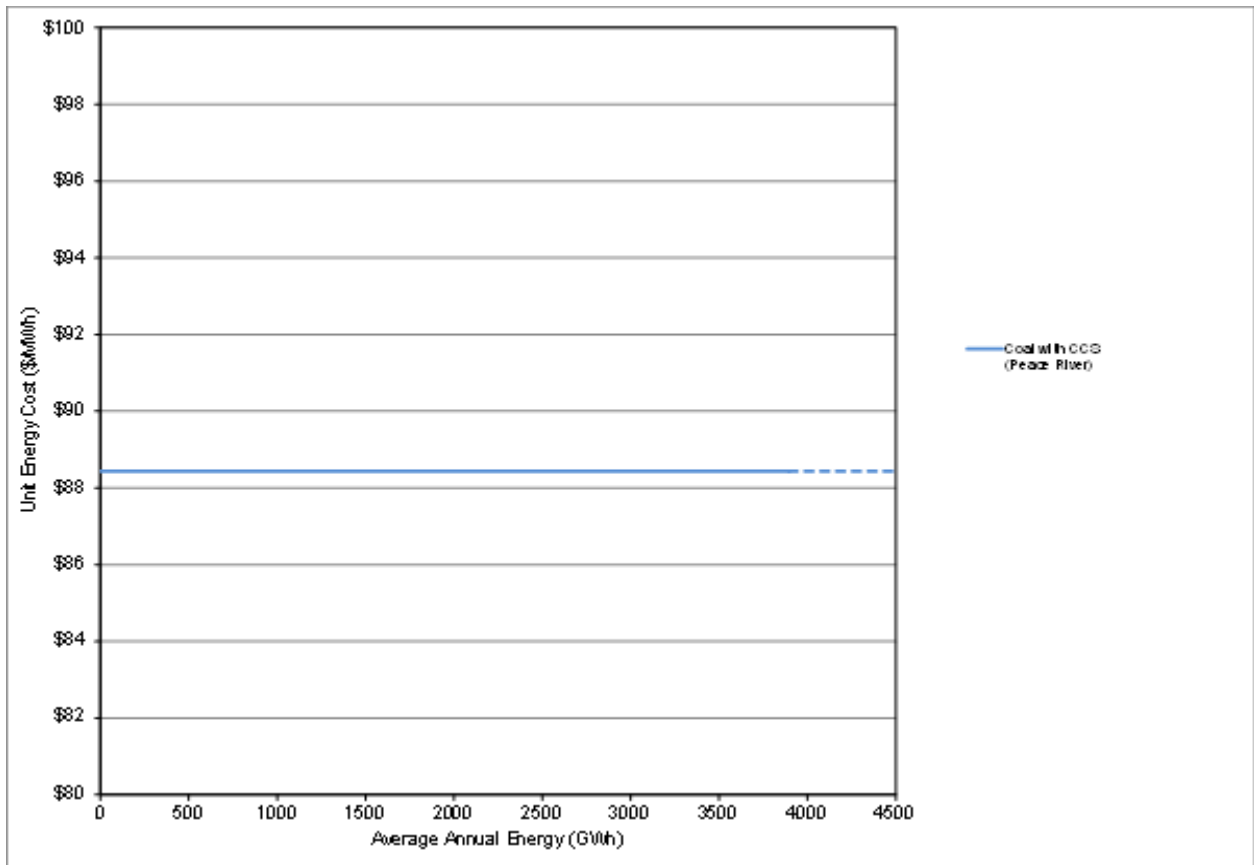
³² Fall 2007, EPRI Journal, “Pathways to Sustainable Power in Carbon-Constrained Future”, page 4-13.

³³ Powertech Labs Inc. 2009.

³⁴ “Cost and Performance Baseline for Fossil Energy Plants, Volume 1: Bituminous Coal and Natural Gas to Electricity Final Report”, Revision 1, August 2007.

1 The supply curve for the coal-fired generation with CCS resource option, based on
 2 POI costs, is shown in [Figure 3-15](#).

3 **Figure 3-15 Coal-Fired Generation with CCS Supply**
 4 **Curve**



5 Note: The solid line indicates the energy contribution of a single representative project. A dotted line indicates
 6 additional potential.

7 **3.4.1.11 Wave**

8 Wave energy is generated by winds blowing over the surface of the ocean. Because
 9 ocean waves are a product of the interactions among variable local winds,
 10 occasional storms and the effects of distant sea conditions, wave energy is a
 11 complex and variable phenomenon. Currently, there are five approaches to
 12 capturing the wave energy resource, all of which are at the early stages of
 13 commercial development and with potential application in B.C. There are currently

1 no wave energy projects in B.C. waters, although two demonstration projects have
 2 received support from provincial and federal innovative clean energy funding
 3 agencies.

4 BC Hydro relied on information in the GIS map of the Integrated Land Management
 5 Bureau tenure database, and the incoming wave power for the site from the
 6 Canadian Hydraulic Centre³⁵ report to develop the total theoretical wave energy
 7 potential. The costs associated with these wave energy projects have been
 8 estimated based on the cost projections from the U.K.-based Carbon Trust report.³⁶
 9 A summary of the technical and financial results for the wave resource option is
 10 contained in [Table 3-19](#).

11 **Table 3-19 Summary of Wave Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
North Coast	1	143	34	418	418	748
Vancouver Island	15	936	225	2,088	2,088	440 - 772
Total	16	1,078	259	2,506	2,506	440-772

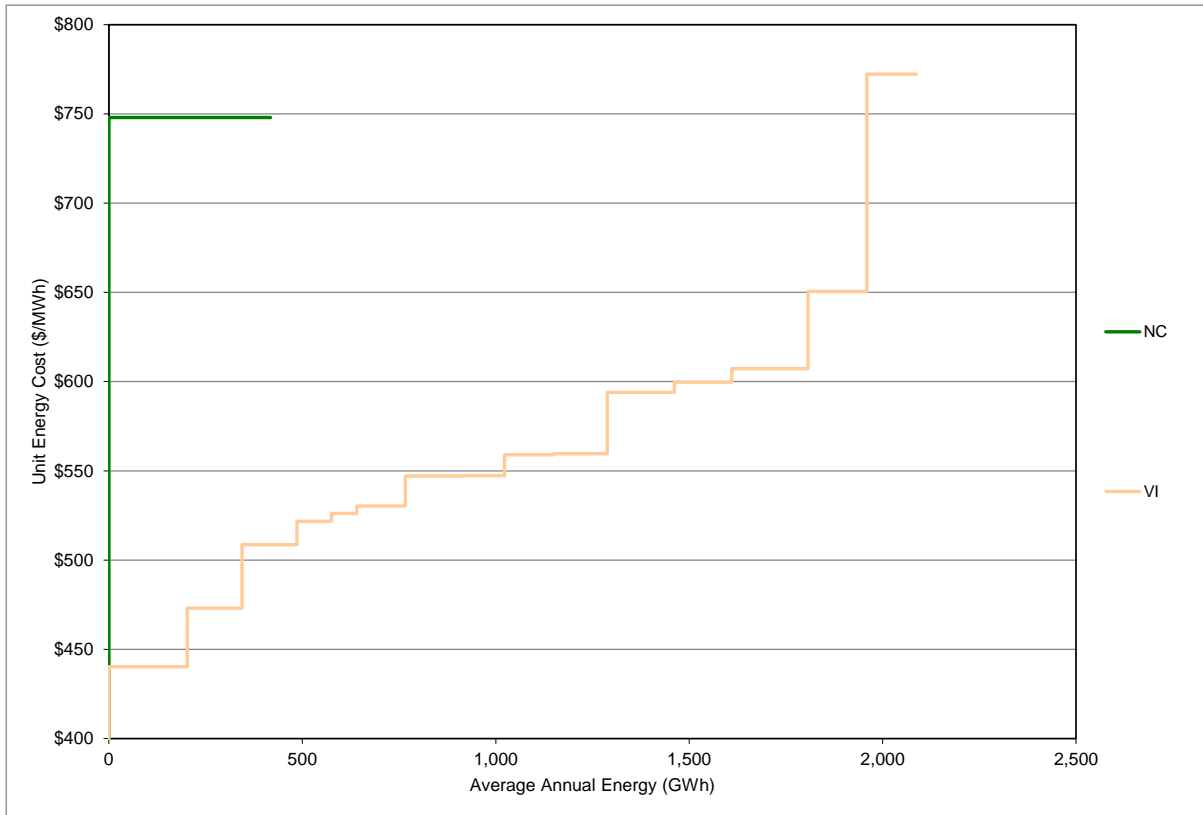
12 The supply curves for the wave resource potential, based on POI costs, are shown
 13 in [Figure 3-16](#).

³⁵ Canadian Hydraulic Centre, Inventory of Canada’s Marine Renewable Energy Resources, April 2006.

³⁶ Future Marine Energy, Results of the Marine Energy Challenge: Cost Competitiveness and Growth of Wave and Tidal Stream Energy, Carbon Trust, January 2006.

1

Figure 3-16 Wave Supply Curves



2 **3.4.1.12 Tidal**

3 Tidal energy refers to the kinetic energy available in the flow of water driven by the
 4 rotation of the Earth in the gravitational fields of the sun and the moon. Tidal energy
 5 is variable from one hour to the next, but can be accurately predicted several years
 6 into the future. Tidal energy can be captured in two different ways – tidal barrages
 7 and tidal current systems. Tidal barrage is not considered a viable prospect in B.C.
 8 This assessment focuses exclusively on tidal current systems. There are no
 9 commercial tidal current projects in B.C., although there are two demonstration
 10 projects underway.

11 Owing to the early state of commercial development, there is little real-world
 12 experience with the costs associated with tidal power on a commercial scale.
 13 BC Hydro relied on the Carbon Trust report referenced above in respect of wave
 14 resource to assess the costs of tidal development.

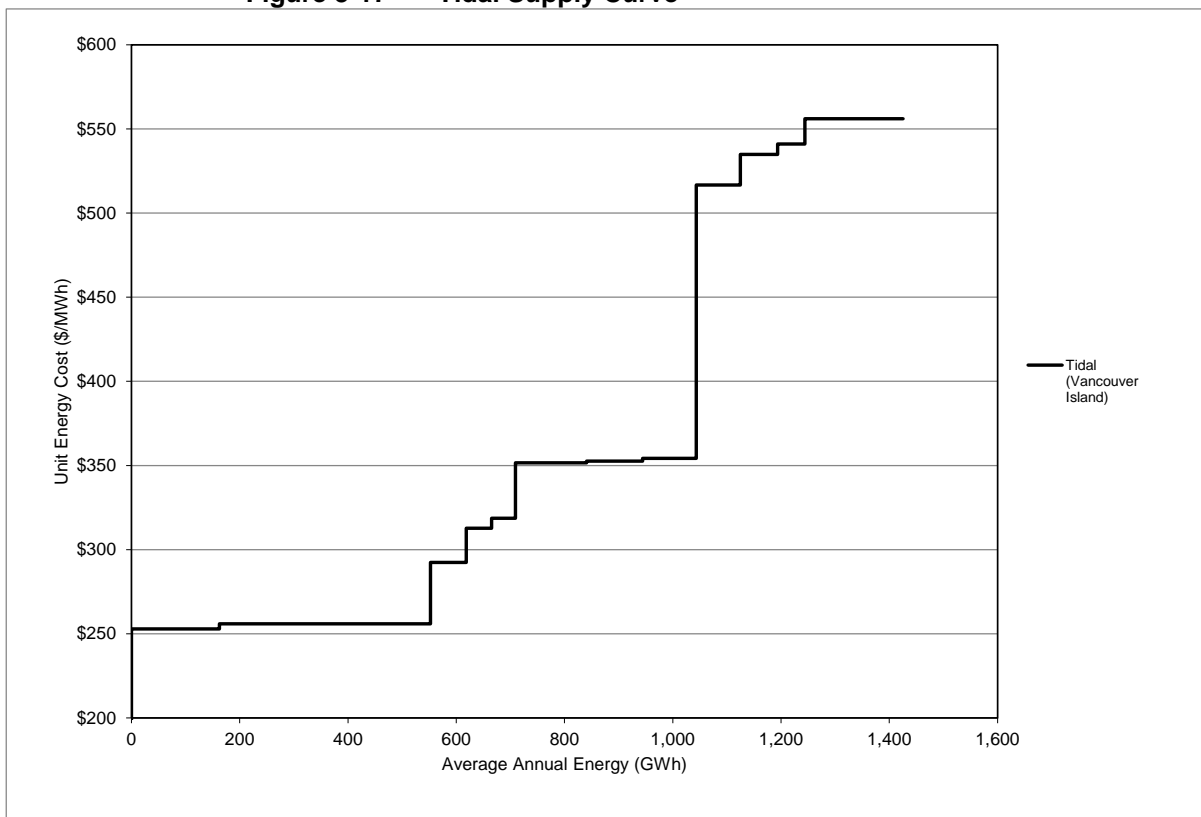
1 A summary of the technical and financial results for the tidal resource option is
 2 contained in [Table 3-20](#).

3 **Table 3-20 Summary of Tidal Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Vancouver Island	12	617	247	1,426	1,426	253-556
Total	12	617	247	1,426	1,426	253-556

4 The supply curve for the tidal resource option, based on POI costs, is shown in
 5 [Figure 3-17](#).

6 **Figure 3-17 Tidal Supply Curve**



7 **3.4.1.13 Solar**

8 Solar power is generated from sunlight and can be achieved directly using
 9 photovoltaic cells (crystalline silicon or thin film) or indirectly by using Concentrating

1 Solar Power (**CSP**) technologies. Both the photovoltaic and CSP technologies are
 2 commercially proven. Globally costs for solar technologies have declined
 3 dramatically. While this trend is expected to continue, costs are not expected to
 4 become competitive in Canadian jurisdictions over the next 10 years in the absence
 5 of price support. There are no known commercial solar power installations in British
 6 Columbia. However, several BC Hydro customers have installed solar panels.

7 The solar resource option assessment focuses on utility-scale photovoltaic systems,
 8 which have the ability to modularly increase the size of the solar power installation
 9 size over time and thereby managing capital investment risk. CSP technologies are
 10 not included in this assessment due to the large upfront capital investment required
 11 for a utility scale implementation. The solar resource option assessment examined
 12 commercial installations on the utility side of the meter with commercial scale solar
 13 installations sized at 5 MW. A summary of the technical and financial results for the
 14 solar resource option is contained in [Table 3-21](#).

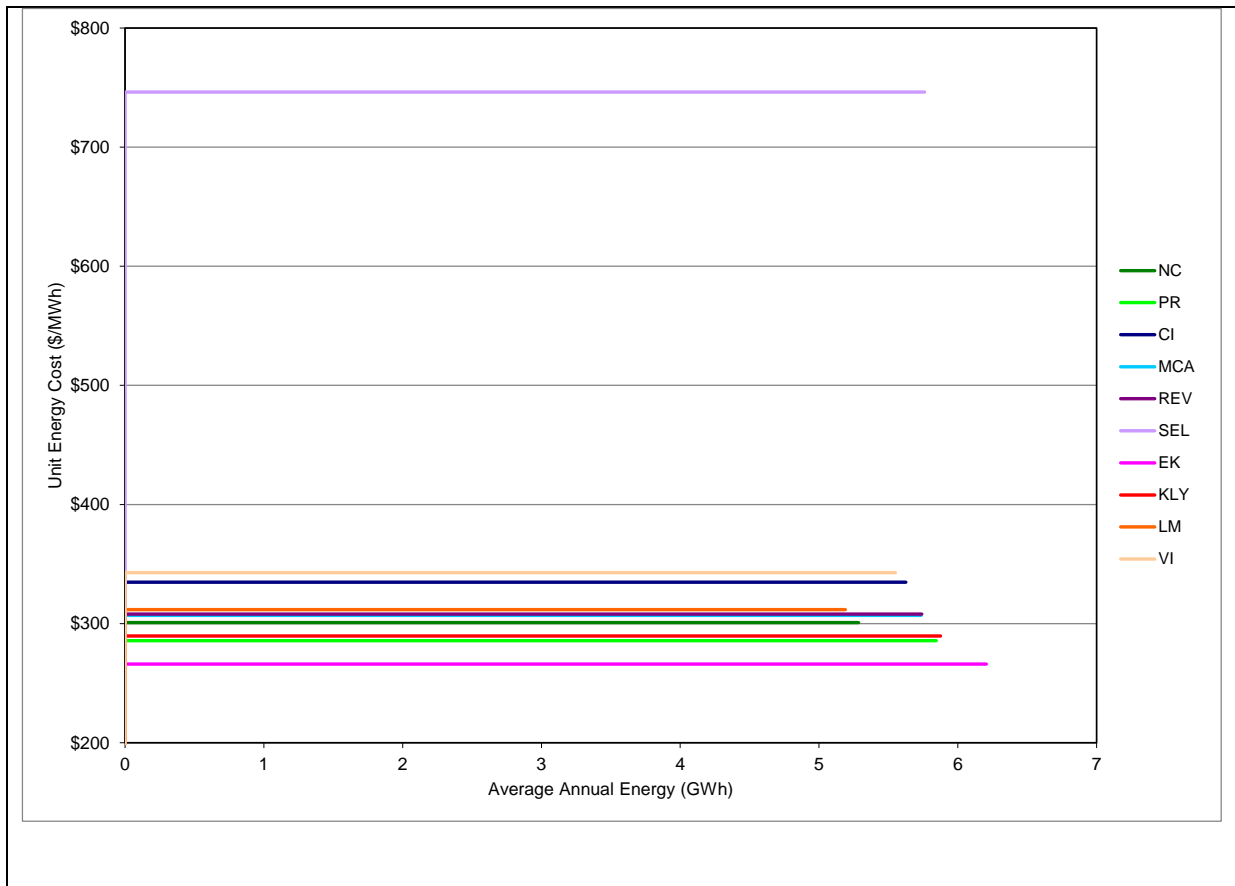
15 **Table 3-21 Summary of Solar Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	ELCC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UEC at POI (\$2013/MWh)
Peace River	1	5	1	6	6	286
North Coast	1	5	1	5	5	301
Central Interior	1	5	1	6	6	335
Kelly Nicola	1	5	1	6	6	290
Mica	1	5	1	6	6	307
Revelstoke	1	5	1	6	6	308
Vancouver Island	1	5	1	6	6	343
Lower Mainland	1	5	1	5	5	312
Selkirk	1	5	1	6	6	746
East Kootenay	1	5	1	6	6	266
Total	10	50	12	57	57	266 746

16 The supply curves for the solar resource potential based on POI costs, by
 17 transmission region, are shown in [Figure 3-18](#).

1

Figure 3-18 Solar Supply Curves



2 **3.4.1.14 Nuclear**

3 Nuclear has not been investigated as a resource option given that Policy Action
 4 No. 23 of the 2007 BC Energy Plan provides that the B.C. Government “rejects
 5 nuclear power as a strategy to meet British Columbia’s energy needs”. This is
 6 reiterated in sub-section 2(o) of the CEA, which specifies that B.C.’s energy
 7 objectives must be achieved without the use of nuclear power.

8 **3.4.2 Capacity Resource Options**

9 **3.4.2.1 Pumped Storage**

10 PS units use electricity from the grid, typically during light load hours, to pump water
 11 from a lower elevation reservoir to an upper elevation reservoir. The water is then
 12 released during peak demand hours to generate electricity. Reversible

1 turbine/generator assemblies or separate pumps and turbines are used in PS
2 facilities. PS units are a net consumer of electricity due to inherent inefficiencies in
3 the pumping-generating cycle which result in recovery of about only 70 per cent of
4 the energy used.

5 The ability to store water and release it during times of system need makes PS a
6 potentially useful capacity resource. PS units can respond quickly to variations in
7 system demand and can provide ancillary services such as voltage regulation. PS is
8 the most widespread energy storage system in use on power networks with over
9 100,000 MW installed worldwide. However, there are no commercial PS facilities in
10 British Columbia.

11 BC Hydro engaged Knight Piésold Ltd. to identify Greenfield PS potential in the
12 Lower Mainland, Vancouver Island and North Coast regions, and engaged Hatch
13 Ltd. to assess the cost of installing a pump-turbine or a pump at Mica GS. It should
14 be noted that the Mica pumped storage option is unique in that it has seasonal
15 shaping capability whereas other options only have daily shaping capability.
16 Seasonal shaping capability allows the use of low-price freshet energy for pumping
17 in order to save the energy for higher value months. This capability can also
18 enhance BC Hydro's ability to manage the freshet oversupply issue as discussed in
19 section 6.4. A summary of the technical and financial results for the PS resource
20 option is contained in [Table 3-22](#). As PS is considered a capacity option, only the
21 UCCs are shown.

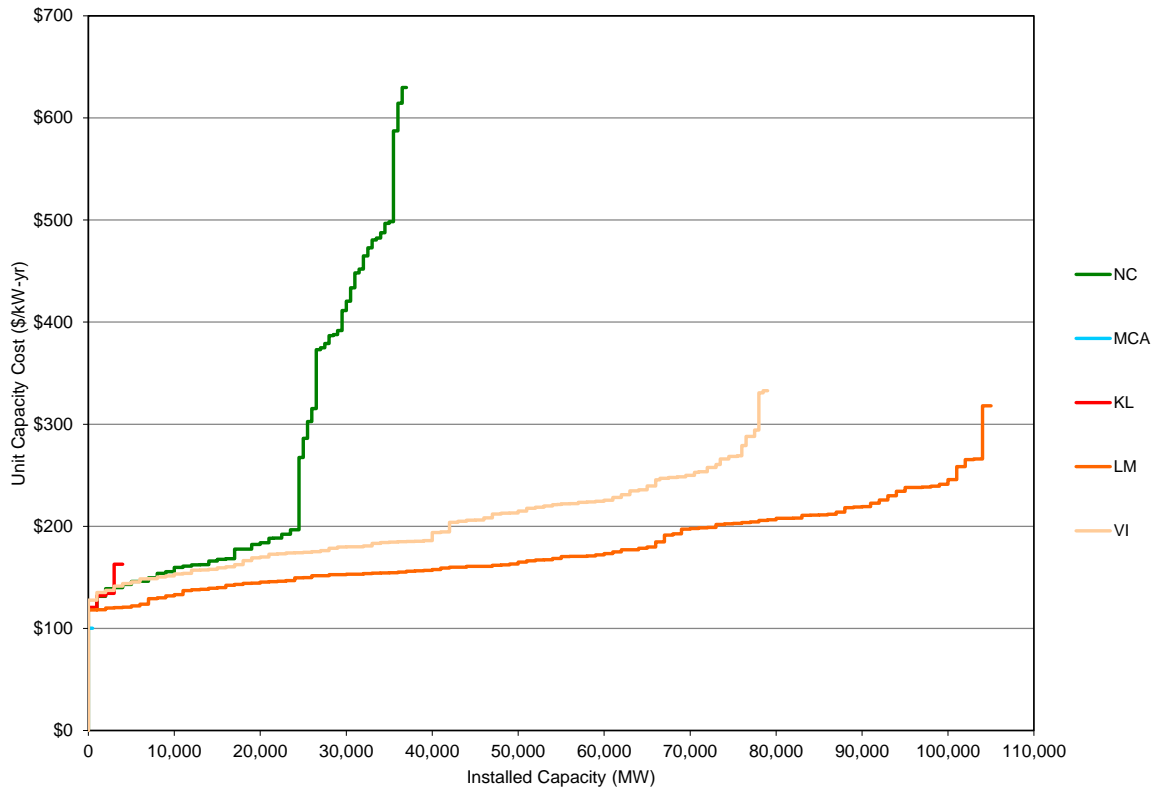
1 **Table 3-22 Summary of Pumped Storage Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	UCC at POI (\$2013/kW-year)
Kelly Nicola	4	4,000	4,000	121 – 163
Mica	1	500	465	100
Vancouver Island	84	79,000	79,000	128 – 333
Lower Mainland	105	105,000	105,000	118 – 318
North Coast	50	37,000	37,000	119 – 630
Total	244	225,500	225,465	100 – 630

- 2 Notes:
 3 1. UCCs for pumped storage include fixed costs only.
 4 2. Mica Pumped Storage UCC is calculated at a 5 per cent real and discount rate.
 5 3. North Coast UCCs are at plant gate: transmission and road access cost components are not included.

6 The supply curves for PS potential in the transmission regions investigated, based
 7 on POI costs, are shown in [Figure 3-19](#).

8 **Figure 3-19 Pumped Storage Supply Curves**



1 3.4.2.2 **Natural Gas-Fired Generation – SCGT**

2 Gas-fired units generate electricity using the heat released by the combustion of
 3 natural gas. SCGTs are the most common gas-fired units used as capacity
 4 resources. Conversion efficiencies are typically 35 to 40 per cent for SCGTs. Refer
 5 to section [3.4.1.9](#) regarding the application of the CEA 93 per cent clean or
 6 renewable target to natural gas-fired generation, including SCGTs. It may be easier
 7 to site SCGTs, given that they do not run as often as CCGTs and therefore do not
 8 emit as many air contaminants.

9 BC Hydro undertook an in-house update of the cost and performance characteristics
 10 of two representative gas-fired units: a 100 MW SCGT unit in Kelly Lake/Nicola area
 11 and a 100 MW SCGT unit on Vancouver Island. The UCCs for the two
 12 representative SCGTs are shown in [Table 3-23](#).

13 **Table 3-23 Summary of the SCGT Potential**

Transmission Region	Number of Potential Sites	Installed Capacity (MW)	DGC (MW)	UCC at POI (\$2013/kW-year)
100 MW SCGT in Kelly/Nicola	1	103	98	84
100 MW SCGT on Vancouver Island	1	103	101	180

14 Notes: UCCs for SCGTs include fixed costs only.

15 3.4.2.3 **Resource Smart**

16 There is some opportunity to modestly increase the energy and/or capacity within
 17 BC Hydro’s existing fleet of 30 hydroelectric Heritage assets. These opportunities
 18 are commonly referred to as Resource Smart opportunities.

19 Energy and/or capacity increases can be realized as stand-alone investments
 20 planned specifically to satisfy an energy and/or capacity need identified through the
 21 long range planning process, or the opportunities can be realized at the time of
 22 reliability refurbishment or replacement investments associated with the major
 23 generating components. The capability of all of the major generating components
 24 (generator, turbine, unit transformer, circuit breaker, exciter, governor, water

1 passage) and auxiliary equipment have to be able to facilitate the increased energy
2 and capacity requirements so in some cases it can take a long time to fully realize
3 the uprated potential of the Heritage assets if combined with reliability
4 improvements.

5 In recent years, BC Hydro has implemented or is implementing a number of such
6 opportunities. Examples already included in BC Hydro's resource stack as
7 committed resources (discussed above in section 2.3) are:

- 8 • The addition of one unit (500 MW) at Revelstoke Generating Station in the B.C.
9 Interior (Revelstoke Unit 5, in-service in F2011)
- 10 • The addition of two units (approximately 500 MWs each) at Mica Generating
11 Station in the B.C. Interior (Mica Units 5 and 6 are expected to be in-service in
12 F2015 and F2016, respectively)
- 13 • Increasing the capacity of Units 6 to 8 at the GMS Generating Station, providing
14 additional capacity of approximately 90 MW (in-service in F2013) on the Peace
15 River
- 16 • Replacing the runners at Ruskin Generating Station in the Lower Mainland,
17 adding approximately 9 MW of additional capacity and 28 GWh/year of energy
- 18 • Replacement of the G1 and G2 generator stators at the Cheakamus Generating
19 Station in the Lower Mainland and increase the dependable capacity of each
20 unit by approximately 20 MW each with expected in-service date of
21 September 2017 for Unit 1 and March 2018 for Unit 2
- 22 • The Identification phase of a generator stator reliability improvement capital
23 project is underway with potential to add approximately 4 MW to each of Units 5
24 and 6 at the Bridge River Generating Station
- 25 • The Identification Phase of a capital project to explore the feasibility, impacts,
26 and energy capability associated with the dredging of Grohmann Narrows in the
27 Kootenay region

1 There is also an opportunity to redevelop the Alouette Generating Station which has
 2 been included for about 50 GWh/year and 7 MW of dependable generating capacity
 3 in the load-resource balance in Chapter 2. However, the Alouette facility has been
 4 forced out of service since February 2010; the facility could be uprated to as much
 5 as 22 MW. Four possible redevelopment scenarios have been identified; however,
 6 BC Hydro has not made a final decision at this time.

7 *Revelstoke Unit 6 and GMS Units 1-5 Capacity Increase*

8 The largest remaining Resource Smart projects identified in terms of additional
 9 dependable capacity are Revelstoke Unit 6 with a dependable capacity of 488 MW
 10 and GMS Units 1-5 Capacity Increase with a dependable capacity of up to 220 MW.
 11 A summary of the technical and financial results for these two Resource Smart
 12 options is contained in [Table 3-24](#).

13 **Table 3-24 Summary of Resource Smart Potential**

Transmission Region	Number of Projects	Installed Capacity (MW)	DGC (MW)	Total Energy (GWh/year)	Firm Energy (GWh/year)	UCC at POI (\$2013/kW-year)
GMS Units 1-5 Capacity Increase	1	220	220	Not available but likely to be small	Not available but likely to be small	35
Revelstoke	1	500	488	26	26	50

14 Notes: GMS Units 1-5 Capacity Increase numbers are based on conceptual level estimates. The installed
 15 capacity and DGC will be in the range of 185 MW to 220 MW.

16 *Other Resource Smart Potential Opportunities*

17 There are other opportunities to add stand-alone, small generating units to existing
 18 generating facilities to add capacity and/or energy during reliability improvement
 19 projects as summarized in [Table 3-25](#). These projects are at a preliminary state of
 20 investigation. The high-level estimates indicate that the UCCs associated with these
 21 opportunities are higher than the ones BC Hydro is currently pursuing, and therefore,
 22 they are not pursued strictly for filling the capacity gap. The most economic
 23 opportunities to pursue are likely those associated with planned reliability

1 improvement projects as the costs of the increased capacity and/or energy output
 2 are generally incrementally small relative to the cost of the underlying reliability
 3 project but there are many additional factors to consider that may affect the
 4 feasibility of these opportunities. Examples include regulatory and environmental
 5 impacts, First Nations and stakeholder impacts, and transmission interconnection
 6 costs.

7 **Table 3-25 Summary of Resource Smart Potential**

Resource Smart Option	Energy (GWh/year)	UEC at POI (\$/MWh, \$F2013)	Capacity (MW)	UCC at POI (\$/kW-year, \$F2013)
Strathcona additional unit (Campbell River, Vancouver Island)	0	N/A	31	104
Ladore additional unit (Campbell River, Vancouver Island)	8	291	9	259
Ash River additional unit (Ash River, Vancouver Island)	30	88	9	293
Puntledge additional unit (Puntledge River, Vancouver Island)	18	72	10	132
Duncan Dam new generation (Duncan River/Columbia River area)	103	102	30	350
Lajoie additional unit (Bridge River/Fraser River area)	80	111	30	297
Replace runners at Seven Mile Generating Station (Pend-d'Oreille River, Interior)	26	356	32	290

8 **3.4.2.4 Canadian Entitlement**

9 The Canadian Entitlement is the Canadian portion of the potential for additional
 10 electricity produced in the Columbia River in the western U.S. as a result of the
 11 Columbia River Treaty ratified in 1964. The Province owns the Canadian Entitlement
 12 and Powerex markets the energy under an agreement with the Province. While the
 13 Province receives the financial benefits of the Canadian Entitlement, BC Hydro has
 14 access to the physical product (energy and capacity) and can use it as a source of
 15 limited supply. As this supply is not “solely from electricity facilities within the

1 Province”, given the self-sufficiency requirement in subsection 6(2) the *CEA*, the
2 Canadian Entitlement is not a source of dependable capacity in the long term, and
3 therefore, the role of the Canadian Entitlement is limited as a bridging or contingency
4 resource option. Refer to section 8.2.7 for a discussion on how BC Hydro proposes
5 to rely on the Canadian Entitlement as a bridging option.

6 **3.4.3 Summary of Supply-Side Generation Resource Options**

7 In the prior sections, the UECs of supply-side resources are shown based on POI.
8 The UECs are presented in this section as adjusted to reflect the cost of resources
9 delivered to the Lower Mainland, which is BC Hydro’s major load centre. The other
10 adjustments include: GHG offset costs of \$30 per tonne of CO₂e based on the B.C.
11 carbon tax for natural gas-fired generation and coal with CCS; a wind integration
12 cost of \$10/MWh; a freshet firm energy adjustment whereby the amount of firm
13 energy for each resource option during the freshet period (May to July) is limited to
14 25 per cent of the total firm energy for the year; and a capacity credit of \$50/kW-year
15 based on the cost of Revelstoke Unit 6 applied to resource option that can provide
16 dependable capacity such as wood-based biomass, biogas, MSW, natural gas-fired
17 generation, coal-fired generation with CCS, Site C, and geothermal resources. The
18 results are summarized in [Table 3-26](#) and [Figure 3-20](#). Refer to Appendix 3A-34 for
19 details concerning the adjusted UECs.

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Table 3-26 Summary of Supply-Side Energy Resource Options¹

Energy Resource	Total FELCC Energy (GWh/year)	Total DGC or ELCC Capacity (MW)	UEC at POI at 7% Real (\$2013/MWh)	Adjusted Firm UEC ² at 7% Real (\$2013/MWh)
Biomass – Wood Based	9,772	1,226	122 – 276	132 – 306
Biomass – Biogas	134	16	59 – 154	56 – 156
Biomass – MSW	425	50	85 – 184	83 – 204
Wind – Onshore	46,165	4,271	90 – 309	115 – 365
Wind – Offshore	56,700	3,819	166 – 605	182 – 681
Geothermal	5,992	780	91 – 573	90 – 593
Run-of-River Hydro	24,543	1,149	97 – 493	143 – 1,170
Site C ³	4,700	1,100	83	88
CCGT and Cogeneration ⁴	6,103	774	58 – 92	57 – 86
Coal-fired Generation with CCS	3,896	556	88	103
Wave	2,506	259	440 – 772	453 – 820
Tidal	1,426	247	253 – 556	264 – 581
Solar	57	12	266 – 746	341 – 954

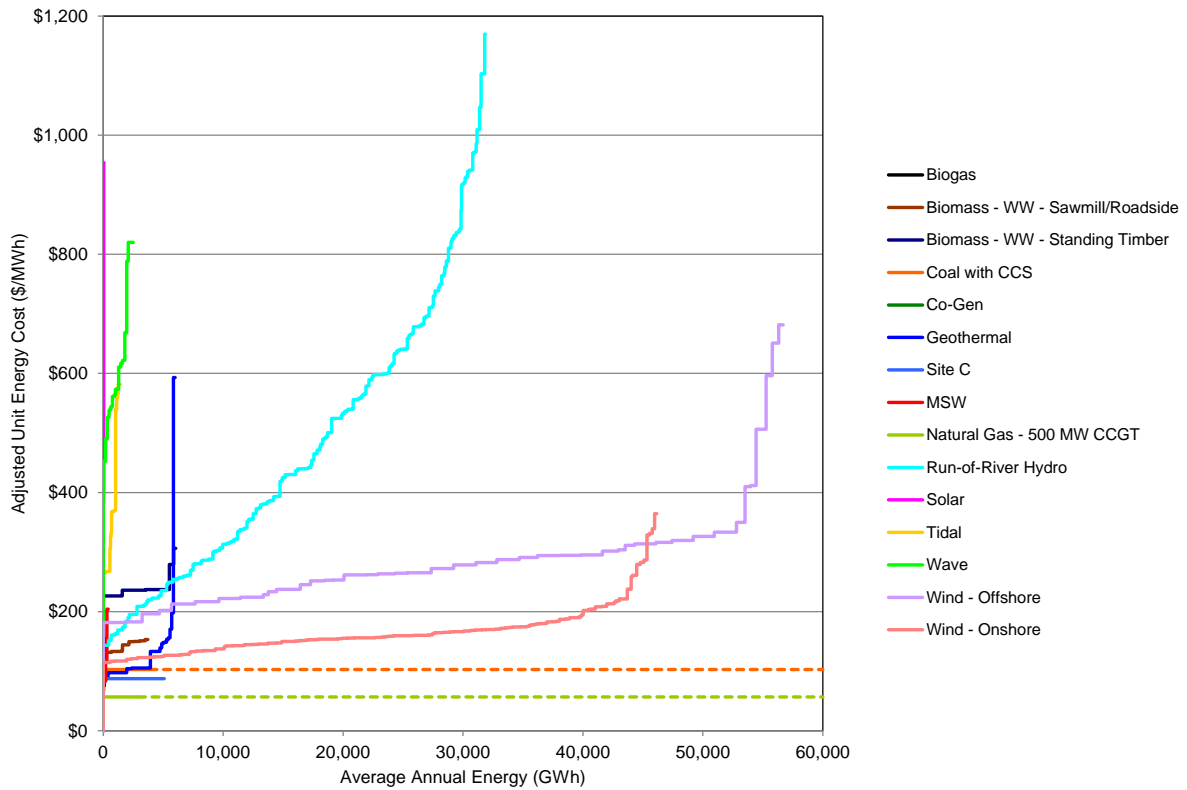
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Notes:

1. The resource and UEC values shown for each category in the table reflect the resource potential analyzed and may not include all possible resources that may be available at higher estimated costs.
2. The details of how the cost adjusters were developed and applied are provided in Appendix 3A-34 of the IRP. The cost estimates as shown are results of survey-level assessment, therefore should not be inferred as feasibility indicators of low cost projects in future power acquisition processes.
3. The Site C values presented in this table are based on information provided in the Site C EIS submission filed in January 2013, and the UEC is a levelized value calculated using a 5 per cent real discount rate.
4. Representative projects were used to characterize the natural gas-fired and coal-fired generation with CCS options, and the resource potential is generally considered to be unlimited.

1

Figure 3-20 Energy Resource Option Supply Curves



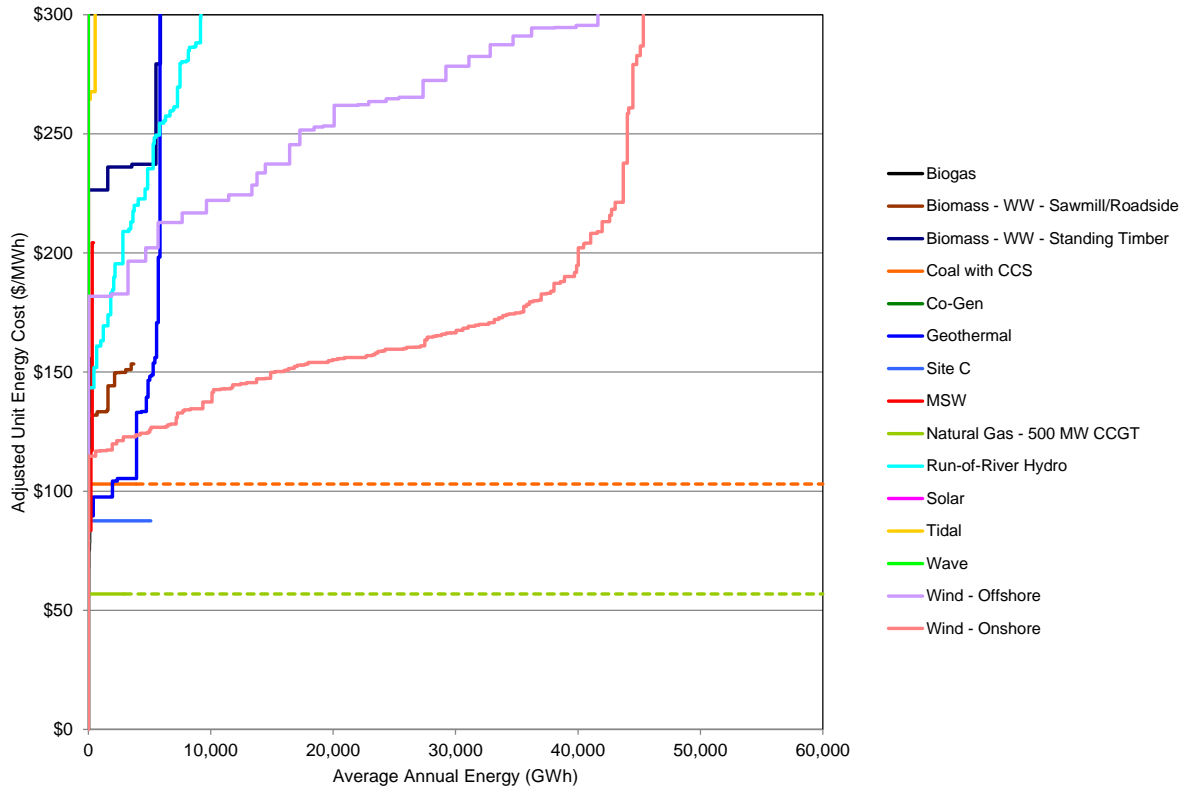
2 Notes:

- 3 1. The resources and UEC values shown for each category in the table reflect the resource potential analyzed
- 4 and may not include all possible resources that may be available at higher estimated costs.
- 5 2. The Site C values presented in this table are based on information provided in the Site C EIS submission filed
- 6 in January 2013, and the UEC is a levelized value calculated assuming a 5 per cent real discount rate.
- 7 3. Representative projects were used to characterize the natural gas-fired and coal-fired generation with CCS
- 8 resource options. Dotted lines indicate additional potential, which is generally considered to be unlimited.

9 For ease of viewing, the lower left portion of [Figure 3-20](#) with adjusted UECs less
 10 than \$300/MWh is provided at a larger scale in [Figure 3-21](#).

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Figure 3-21 Energy Resource Option Supply Curves with Adjusted Firm UEC Less Than \$300/MWh



3 The UCCs of the supply-side capacity resource options are summarized in
4 [Table 3-27](#).

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Table 3-27 UCCs of Capacity Resource Supply Options

Resource Type	Capacity Options	Dependable Capacity (MW)	UCC at POI at 7% Real (\$2013/kW-year)
Resource Smart	GMS Units 1-5 Capacity Increase	220	35
Resource Smart	Revelstoke Unit 6	488	50
Natural Gas-fired Generation	SCGTs at various locations	98 or 101	84 or 180
Pumped Storage	PS at Mica Generating Station	465	100
Pumped Storage	PS at various locations	1,000	118 – 124

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Notes:

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1. Only fixed costs are included.
2. UCCs for GMS Units 1-5 Capacity Increase, Revelstoke Unit 6, and PS at Mica Generating Station are levelized values calculated assuming a 5 per cent real discount rate. All other projects assume a 7 per cent real discount rate.
3. Two SCGT representative projects are used to characterize the gas-fired generation resource option.
4. Presentation of PS data is limited to results below \$125/kW-year.

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There has been strong public interest to access the resource options information in GIS format. To meet the increasing requests, BC Hydro will post the 2013 Resource Options Update Geometric Locations & Associated Attribute information on BC Hydro’s IRP website.

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3.4.4 Electricity Purchase Agreement Renewals

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The energy supply-side resource option attributes presented in section [3.4.1](#) are for new energy resources. BC Hydro may have access to energy from IPP projects already in operation through renewals of existing EPAs. As EPAs expire, BC Hydro intends to enter into negotiations for renewals of those EPAs that could provide the lowest cost, the greatest certainty of continued operation and best system support characteristics. BC Hydro’s EPA renewal planning assumptions are described in section 4.2, and result in about 1,800 GWh/year of EPA renewal energy in F2021, rising to about 4,100 GWh/year in F2033 at the end of the IRP planning horizon.

3.5 Transmission Options Summary

To provide customers with electricity, BC Hydro must connect the generation resources to the electric system and deliver that electricity to customers through the transmission system. In addition, subsection 3(2) of the *CEA* requires that BC Hydro identify long-term transmission requirements in its IRP.

3.5.1 Bulk Transmission Options

To achieve the *CEA* mandate, BC Hydro reviewed the transmission options required to remove congestion from various sections of BC Hydro’s bulk transmission network over a 30-year transmission resource planning horizon. A list of resource options for addressing congestion on the bulk transmission system is summarized in [Table 3-28](#).

Table 3-28 Bulk Transmission Resource Options

Item No.	Upgrade Option Description	Lead Time (Years)	2013 Direct Cost (\$Million)	Incremental Capacity (MW)	Line Length (km)
North Interior					
TO-01	New 500 kV, 50 per cent series compensated transmission circuit 5L8 between GMS and Williston Substation (WSN)	8	388.3	1470	278
TO-02	New 500 kV, 50 per cent series compensated transmission circuit 5L14 between WSN and Kelly Lake Substation (KLY)	8	341.1	2120	330
TO-03	New +/-500 kV HVDC bipole transmission circuit between Peace River and Lower Mainland - Phase 1	8	1,482.9	1000	928
TO-04	New +/-500 kV HVDC bipole transmission circuit between Peace River and Lower Mainland - Phase 2	8	246.8	1000	N/A

Item No.	Upgrade Option Description	Lead Time (Years)	2013 Direct Cost (\$Million)	Incremental Capacity (MW)	Line Length (km)
TO-05	Series compensation upgrade at Kennedy from 50 per cent to 65 per cent on GMS to WSN 500 kV lines 5L1, 5L2, 5L3 and 5L7 with thermal upgrades to 3000A rating.	3	59.5	360 (CI-KLY/NIC) and 300 (PR-CI)	N/A
TO-06	Series compensation upgrade at McLeese capacitor station from 50 per cent to 65 per cent on WSN to KLY 500 kV lines 5L11, 5L12 and 5L13 with thermal upgrades to 3000A rating.	3	57.2	390 (CI-KLY/NIC) and 330 (PR-CI)	N/A
TO-07	500 kV Shunt compensation: WSN add one 300 MVAR static VAR compensators (SVC) and two 250 MVAR switchable capacitor banks. At KLY add one 250 MVAR shunt capacitor.	3	65.1	650 (CI-KLY/NIC) and 580 (PR-CI)	N/A
North Coast					
TO-08	New 500 kV circuit Williston-Glenannan Substation (GLN)-Telkwa (TKW) Substation-Skeena Substation (SKA) parallel to the existing 5L61 - 5L62 and 5L63 lines.	8	1,031.6	970	449
TO-09	Series compensation of the WSN-SKA 500 kV lines 5L61, 5L62 and 5L63 plus voltage support and transformation addition in the existing BC Hydro substations	3	142.3	580	N/A
TO-21	A new +/-500 kV HVDC bipole transmission circuit between WSN and SKA	8	1,091.6	2000	449
South Interior					
TO-10	New 500 kV, 50 per cent series compensated transmission circuit 5L97 between Selkirk Substation (SEL) and Vaseaux Lake Substation	8	226.7	750	163

Item No.	Upgrade Option Description	Lead Time (Years)	2013 Direct Cost (\$Million)	Incremental Capacity (MW)	Line Length (km)
TO-11	New 500 kV, 50 per cent series compensated transmission circuit 5L99 between Vaseaux Lake and Nicola Substation (NIC)	8	196.3	750	138
TO-12	50 per cent series compensation of the 500 kV lines 5L91 and 5L98	3	61.8	133 (SEL-KLY/NIC) and 147 (SEL-REV/ACK)	N/A
TO-13	50 per cent series compensation of 500 kV lines 5L71 and 5L72	Committed in 2014	46.0	950	N/A
TO-14	50 per cent series compensation of 500 kV lines 5L76, 5L79, and 5L96	3	60.3	112	N/A
TO-19	50 per cent Series compensation of 500 kV line 5L92 SEL-Cranbrook Substation (CBK).	3	31.2	150	N/A
TO-20	A new 500 kV line between SEL and CBK parallel to the existing 500 kV line 5L92	8	651.1	1550	180
	Interior to Lower Mainland				
TO-15	New 500 kV, 50 per cent series compensated transmission circuit 5L83 between NIC and Meridian Substation (MDN)	Committed in 2015	609.2	1550	247
TO-16	New 500 kV, 50 per cent series compensated transmission circuit 5L46 between KLY and Cheekye Substation (CKY)	8	656.7	1384	197
TO-17	500 kV and 230 kV shunt compensation: At MDN 230 kV add two 110 MVAR capacitor banks; At NIC 500 kV add one 250 MVAR capacitor bank.	3	10.1	570	N/A

Item No.	Upgrade Option Description	Lead Time (Years)	2013 Direct Cost (\$Million)	Incremental Capacity (MW)	Line Length (km)
Lower Mainland to Vancouver Island					
TO-18	New 230 kV transmission circuit 2L124 between Arnott and Vancouver Island terminal.	6	230.1	600	67

1 Note: TO-15 information is based on a progress report for the ILM project filed with BCUC in November 2011.

2 **3.5.2 Transmission Expansion and Regional Transmission Projects**

3 The main focus of the IRP process is to identify major bulk transmission upgrades
 4 and transmission facilities required for interconnecting new resources to the grid.
 5 However, some BC Hydro transmission projects are being advanced to alleviate
 6 regional transmission constraints or for transmission expansion purposes. These
 7 projects are captured in the discussion on regional planning issues and constraints
 8 identified in section 2.5 of the IRP.

9 **3.5.3 Transmission for Export**

10 As set out in subsection 3(1)(d) of the *CEA*, the IRP is required to provide a
 11 description of the expected export demand for electricity from incremental B.C. clean
 12 or renewable resources and the extent to which BC Hydro has arranged for
 13 contracts for the export of electricity and the transmission or other services
 14 necessary to facilitate those exports. A discussion on export analysis is included in
 15 section 5.8. This section describes the transmission options considered for export
 16 purposes.

17 Existing transmission congestion along the I-5 corridor in the U.S. Pacific Northwest
 18 makes a new transmission path from the eastern part of B.C. to Mid-C and California
 19 more viable than other options. Therefore, SEL is used as a modelling hub for
 20 collecting B.C.'s excess energy and transferring it to U.S. markets. For modelling
 21 purposes, a generic 500 kV single tower transmission path from SEL to Devil's Gap
 22 substation near Spokane in Washington State is considered as the new transmission

1 link between B.C. and the U.S. Depending on the level of power transfer to the U.S.,
2 the SEL-to-Devil's Gap transmission path is configured with one or two 500 kV
3 transmission circuit(s). The SEL-to-Devil's Gap circuit fits within the scope of a future
4 hybrid transmission path from eastern B.C. to northern California.

5 This transmission path is also known as the Canada-Northwest-California (**CNC**)
6 project. The CNC line could transfer up to 3,000 MW power from B.C.-based power
7 facilities to Northern California and would include a double circuit 500 kV
8 high-voltage alternating current line from SEL to Devil's Gap substation and to the
9 North East Oregon (**NEO**) substation plus a +/- 500 kV HVDC bipole from NEO to
10 the Collinsville substation near San Francisco. As described in section 5.8.4.2, the
11 CNC partners have abandoned the CNC project for the foreseeable future.

12 **3.6 Other Resource Options**

13 In addition to the resource options potential identified in sections [3.3](#), [3.4](#) and [3.5](#),
14 BC Hydro is doing additional work to advance other resource options. The work
15 ranges from monitoring the commercial readiness of technologies and/or
16 assessments of resource potential to investigating market barriers to the
17 development of certain resource options, investigating new materials to improve
18 system performance, and identifying whether there is a role for BC Hydro to play in
19 alleviating these barriers.

20 **3.6.1 Distributed Generation**

21 For the purposes of this work, BC Hydro defines distributed generation (**DG**) as:

22 An approach whereby smaller-scale generation of electricity is
23 located close to the load it is intended to serve and can be
24 located at customer sites, and is usually connected to the
25 distribution system. It can be contrasted to the traditional model
26 of larger-scale and centralized electricity generation that is
27 located a substantial distance away from load.

1 DG can be either a demand-side or supply-side resource, or a combination of both.
2 While DG potential is not presented as a separate resource option, some of the
3 potential considered within DSM and the supply-side resource options would qualify
4 as DG.

5 Based on feedback received during the development of the Net Metering Evaluation
6 Report No.3,³⁷ coupled with BC Hydro's review of our current DG processes,
7 BC Hydro identified gaps between its existing processes and developed an
8 approach on how to bridge those gaps with a seamless suite of offers that span
9 demand-side and supply-side opportunities. Next steps include increasing the Net
10 Metering cap from 50 kW to 100 kW for commercial, institutional, industrial,
11 municipal and First Nation customers, provided there will be no adverse cost
12 impacts on non-participating ratepayers; and beginning the design of a streamlined
13 acquisition process that supports small-scale DG projects (50 kW to 1 MW) under
14 the umbrella of the current Standing Offer Program.

15 **3.6.2 Evolving Generation Technology**

16 **3.6.2.1 *Hydrokinetic***

17 Hydrokinetic energy – also called ‘river in-stream’ or ‘river current’ energy – refers to
18 the kinetic energy from flowing water in rivers. Hydrokinetic energy systems convert
19 the kinetic energy in free-flowing rivers into electricity without the use of dams or
20 diversions. Unlike conventional hydroelectric systems, hydrokinetic systems do not
21 require a hydraulic head, depending rather on the swift-moving river similar to tidal
22 current or wind energy systems.

23 BC Hydro is monitoring the development of these technologies and assessments of
24 resource potential. Hydrokinetic resources may be updated in subsequent resource
25 option estimates following completion of the proposed National Resources Canada

³⁷ BC Hydro submitted its Net Metering Evaluation Report No. 3 to the BCUC on April 30 2013; copy available at www.bchydro.com/energy-in-bc/acquiring_power/current_offerings/net_metering.html.

1 study to assess the hydrokinetic resource potential in Canada. BC Hydro has
2 worked with technology suppliers to host a field test of vertical-axis hydrokinetic
3 devices in a controlled environment downstream of the Duncan Dam. There are
4 currently no active hydrokinetic demonstration projects in B.C.

5 3.6.2.2 ***Storage Technologies***

6 Energy storage is now recognized as a key component of future grid asset
7 management and operations. Recent advances in the development of energy
8 storage have focused on numerous technologies for a variety of functions within the
9 electrical grid system. Besides PS, other technologies include compressed air
10 energy storage, capacitors, flywheels, batteries and hydrogen fuel cell storage
11 systems.

12 BC Hydro is monitoring the development of these technologies and more information
13 on their commercial status can be found in Appendix 3D of the IRP. BC Hydro is
14 advancing a demonstration of advanced batteries to improve system reliability with
15 support from the Federal Government's Clean Energy Fund, as well as the
16 evaluation of community-scale energy storage technologies in test environments.
17 None of these technologies are considered to be within the scope of the IRP
18 planning horizon.

19 3.6.3 **Emerging Transmission Technology**

20 3.6.3.1 ***Advanced Conductors***

21 BC Hydro currently relies on a network of overhead, subterranean and submarine
22 aluminum-steel composite cables to conduct power at high voltage from generating
23 stations to the load centres. BC Hydro monitors research developments for
24 advanced conductor technologies which seek to utilize emerging materials to
25 increase the conductivity and/or strength of transmission cables. These advances
26 have the potential to reduce transmission system costs and energy losses.

1 One of the areas being monitored is High-Temperature Superconductors (**HTS**),
2 which are materials that lose all resistance to electrical conduction at temperatures
3 above the boiling point of nitrogen. HTS transmission cables are currently in
4 demonstration in several North American and Asian jurisdictions.

5 3.6.3.2 ***Advanced Materials for Transmission Structures***

6 BC Hydro is investigating the potential for new materials to improve the
7 performance, cost and safety of towers and poles used to suspend overhead
8 conductors. Three current areas of interest are: composite materials to replace wood
9 or steel support structures; coatings for corrosion protection, and; new materials and
10 designs to replace structural guide lines.

11 3.6.3.3 ***Real-Time Condition Assessment and Control***

12 The term ‘Smart Grid’ describes the integration of power system management and
13 communications that enable monitoring and automatic optimization of
14 interconnected elements of the grid. Within the context of the transmission system,
15 which already exhibits many of the attributes of a Smart Grid, there are advanced
16 monitoring and control technologies becoming available that allow transmission
17 networks to operate more efficiently and reliably. BC Hydro is working to evaluate
18 and/or deploy advanced sensors and the integration of the collected data into control
19 systems as part of its Smart Grid initiative.

20 3.6.3.4 ***Next-Generation Stations***

21 Advances in information technology, communication infrastructure and power
22 system technologies are driving innovations towards next-generation stations. These
23 stations will transform voltages and manage power flow with greater control and with
24 a smaller physical footprint. The main power apparatus in a next-generation station,
25 such as circuit breakers and transformers, will be smaller, while elements such as
26 busbars, insulators and ground grids will be more densely packaged. The sensors
27 and communication modules will be embedded in the power apparatus and primary

1 high voltage measurements will utilize high-accuracy optical devices with direct
2 digital outputs. This will allow new approaches for monitoring, control and protection
3 including reduced wiring, reliable and accurate filtering of data, improved data
4 security, self-diagnosis of problems, and industry standard approaches for
5 information exchange. The systems will be modular, allowing low cost expansion
6 capabilities. Next-generation stations are currently in the demonstration/early
7 deployment stage of development.

8 **3.7 Resource Screening**

9 For a variety of reasons, not all of the resource options identified can be considered
10 for the purpose of meeting BC Hydro's energy and capacity load-resource gaps.
11 Legislation, government policy, economic feasibility, technical viability and historical
12 experience are some factors that must be used to determine the most appropriate
13 resource options for IRP analysis. The following sections discuss why some
14 resources were screened but not included in the portfolio analysis.

15 **3.7.1 Category 1: Legally Barred Options**

16 This category of resource options have either been legislatively barred (i.e., Burrard,
17 the large hydroelectric projects prohibited by the *CEA*, and external markets) or
18 barred by policy (nuclear). Therefore they have not been included in the base
19 portfolio analysis, and in the case of external markets are only used as a bridging or
20 contingency resource option. Bridging and contingency resource recommendations
21 are discussed in Chapter 8.

- 22 • Burrard Thermal Generating Station: Burrard is an existing resource that is
23 already being relied on to the extent permitted under sections 3(5), 6(2)(d),
24 and 12 of the *CEA*, which provides that the Burrard firm energy contribution is
25 0 GWh/year, and the Burrard Thermal Electricity Regulation³⁸ which requires
26 that Burrard's dependable capacity of 900 MW be phased out as Mica Units 5

³⁸ B.C. Reg. 319/2010.

1 and 6, the Interior to Lower Mainland Transmission Reinforcement Project, and
2 the third transformer at the Meridian Substation are introduced into service by
3 about F2016. After this, BC Hydro will only be able to operate Burrard in case of
4 emergency or for voltage support.

- 5 • Large Hydro: Sections 10 and 11, and Schedule 2, of the *CEA* prohibit the
6 development of the following large hydroelectric projects: Murphy Creek,
7 Border, High Site E, Low Site E, Elaho, McGregor Lower Canyon, Homathko
8 River, Liard River, Iskut River, Cutoff Mountain, and McGregor Diversion. Cutoff
9 Mountain on the Skeena River and McGregor Diversion are also legislatively
10 barred by respectively 1) the B.C. *Fish Protection Act*,³⁹ which designates the
11 Skeena River as a “protected river” and prohibits the construction of
12 bank-to-bank dams, and 2) the B.C. *Water Protection Act*,⁴⁰ which prohibits the
13 construction of “large-scale projects” such as McGregor Diversion capable of
14 transferring a peak instantaneous flow of 10 or more cubic metres per second
15 of water between major watersheds.
- 16 • External Markets: Pursuant to subsection 6(2) of the *CEA*, BC Hydro is required
17 to achieve electricity self-sufficiency by the year 2016 (i.e., F2017) by holding
18 the rights to an amount of electricity that meets its electricity supply obligations
19 from DSM savings and electricity “solely from electricity generating facilities
20 within the Province”. As a result of the legal requirement for self-sufficiency, the
21 following external market/import energy and capacity resources are not
22 available to BC Hydro for long-term planning purposes:
 - 23 ▶ The spot electricity market and imports from the U.S., Alberta or other
24 markets external to B.C. under long-term contract
 - 25 ▶ The Canadian Entitlement, which is the Canadian portion of the additional
26 electricity produced along the Columbia River in the U.S. as a result of

³⁹ S.B.C. 1997, c.21.

⁴⁰ R.S.B.C. 1996, c.484.

1 provisions in the Columbia River Treaty of 1961 because the Canadian
2 Entitlement is produced from electricity generating facilities in the U.S. and
3 is merely delivered to the U.S./B.C. border

- 4 • Nuclear: Policy Action No. 23 of the 2007 BC Energy Plan provides that
5 “nuclear power is not part of the Province of B.C.’s future” and that the B.C.
6 “government rejects nuclear power as a strategy to meet British Columbia’s
7 future energy needs”. While the Federal Government has siting authority over
8 nuclear electricity-generating facilities,⁴¹ the B.C. Government can prevent
9 BC Hydro from purchasing electricity from nuclear electricity-generating
10 facilities through its ability to issue directions to BC Hydro and the BCUC.

11 **3.7.2 Category 2: Currently Unviable Options**

12 These resource options were not used in the portfolio analysis because they are at a
13 less advanced stage of technological maturity, they appear to face developmental
14 challenges, and/or they have not yet been proven to be economically feasible:

- 15 • Pumped Storage at Mica: BC Hydro undertook a pre-feasibility study and cost
16 estimate of adding a PS facility at Mica dam, and these formed the basis for the
17 information presented earlier in this chapter. However, because this is a
18 discrete project whose technical feasibility has not been specifically confirmed,
19 it was not included as a resource option in the portfolio analysis.
- 20 • Offshore Wind: This category contains potential offshore wind turbines sites.
21 There are no operating commercial offshore wind power production sites in
22 B.C. at this time.
- 23 • Geothermal: Geothermal appears to be a low-cost resource option but has
24 never been bid into a BC Hydro power acquisition process by an IPP. There are
25 no commercial geothermal electricity projects in B.C. at this time. BC Hydro

⁴¹ Society of Ontario Hydro Professional and Administrative Employees v. Ontario Hydro. 1993. 3 S.C.R. 327 (S.C.C.).

1 understands that there are some challenges with geothermal development in
2 B.C. related to making significant upfront capital investment at the early
3 exploration and initial production drilling stages.

- 4 • Wave: Currently, there are five generic approaches to capturing the wave
5 energy resource, all of which are at the early stages of commercial
6 development yet have potential application in B.C. There are currently no wave
7 energy projects in B.C. waters, although two demonstration projects have
8 received support from provincial and federal innovative clean energy funding
9 agencies. In addition, the UECs for wave resources are much higher than for
10 viable supply-side resources such as run-of-river, onshore wind and biomass.
- 11 • Tidal: There currently are no commercial tidal current projects in B.C. although
12 there are two demonstration projects underway. There is also very little
13 worldwide experience with commercial scale tidal projects and their costs. In
14 addition, the UECs for tidal resources are much higher than for viable
15 supply-side resources.
- 16 • Solar: Both the photovoltaic and CSP technologies are commercially proven.
17 Globally the costs have achieved a dramatic decline, but while this trend is
18 projected to continue, costs are not expected to become competitive in
19 Canadian jurisdictions over the next 10 years in the absence of price support.
20 There are no known commercial solar power installations in B.C.; however,
21 there are several distributed generation installations on the customer side of the
22 meter. In addition, the UECs for solar resources are much higher than for viable
23 supply-side resources.
- 24 • Coal-Fired Generation with CCS: Policy Action No. 20 of the 2007 BC Energy
25 Plan stipulates that coal-fired generation in B.C. must meet a zero GHG
26 emission standard “through a combination of ‘clean coal’ fired generation
27 technology, carbon sequestration and offset for any residual GHG emission”.
28 There are also a number of legal/regulatory and public acceptance issues that

1 likely need to be addressed before CCS technology can be considered on a
2 commercial scale in B.C.

3 **3.7.3 Category 3: DSM Options 4 and 5**

4 As described in section [3.3.1](#), BC Hydro has developed a number of DSM options
5 with a range of savings from meeting the 66 per cent DSM objective to the largest
6 amount of conservation BC Hydro deemed theoretically possible at this time. These
7 options have both energy and capacity savings. They include BC Hydro's traditional
8 DSM initiatives (with increasing activities on programs from the Option 1 to
9 Option 2/DSM Target to Option 3) as well as two additional, more aggressive DSM
10 options (Options 4 and 5) which further increase savings via more aggressive
11 conservation rate structures, and codes and standards.

12 Both DSM Option 4 and DSM Option 5 are founded on new or more aggressive
13 conservation rate structures, and significant government regulation in the form of
14 codes and standards, to generate additional savings. Both DSM Option 4 and DSM
15 Option 5 tactics go well beyond the current Option 2/DSM Target and would be new
16 and untested, and therefore it is uncertain to what extent they would succeed in
17 generating additional electricity savings. It is uncertain whether the Option 4 and
18 Option 5 tactics would be accepted by government, customers and the BCUC. For
19 example, various BC Hydro customers would have increased exposure to marginal
20 cost price signals, and rate structures could also be correlated to a house or
21 building's rated energy performance. Each industrial customer would need to meet a
22 government-mandated certified plant minimum efficiency level to take advantage of
23 BC Hydro's Heritage hydroelectric low price electricity; otherwise, electricity would
24 be supplied at marginal rates. Refer to section [3.3.1.4](#) for additional detail.

25 While DSM Options 4 and 5 demonstrate what is theoretically possible, BC Hydro
26 concludes that they are not technically viable options for prudent utility planning at
27 this time because:

-
- 1 • DSM Options 4 and 5 present significant government and customer acceptance
2 challenges arising from BC Hydro's reliance on an aggressive and untested
3 coordinated combination of rate structures, codes and standards
 - 4 • When adjusted for deliverability risk, preliminary analysis showed Options 4 and
5 5 to be more expensive than other DSM options considered
 - 6 • The significant range of uncertainty around the sizeable capacity savings for
7 Options 4 and 5 could jeopardize BC Hydro's ability to serve its customers

8 **3.7.4 Category 4: DSM Capacity Options**

9 While the aforementioned DSM options have capacity savings associated with their
10 energy savings, additional capacity savings may be possible through specifically
11 targeted DSM activities, referred to as peak reduction or peak shaving. As described
12 in section 3.3.2, capacity-focused DSM savings were grouped into two broad
13 categories - industrial load curtailment and capacity programs.

14 At this point in time, there are a number of uncertainties regarding DSM capacity
15 initiatives that are not well understood. Since BC Hydro is just starting to develop
16 long-term DSM capacity savings options, implementation success is an important
17 issue. In particular, precise program initiation dates and customer participation rates
18 are unknown; BC Hydro would want to test both of these drivers through pilot
19 initiatives. Once these approaches are established, operational experience will still
20 be required to understand how participation and savings per participant translate into
21 peak shaving. Similarly, experience will be needed to see how savings for each
22 initiative translates into peak reduction for the entire system – whether these peaks
23 are coincident with peak load and whether peak shaving leads to other system
24 peaks.

25 **3.7.5 Viable Resources**

26 Chapter 4 of the IRP sets out the framework BC Hydro used to evaluate the viable
27 resource options, which are:

- 1 • DSM Options 1, 2 and 3
- 2 • Site C
- 3 • Run-of-river hydroelectricity
- 4 • Onshore wind
- 5 • Biomass (wood-based and MSW)
- 6 • Resource Smart projects
- 7 • Natural gas-fired generation (CCGTs, SCGTs and cogeneration) within the
- 8 CEA parameters
- 9 • Pumped Storage other than PS at Mica